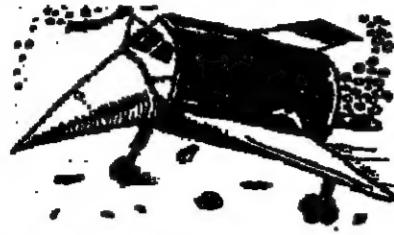


# FINANCIAL TIMES



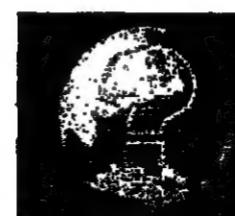
Cola wars  
Back to basics,  
image marketing

Page 12



Russia  
Imperial  
stirrings

Page 13



Doomsday  
Probably closer  
than we think

Books, Page 12



SATURDAY'S  
Weekend FT  
Meet Matthew,  
Mark, Luke, John...

World Business Newspaper

## Britain rejects BSE scheme as EU refuses to lift ban

Britain's agriculture minister Douglas Hogg won the backing of his ruling Conservative party in spite of his failure to secure the removal of a worldwide ban on British beef at a two-day meeting of European Union farm ministers in Luxembourg. Mr Hogg refused to back measures agreed by the farm ministers to stamp out BSE or "mad cow disease" and restore consumer confidence to Europe's beef industry because they would not lift the ban. EU agriculture commissioner Franz Fischler said it "was too early to set a date" to lift the ban. Page 8

### S Africa moves to end rand speculation

South Africa's new minister of finance, Trevor Manuel (left), sought to damp speculation against the rand with a pledge of no sudden removal of exchange controls. Mr Manuel, the first member of the ruling African National Congress to hold the finance portfolio, held an unscheduled press conference after the rand had been driven to new lows against the dollar. Page 14; Currencies, Page 25

**Chechnya threatens Yeltsin plans** Fighting in Chechnya and vows from separatist leaders to fight "to the last" cast doubt over Russian President Boris Yeltsin's peace plan and overshadowed his registration as a presidential candidate. Page 2

**IBM executives charged in Argentina** Five current and former executives of International Business Machines have been indicted on charges of defrauding the Argentine state over a \$249m contract with state-owned Banco Nacion. Page 14

**Leica Camera** The German company that invented 35mm photography, is heading for a stock market, 80 years after it was founded. Page 15

**WTO proposes summit** World Trade Organisation director-general Renato Ruggiero is considering a special meeting of world leaders to inject fresh political momentum into multilateral trade liberalisation. Page 5

**Euron fights North Sea contract** Euron, a leading US gas company, asked a US judge to nullify a gas purchasing contract worth up to \$200m a year it has with North Sea producers as the ongoing dispute over take-or-pay gas contracts reached the law courts. Page 8

**Spanish rate cut surprise** The Bank of Spain took financial markets by surprise with a half-point cut in its benchmark interest rate from 8.25 to 8 per cent, the second cut since the Popular party's narrow general election victory a month ago. Page 14

**BNF-Bank Binf trading profits** 7 per cent in the first quarter of this year but the German bank warned of the possible impact of the economic slowdown on its performance. Page 16

**Inco**, the western world's biggest nickel producer, appeared to have won the battle for control of the large Voisey's Bay nickel, copper and cobalt deposit in eastern Labrador with a cash and shares offer valued at C\$4.8bn (\$3.3bn). Page 15

**Mediaset**, the Italian television and media group controlled by Silvio Berlusconi, announced profits of L458m (\$29m), up from L56m in 1995. Page 16

**Sweden set for more budget cuts** Sweden's government will have to make new budget savings of at least SKr125m (\$3.75bn) on top of the unpreceded SKr1.18bn already outlined if it is to meet its target of eliminating the budget deficit in 1998, finance minister Erik Asbrink said. Page 2

**Deutsche Telekom**, the German group set for partial privatisation later this year, is likely to suffer another setback after the European Commission indicated it would delay implementation of new corporate client rules until July 1 "or later". Page 2; **IT expands in Russia**, Page 18

**Growth seen in Asian trade** Trade between China and Japan will grow significantly in the next two decades with "profound economic and strategic" implications for the region and the world, according to a new study. Page 5

**China sceptical on Murdoch plan** China's broadcasting chief poured cold water on Rupert Murdoch's ambitions to establish a tie-up with state television organisations which would give him access to China's vast audience. Page 6

— The Financial Times will not be published tomorrow or on Easter Monday. It will be published on Saturday and from Tuesday.

STOCK MARKET INDICES		N. GOLD	
New York	1,000.35	1,542	(\$36.2)
Dow Jones Ind Av	1,000.35	1,542	(\$2.12)
NASDAQ Composite	1,173.41	1,542	(\$2.12)
Europe and Far East			
London	3,355.25	1,542	(\$36.2)
Paris	2,804.0	1,541	(\$4.41)
Frankfurt	2,704.4	1,542	(\$2.22)
FTSE 100	3,725.1	1,542	(\$3.4)
Madrid	21,617.0	1,533	(\$13.33)

N. LONDON		N. DOLLAR	
New York	1,525	1,542	(\$2.25)
London	1,525	1,542	(\$2.25)
Paris	1,525	1,542	(\$2.25)
Frankfurt	1,525	1,542	(\$2.25)
Madrid	1,525	1,542	(\$2.25)
Tokyo	1,525	1,542	(\$2.25)

N. OTHER RATES		N. STERLING	
US 3-mo Interbank	8.1%	1.525	(\$2.25)
US 10 yr Gilt	8.51%	1.525	(\$2.25)
France 10 yr Gilt	10.45%	1.525	(\$2.25)
Germany 10 yr Bond	8.73%	1.525	(\$2.25)
Japan 10 yr JGB	9.05%	1.525	(\$2.25)

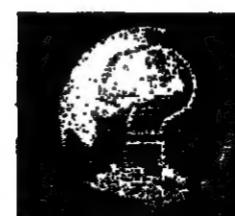
N. NORTH SEA OIL (Averaged)		DM 150	
Gulf 15-day	52.93	21.08	(\$2.25)

Cola wars  
Back to basics,  
image marketing

Page 12

Russia  
Imperial  
stirrings

Page 13



Doomsday  
Probably closer  
than we think

Books, Page 12



SATURDAY'S  
Weekend FT  
Meet Matthew,  
Mark, Luke, John...

THURSDAY APRIL 4 1996

## US commerce chief in aircraft crash

### Top cabinet official Ron Brown involved in accident over Croatia

By Peter Waldman, Nancy Dunnan and Jurek Martin in Washington

and a

crew of eight.

Mr Mike McCurry, the White House spokesman, said it was uncertain who accompanied Mr Brown on the flight although there were "perhaps as many as half a dozen passengers".

US defence department officials said there was no indication that the aeroplane had been brought

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

the Clinton administration when

down by hostile fire. "None whatsoever," one official added. "I can tell you the weather was terrible." Heavy rain was reported at Dubrovnik airport, where Croatian Airlines aeroplanes were being diverted to the Adriatic port of Split, 120 miles to the north.

Croatian President Franjo Tuđman said there was "no hostility" involved in the incident.

Ms Janet Reno, the US Attorney General, spoke for many in

## NEWS: EUROPE

# Sweden prepares more budget savings

The new finance minister, Erik Asbrink, tells the FT why spending must be slashed again

**S**weden's Social Democratic government will have to make new budget savings of at least SKr25bn (\$3.7bn) on top of the unprecedented SKr118bn already outlined if it is to meet its target of eliminating the budget deficit in 1998, Mr Erik Asbrink, the new finance minister, said yesterday.

The bulk of the new savings would come from cuts in public expenditure, but Mr Asbrink said he was preparing to raise taxes as well, despite his reluctance to add to one of the highest tax burdens of any industrialised economy. "There will be some measures on the tax side as well," he said.

The first stage will come in a finance bill on April 15 which will, in effect, serve as an outline budget for 1997. Mr Asbrink will add to a series of measures taken over the past 18 months which already

amount to state savings worth 7.5 per cent of gross domestic product, one of the toughest budget programmes ever undertaken in Sweden.

The government, led since

last month by Mr Göran Persson, the former finance minister

– is bracing itself for an

angry reaction to a new round

of savings on top of steep tax

rises and deep cuts in cher-

ished welfare programmes to

reduce a yawning deficit and

control a state debt running at

more than 80 per cent of GDP.

But Mr Asbrink strongly

restated the government's

commitment to cut the budget

deficit to "not more than" 3

per cent of GDP next year – in

line with the criteria set for

qualification for European

monetary union – and to elim-

inate the deficit in 1998.

"We still need further mea-

asures to create order in the

public finances," he said.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink declined to give

details of where the new cuts

would fall or which taxes he

would raise – although Swe-

den's still-generous social ben-

efits are likely to be one tar-

get.

Mr Asbrink acknowledged

that it was virtually impossi-

ble for Sweden to meet the

Emu criterion that state debt

should not exceed 60 per cent

of GDP by the qualification date

of 1997. But he said it

would be on a "downward

sloping curve."

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink declined to give

details of where the new cuts

would fall or which taxes he

would raise – although Swe-

den's still-generous social ben-

efits are likely to be one tar-

get.

Mr Asbrink acknowledged

that it was virtually impossi-

ble for Sweden to meet the

Emu criterion that state debt

should not exceed 60 per cent

of GDP by the qualification date

of 1997. But he said it

would be on a "downward

sloping curve."

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

kets believe there is a need for

SKr50bn in total new savings

but the domestic political pres-

ures on the government mean

it is reluctant to go further,

hoping that growth will pick

up next year.

Mr Asbrink said that, in

1997 and "a little bit more

than that" in 1998.

Some of the financial mar-

# Bosnia yields to US over ties with Iran

By Harriet Martin, Sarajevo Correspondent

The Bosnian government says it is downgrading ties with Iran, following US complaints about the level of Iranian military involvement in the country.

Western diplomats said the US, which has pressed Bosnia to abide by its obligations under the Dayton agreement to expel "foreign forces" from its territory, had cautiously welcomed the change of line.

The policy change follows February's raid by troops from Nato's peace implementation Force (Ifor) on what US officials described as an Iranian-run "terrorist training camp" close to Sarajevo. The Nato troops found a cache of weapons, maps and models (apparently of Ifor bases), and return air tickets to Tehran. Mr Mirza Hayric, a Bosnian government spokesman, said yesterday the Bosnian army was entitled to receiving training in guerrilla

techniques, but he acknowledged that using Iranian help had been a mistake.

"It's clear that after the Dayton agreement we need skilled people who can chase down war criminals and work in counter-terrorist," he said. "We were trying to educate our people for this."

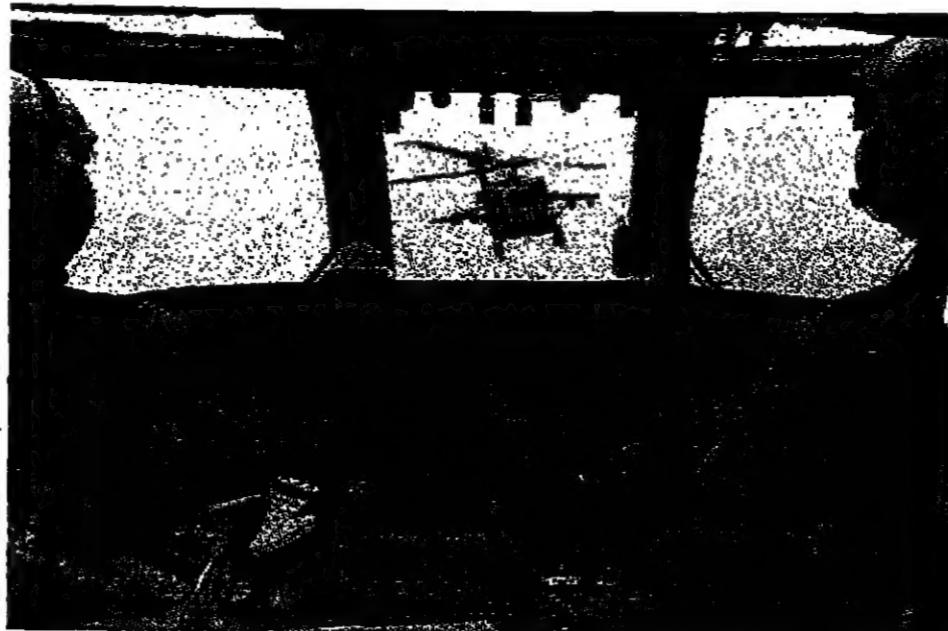
He added: "What was a desperate mistake was that there were a couple of Iranians involved in this, rather than Americans or British."

Mr Hayric insisted that after four years of receiving strong support from Iran, the Bosnian government would not completely cut their ties with that country. "We are currently establishing social and cultural relations but not military ones," he added.

Mr Bakir Alispahic, who as head of Bosnia's intelligence agency was responsible for the camp, has been demoted apparently under US pressure.

US officials welcomed the downgrading of Mr Alispahic as a sign of weakening Iranian influence, but said they thought that several more training camps might still be operating, planning attacks against US troops.

Under the Dayton agreement



An Ifor convoy of US helicopters on patrol over Bosnia yesterday

all foreign forces were supposed to leave Bosnia by the end of January.

Last month, Mr Hasan Muratovic, the prime minister, claimed there were no "mujahideen" fighters left in Bosnia. But President Alija Izetbegovic, who has taken pride in being on good terms with both the US and Iran, said that about 50 Iranians - whom he described as former members of a mujahideen unit - were still in the country.

Ifor officials put the number of Moslem fighters from other countries at around 200. The US has threatened to suspend its programme to equip and train the Bosnian army unless these fighters are expelled.

Last month Mr Muratovic visited Tehran and discussed

the establishment of a joint Bosnian-Iranian bank to encourage investment and trade. President Izetbegovic described the visit as a means to "re-establish our relations with Iran on new foundations".

Although government policy has apparently shifted, observers say the loyalty of the military to Iran will be slower to wane. Throughout the war the Iranians provided support to soldiers' families, as well as training camps, and is widely assumed to have supplied arms in contravention of the United Nations arms embargo.

Gen Rasmir Delic, the Bosnian army commander, has described US pressure to sever links with Iran as "blackmail that won't pass easily. We fought for four years without

help from the west".

The downgrading of relations with Iran coincides with a proposal from Saudi Arabia to contribute a battalion of troops to Ifor. This follows the claims by a Saudi official in February that, during the Bosnian war, Saudi Arabia had secretly supplied Bosnia with \$300m worth of arms with tacit US help.

This claim was denied by Washington. The Saudis and Americans worked together in the 1980s to arm the anti-Soviet Moslem fighters in Afghanistan.

Diplomats said it would be a "relief" for the US to have an official Saudi presence in Bosnia to counterbalance the influence of Iran on the Bosnian government.

## EU directive may prompt new challenge from the Commission

# Danes set to defend beer can ban

By Hilary Barnes in Copenhagen

Denmark is preparing to dig in its heels in defence of its legal ban on selling drinks in cans.

Under a new European Union directive, Danes fancying a can of beer should be able to buy it from the local store, instead of having to cross the border to Sweden or Germany as they do at present.

Denmark introduced the ban on beer and soft drinks in cans in the 1970s on the grounds that bottles were environment-

tally preferable, because they could be easily reused.

An earlier attempt by the European Commission to have the ban lifted failed in 1988 when the European Court ruled against Brussels' argument that it constituted a technical barrier to trade.

On June 30 this year, however, the EU packaging directive comes into force. Among other things, it appears to signal the end of Denmark's ability to defend its ban on the sale of drinks in cans.

But Denmark's argument

that cans are environmentally undesirable has been weakened by developments in

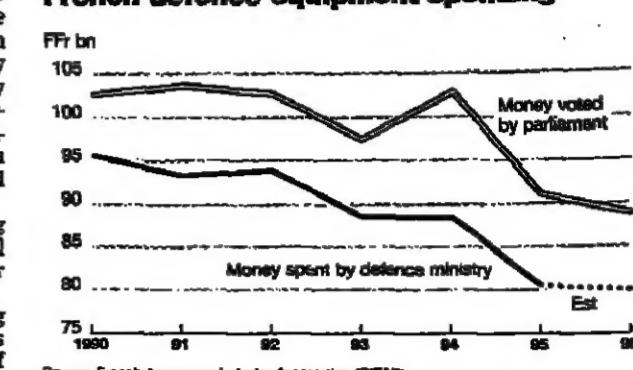
neighbouring Sweden, which has introduced a successful deposit scheme for cans. As in Denmark's scheme for bottles, customers receive a small payment for every can returned to a shop.

The Danish returnable bottles scheme, operated by the country's breweries and soft drinks manufacturers, restricts imports of beer. However, Denmark's breweries, including Carlsberg, do produce substantial quantities of canned beer already - for export only.

# French defence big guns look for right target

David Buchan on an industry facing big changes

## French defence equipment spending



Source: French Aerospace Industry Association (GAFAS)

President Jacques Chirac gave the ant hill of France's defence industry a powerful kick with his announcement in February that it faces long-term military equipment cuts and restructuring around a privatised Thomson electronics group and a merger of Aérospatiale and Dassault.

This set the ants scurrying around, but they are still looking to the government for a sense of direction.

This is not preventing French defence companies from reaping the benefits of some of the foreign plans they have already laid. As Mr Marc-René Rouet, the new head of Thomson, recently indicated, the negotiations by Thomson-CSF and Britain's GEC to merge their sonar operations are very close to fruition.

The Matra division of the Lagardère group is still set on merging its missile business with that of British Aerospace, if only they can win this summer's contract for a new UK stand-off missile.

Two state-owned companies, the Giat tank and arms manufacturer and the SNPE explosives maker, want closer ties with Royal Ordnance in the UK and other European companies.

But all eyes are turned on domestic restructuring, where one of the biggest question marks is whether the government really intends to carry out Mr Chirac's public pledge to sell Thomson as a whole.

The group is made up of Thomson-CSF, the profitable and lightly-indebted professional electronics company whose sales are two-thirds military and one third civil, and the loss-making and heavily-indebted Thomson Multimedia, a maker of television and consumer electronic products.

Selling Thomson-CSF now and leaving Multimedia for later would seem logical. An official recently noted that Mr Chirac has made his pronouncement in the context of his defence reforms, thereby implying that all the president wanted to ensure was that the FFr36bn (\$7.2bn) a year business of Thomson-CSF was not broken up.

On the other hand, the gov-

ernment fears that partial privatisation will be seen as asset stripping, and evidently wants to use Thomson-CSF as bait to hook a buyer for Multimedia.

Mr Rouet, who is charged with presenting a detailed privatisation plan to the government, has so far talked of the "synergy" between civil-military "dual technology" in terms so ambiguous that they could apply either to Thomson-CSF alone or to both Thomson companies together.

The shape of Thomson's sale may determine its buyers. After a board meeting of his group, Mr Jean-Luc Lagardère issued a statement yesterday saying "the privatisation of Thomson-CSF interests our group to the greatest degree" and that Matra and Thomson-CSF could be a "world force" in defence electronics.

Indeed, the latter now seems to have in mind wider mergers, flowing from Aérospatiale's current discussions with Daimler-Benz Aerospace (Dasa) and BAe on turning Airbus from a consortium into a proper company. Mr Gallois said last week that such an Airbus company raises "the question of a strategic rapprochement of these three companies". He has in mind real financial links to cement their industrial co-operation, a startling prospect that would also require some privatisation of Aérospatiale, maker of France's nuclear missiles.

Into this maelstrom, the government has thrown a new chief of defence procurement, Mr Jean-Yves Helm. The mission of this ex-head of Peugeot cars is to get a 30 per cent long-term improvement in productivity from the defence industry and from the defence ministry's procurement executive. He has been told his equipment budget will be no more than FFr36bn a year (in constant 1985 francs) over 1997-2002. In fact, in recent years, the government has spent less than parliament voted. But he will have to show a better return, or "more force for the franc".

## THE PRINCIPLE

that takes  
partners to the  
top

Photographed by Eric Vidal

Those who cooperate with DG BANK overcome obstacles with greater ease

■ Undeniably, today's business environment is more difficult than ever. Sooner

or later one runs up against obstacles

best surmounted with the

help of an experienced

partner. Because moving

up in the world is easier

together. ■ For which

to customized concepts. And that's where

DG BANK has much to offer. Not only inter-

nationality, expertise and experience. But

a principle that makes

every customer a partner

in a singular way. ■ We

call it the WIR PRINZIP,

to which DG BANK and

reason you're at the right address with

DG BANK. Partnership is the core element

of our value system. Here the natural self-

interest of both partners forms the basis

of successful cooperation. Both want maxi-

imum profit at minimum risk. What's called

for is optimal counselling service leading

its staff are wholeheartedly committed.

The WIR PRINZIP is rooted in the classic

tradition of the cooperative system link-

ing equal business partners. And it has

a great future. Because it exemplifies

the central idea of partnership: mutual

cooperation leads to mutual success.

Head office: DG BANK, D-60265 Frankfurt am Main, Germany. Offices in: Amsterdam, Atlanta, Bombay, Hong Kong, London, Luxembourg, Madrid, Milan, Moscow, New York, Paris, Rio de Janeiro, Shanghai, Tokyo, Warsaw, Zurich.

DG BANK

## NEWS: THE AMERICAS

# A wheeler-dealer who has made commerce hum

Jurek Martin on the bustling career of Ron Brown, a US cabinet king-pin, who was missing after a Balkan air crash last night

**W**ashington is a town where egos come in larger-than-life sizes. But few of its long line of notorious insiders have combined self-confidence and political skills as well as Ron Brown, the 54-year-old secretary of commerce.

His career, even if blighted by accusations of scandal, has indisputably been crowned by two remarkable achievements. In the cabinet of President Bill Clinton he has transformed one of the most moribund departments of government into a genuine powerhouse, admired by US businesses whose cause he has tirelessly promoted and even, grudgingly, by Republicans who thought the commerce department should be abolished.

Comparable accolades were earned for his tenure as chairman of the Democratic party. He assumed that position in the wake of the defeat of Mr Michael Dukakis by Mr George Bush in the 1988 presidential

elections, a third consecutive demoralising Democratic loss in the race for the White House, and left it after having played a major role in Mr Clinton's victory of 1992.

Mr Brown was born in 1941 in the nation's capital but grew up in Harlem, New York City, where his father managed the Theresa Hotel much patronised by black musicians and entertainers. He obtained his first degree at Middlebury College, the well-regarded and exclusive university in Vermont, and his lawyer's qualification came from St John's University in New York, another top-notch institution.

In 1967 he was recruited to join the Urban League, the inner-city lobby that was a major force in the US civil rights movement, eventually rising to become its general counsel and head of its Washington office.

In 1980 he helped to run Senator Edward Kennedy's campaign for the Democratic presi-



Commerce secretary Ron Brown on his arrival at Tuzla air base in Bosnia yesterday

dential nomination and then joined his staff in the Senate.

But a year later, citing the need to make more money, he joined the Washington law firm of Patton, Boggs and Blow, well known locally for its lobbying influence and its range of wealthy clients. Mr

Brown brought to the firm such well known companies as Sony and American Express, yet still found time to advise the Duvalier regime in Haiti.

In 1988, he was the Democratic party's convention manager for the campaign of the Rev Jesse Jackson, the civil

rights leader, yet he was chosen to be chairman of the Democratic party the following year. The selection was controversial - no black person had run a national party before - but the ease with which Mr Brown moved among all segments of the party, including

conservative southern Democrats, and his organisational and fundraising skills quickly proved exceptional.

His reward from the newly elected Mr Clinton was the commerce department. It surprised many who knew him to discover that this backwater was always Mr Brown's first choice. But he confessed that his ambition was always to be the chief executive of a major company and he saw his office as, at the minimum, a way of getting to know and to learn from those already wielding corporate power.

Mr Brown, in effect, has shifted the department so that all available resources were concentrated in US export promotion. He recruited bright, aggressive policy-makers - such as Mr Jeff Garten, the former under-secretary of commerce and now head of Yale University's business school - to activate the bureaucracy. He set up a "war room" to track the top 100 contracts up

for grabs around the world and to ensure that US corporations knew what their foreign opposition was doing. This produced some spectacular, multi-billion dollar dividends - AT&T's telecommunications development of Saudi Arabia, Raytheon's environmental management scheme in Brazil, Enron's energy project in India.

In all of these, Ron Brown never hesitated to use the clout of the White House where it could make a difference and, as in Northern Ireland, he was willing to take the commercial lead when US foreign policy needed supplementing. He was an indefatigable traveller, often in the company of US executives, and it was said that, whenever peace was signed anywhere, Ron Brown would arrive on the next flight to see what could be done next.

His critics, at home and overseas, thought his approach smacked of mercantilism run riot. But its successes - and his own vigorous arguments - helped to ensure the survival of the commerce department in the face of Republican demands that it be abolished.

Also, Mr Brown's activities as a financial wheeler-dealer began to catch up with him in Washington. Last year, an independent counsel was appointed to investigate a series of complex business deals, covering what are alleged to have been inaccurate financial disclosures, conflicts of interest and influence peddling. That probe, which was recently widened, has yet to be concluded.

Ron Brown has also brought extraordinary style to all he did. Always superbly tailored, his enthusiasm as a salesman for America and his ability to communicate in boardrooms and political backrooms, were never run-of-the-mill.

And, whatever his ethical shortcomings, Ron Brown has always produced on the bottom line.

Commitment of US troops abroad troubles public

## Bosnia peril for Clinton

By Patti Waldmeir  
In Washington

If any foreign policy issue can harm President Bill Clinton's chances of re-election in November, it is Bosnia.

Opinion polls show that the US public is at best deeply ambivalent about the presence of American troops in Bosnia. Images of US soldiers returning from the Balkans in body bags are the stuff of White House nightmares.

But, so far, those nightmares have not turned to reality, and it is too soon to say what impact the presumed death of Mr Ron Brown, US commerce secretary, and of a number of senior US corporate executives, will have both on the public psyche, and on policy towards Bosnia.

Much will depend on the circumstances surrounding the crash of Mr Brown's US air force aircraft near the Croatian port city of Dubrovnik. For the

White House, the least damaging circumstances would be those reported initially from the region: that the aircraft went down in bad weather, with no subsequent involvement of hostile forces.

The loss of Mr Brown, a highly respected commerce secretary who has built strong ties with private sector business, would still be a serious blow to the administration. But it would rank as an accident, which could have happened anywhere, and thus would not necessarily imperil US policy on Bosnia.

However, even accidental deaths in Bosnia - especially such prominent ones - could have an effect on US public opinion. The presidential primary election campaign this year has demonstrated the unpopularity of US troop involvement in Bosnia among conservative sections of the electorate. Mr Pat Buchanan, the conservative commentator,

tapped a new vein of foreign policy isolationism when he attacked the White House's Bosnia policy.

Opinion polls show that many Americans - some polls show more than half - disapprove of the presence of US troops in the Balkans, either because they believe the troops cannot end a war with such deep historical roots, or because they reject the traditional US role as world policeman, wherever it is exercised.

If, on the other hand, any evidence of hostile action against Mr Brown's aircraft were to surface - which seemed increasingly unlikely last night - that would prove a serious blow to both President Clinton and his Balkan policy.

At the very least, the US public would demand that culprits be severely punished, and the White House would have to fight a strong tide of public reaction to keep to its original goals in the region.

Most of the executives on

the Balkan mission headed infrastructure and transportation companies.

Among those on the mission were: Mr Stuart Thoban, president of Bechtel for Europe, Africa, Middle East and Southwest Asia; Mr Donald Terner, president, Bridge Housing Corporation of San Francisco; and Mr Leonard Pieroni, chairman of Parsons Corporation, Pasadena, California.

Executives of Harza Engineering Company of Chicago, yesterday were anxiously awaiting word of their chairman, Mr John Scoville. They said he was highly respected as a leader in the field of engineering services.

AT&T said Mr Walter Murphy, vice-president of global sales for undersea cables, was believed to be on the flight. Mr Murphy, 52, had not been on the list of corporate participants.

that the real cause was sabotage, not accident - and that the intended victim was Mr Richard Holbrooke, the US chief envoy to the region.

Yesterday's crash near Dubrovnik appears to have been the result of bad weather conditions but, in the conspiratorial world of the Balkans, it will doubtless give rise to a new spate of rumours.

Dubrovnik is a notoriously difficult place for aircraft to land. Pilots coming in from the northwest have to overshoot the coastline, overflying the 1,300-metre Mount Lovtar above the walled medieval port, and double back over the sea towards the airport.

"You feel as though you are flying into the mountain," said one recent visitor to the city.

Dubrovnik airport lies less than a mile inland, wedged between the coastal highway and the Dinaric mountains. "It is risky to land if the pilot is not familiar with the terrain,"

said a Croatian aviation expert. "It can be very windy, and recently there has been both wind and rain. But that should not have affected a large aircraft such as that one."

The Dubrovnik runway has been shelled several times by Bosnian Serb forces in the hillside town of Trebinje, which stands about 14km above the airport.

The proximity of Bosnian Serb forces, and of the republic of Montenegro which is allied to Serbia, has generally prompted Croatian pilots to avoid flying overland anywhere near Dubrovnik.

However, the Bosnian Serbs' air-to-ground missile system was largely destroyed by Nato's bombing raids last September.

The Dayton peace agreement gives Nato sweeping powers to regulate the air space over Bosnia, and it specifies that all air-defence systems should be switched off.

## UN team asks to see Nigerian detainees

By Paul Adams in Lagos

A United Nations team in Nigeria for a 12-day fact-finding mission on democracy, human rights and last year's Ogoni crisis, has arrived in Lagos to meet non-governmental organisations, opposition politicians and diplomats.

The UN mission was proposed by secretary-general Boutros Boutros Ghali to rehabilitate Nigeria's military regime after the diplomatic row over the execution of Mr Ken Saro-Wiwa and other Ogonis last November. This led to Nigeria's suspension from the Commonwealth, tightening of sanctions against General Sani Abacha's military regime by the US, Canada and the European Union, and pressure for more sanctions in Washington.

After protesting on arrival to the government that its itinerary allowed too little time, especially in the south of Nigeria, the team has had its trip extended and will include three days in the Ogoni and Port Harcourt region.

The team has asked to see at least 12 government opponents, most of them imprisoned, including Mr Moshod Abiola, the winner of the 1993 presidential election, former president Olusegun Obasanjo, and democracy campaigner Dr Boko Ransome-Kuti, both jailed by a secret tribunal last year.

Mr Michael Ajasin and Mr Anthony Enahoro, leaders of the National Democratic Coalition (Nadco), are also on the list.

The government has not yet replied to the requests but the UN mission may offer a chance for the regime to end its pariah status in return for concessions. Diplomats believe that the mission can press for the release of some political detainees. The team will report back to Mr Boutros Ghali with specific recommendations for the Nigerian government.

Despite a list of options for further measures which the US has proposed to the Europeans, effective economic sanctions are unlikely.



Armed AWB members outside the Johannesburg Supreme Court yesterday. Their colleagues were convicted of murder

## Saudi debt move gets mixed response

Robin Allen on steps by Riyadh to repay part of \$100bn it owes farmers and contractors

**T**he latest attempt by the Saudi government to settle some of its long overdue debts to the private sector has received a mixed response from commercial banks.

The debts, some SR9.6bn (£1.7bn) owed to farmers, are part of a domestic debt totaling SR37.5bn (£5100bn), about 75 per cent of gross domestic product, caused by massive borrowings in the past five years and by delays on payments to other parts of the state sector, notably the state contractors and suppliers.

Most of the debts, according to economists, are borrowings from the state pension fund and social security system. Others are debts owed by one nationalised company to another.

But more than SR7.5bn is accounted for by government development bonds and treasury bills held by Saudi commercial banks and money owed to the private sector either by government ministries or by state companies such as the national airline Saudi and the Grain Silos and

Flour Mills Organisation. In a compromise, the government last month started issuing SR9.5bn worth of non-interest bearing promissory notes (IOUs) to some 23,000 farmers who had not been paid for up to five years by the GSFMO.

Some banks are willing to buy the IOUs at an average discount of 1 per cent over the equivalent treasury bill rate. This forced both countries to liquidate much of their overseas assets. In Saudi Arabia's case, annual draw-downs on these had traditionally been the principal method used to finance successive budget deficits.

But with the fall in their reserves, this is no longer possible. At the same time continuing low oil prices have not been offset in either country by proportionate cuts in welfare benefits and state subsidies on petrol, electricity, water and telephone rates; or, in Saudi Arabia, on domestic airfares. As a result, according to economists in Riyadh, Saudi Arabia last year recorded budget and balance of payments deficits for the 13th consecutive year.

In Saudi Arabia, the government's position is made worse by a range of massive agricul-

tural subsidies, particularly to wheat farm, unique among oil producers. Although these subsidies are being run down, they are still a drain on limited oil revenues, which account for some 75 per cent of the state's annual income.

The farm subsidies began in 1979 when, stung by suggestions from Mr John Block, the then US agriculture secretary, that Saudi Arabia had no business being in farming and should rely on imports from the US, the government immediately announced its intention to become "self-sufficient" in food production.

As a result billions of dollars of oil revenues were thrown into exploiting the country's finite resources of aquifer water. The government underwrote everything from seed, equipment, and crop purchases to subsidised water and power.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The farm subsidies began in 1979 when, stung by suggestions from Mr John Block, the then US agriculture secretary, that Saudi Arabia had no business being in farming and should rely on imports from the US, the government immediately announced its intention to become "self-sufficient" in food production.

As a result billions of dollars of oil revenues were thrown into exploiting the country's finite resources of aquifer water. The government underwrote everything from seed, equipment, and crop purchases to subsidised water and power.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The farm subsidies began in 1979 when, stung by suggestions from Mr John Block, the then US agriculture secretary, that Saudi Arabia had no business being in farming and should rely on imports from the US, the government immediately announced its intention to become "self-sufficient" in food production.

As a result billions of dollars of oil revenues were thrown into exploiting the country's finite resources of aquifer water. The government underwrote everything from seed, equipment, and crop purchases to subsidised water and power.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive wheat, became a big exporter, consolidating the losses by "selling" - critics say dumping - wheat on neigh-

bouring markets for less than prevailing market prices, or giving it away as foreign aid. Peak production of 4m tonnes was reached in 1992. Annual domestic consumption has never been more than 1.6m tonnes.

The result was that Saudi Arabia, home to one of the harshest climates in the world and producer of the world's most expensive

Ruggiero plan to revitalise liberalisation

## WTO may propose giant trade summit

By Guy de Jonquieres  
in London

Mr Renato Ruggiero, director-general of the World Trade Organisation, is considering proposing a special meeting of world leaders, aimed at injecting a fresh political momentum into multilateral trade liberalisation.

The meeting would be held next year or early in 1998. It would bring together heads of state and government from nearly 120 WTO members and would be the largest economic summit in history.

The WTO chief has raised the idea informally in recent meetings with ministers and senior officials of a number of the world's leading trading powers. If it attracts enough support, he is expected to formulate a precise proposal later this year.

Mr Ruggiero is in the process of sounding out views. There seems to be a good deal

of interest," a WTO spokesman said. The summit would be called to mark the 50th anniversary of the Havana Charter, the international agreement which laid the foundations of the multilateral trade system and led to the creation of the General Agreement on Tariffs and Trade, the World Trade Organisation's predecessor.

Mr Ruggiero is said to believe strongly that the conference should be more than a ceremonial event, and that a substantive agenda should be prepared for discussion and endorsement by the leaders.

Mr Ruggiero has been studying ways of revising the political profile of the WTO, at a moment when it is being called on to tackle a range of difficult and potentially controversial new policy issues.

He is also concerned that the growth of regional trade groupings in many parts of the world threatens to distract policymakers' attention from

the multilateral system. He hopes that a summit which reaffirmed the system's central principles would give new impetus to the WTO's work and help strengthen public support for global free trade.

London is among the possible venues for the conference, which has been endorsed in principle by the British government. But Washington is also favoured, on the grounds that the US president would be more likely to be able to attend.

Some trade diplomats have suggested that if the summit went ahead, it could provide a diplomatic pretext for changing the timetable of WTO ministerial meetings, the first of which will be held in Singapore in December.

At present, the meetings are scheduled always to occur in US presidential or mid-term election years, when trade policy usually ranks low on Washington's political agenda.

China and Japan 'double-yolk' partnership has deep economic implications

## Asia 'to dominate 21st century trade'

By Tony Walker in Beijing

Trade between China and Japan will grow significantly in the next two decades - surpassing that of the US and Japan - with "profound economic and strategic" implications for the region and the world, according to a new study.

An economic partnership between China and Japan could lead to the creation of a huge "double-yolk" economy in North Asia similar to the relationship between the US and Britain after a century of antagonism and competition, particularly in the European Community.

The study, by the East Asia Analytical Unit in Australia's Department of Foreign Affairs and Trade, concluded that China and Japan would generate up to 28 per cent of world trade in 2015 compared with 13 per cent in 1993.

Their own trading relationship would account for as much as 8 per cent of world trade compared with 1.7 per cent in 1993. US-Japan trade in 1993 was 4.3 per cent of world trade.

"Over the next two decades the China-Japan trade relationship will be transformed ... their trading relationship could be as important in global trade as the US-Japan trade relationship is at present," said the study, entitled *Asia's Global Powers: China-Japan Relations in the 21st Century*.

For the first time in decades, China may become a more important market for Japan than Japan is for China. These developments will have a profound economic and strategic impact in the region and globally."

At present Japan is China's largest trading partner, and China is Japan's second most important trading partner. Their bilateral trading relationship is currently the fourth biggest in the world behind US-Canada, US-Japan and France-Germany.

In 1993, Japan's exports to China totalled \$21.9bn compared with imports of \$33.9bn - a two-way trade of \$57.8bn, a 25 per cent rise over 1994. Between 1972, the year the two countries normalised diplomatic relations, and 1994 trade grew from \$1.1bn to \$46.2bn.

### Japan's trade with China



trade shifts from labour-intensive to capital- and technology-intensive manufactured goods.

Change in the structure of the trade relationship may also have an impact on broader strategic calculations about each other. After more than a century of Japanese economic ascendancy over China and the rest of East Asia, an historic shift will occur as China becomes the bigger trader and less dependent than Japan on the bilateral relationship.

The study believes long-term growth in China-Japan trade is "potentially very positive" since it will enhance specialisation and growth in each economy and open new opportunities for trade with third countries.

"Chinese and Japanese imports from other Asian countries are already an important stimulus to regional growth," it said. The "growth effects" of the integration of these two large economies would create an even larger market than the two economies represent separately.

But the study also warns that "dramatic change" represented by a growing and pow-

erful trading axis between China and Japan would also present challenges for the region. This in turn would render "more crucial" the need for effective multilateral trade regulatory frameworks such as the Asia Pacific Economic Co-operation forum (Apec).

The study concluded that a China-Japan security axis was less likely than economic convergence. "China and Japan are not likely to be the only major players in the region," it said. "The presence of the US, and possibly Russia and India, is likely to ensure the region's security environment is multi-polar."

But it added that, while the US security role in East Asia restricted the potential for rivalry between China and Japan, tension between the two could not be ruled out over such issues as territorial disputes. Chinese moves to control the South China Sea, and Taiwan.

*Asia's Global Powers: China-Japan Relations in the 21st Century* (East Asia Analytical Unit, Department of Foreign Affairs and Trade, ACT 2600, Australia)

## Manila removes infrastructure programme roadblocks

After long delays, big road and rail projects are getting under way, writes Edward Luce

A sked what the Philippines government's top three priorities were, one senior cabinet official recently replied: "Infrastructure and, of course, infrastructure."

With the notable exception of the ending of the power crisis three years ago, the government had, until this year, little to show for its ambitions. However, the inauguration of several "flagship" projects in the last few weeks suggests the long-term is at last shifting.

The decision last week to begin construction of the \$650m Mass Rail Transit III (MRT3), which will track Manila's largest highway linking the business district to the Asian Development Bank and government departments in Quezon City, comes five years after the project was put on the drawing board.

Earlier this year construction also began on a 35km "skyway" road which will bisect Manila and do much to ease the Philippine capital's monstrous traffic problems. The first portion of the \$550m "skyway" will link the centre of Manila to a \$200m southern expressway to be built by Hopewell Holdings, the Hong Kong group. The 30km road

will expedite access to the sprawling industrial port of Pasig-Balibago in the south where Consolidated Electric Power Asia, a subsidiary of Hopewell, is building a power station.

To the north, a 150km expressway project agreed in January will link Manila with the special economic zones of Clark Airbase and Subic Bay Freeport, the former US military bases, in a fast-track "triangle" which is expected to accelerate growth in central Luzon, the Philippines' largest island.

Most of these projects are scheduled for completion by 1998. Probably their most important feature is that they are being constructed and financed entirely by the private sector.

"It has taken quite a while to come up with a formula which the private sector is happy with but it was worth the painstaking effort," said Mr Mart Dumol, chief of staff at the department of public works and highways. "Contrary to traditional wisdom, we are demonstrating that the private sector can make decent profits on road and rail projects without a cent of public subsidy."

With the advice of TransRoute,

the French toll-road company, the Japanese government and the ADB, the Philippines has drawn up a standard 25-to-30-year build-operate-transfer contract for the construction of public highways. The "skyway", which will derive its revenues from an index-linked toll escalation clause starting at 6 US cents a km, is being constructed by

An important feature is that they are being run entirely by the private sector

Citra, the Indonesian group owned by President Suharto's eldest daughter.

The Indonesian group, which is using rotating pierhead technology patented in Jakarta and designed to minimise disruption to traffic during construction, took two years to negotiate the contract. The government points out that Citra spent seven years hammering out a simi-

lar deal with the Indonesian government.

Litigation over rights-of-way meant that the MRT3 took a while longer to get started. The 17km elevated urban railway, which will be built and managed by a consortium of private companies including Sumitomo Mitsubishi Heavy Industries and Ayala Land, a local real estate company, will make the bulk of its guaranteed 18 per cent return from spin-off projects, mostly in property.

"We are satisfied that ancillary commercial ventures, such as shopping malls and hotel development around the main rail terminal in Quezon will make the investment worthwhile," said Mr Jaime Ysmael, vice-president of Ayala Land. "With targets of up to a million passengers a day we think that the venture itself will also make money."

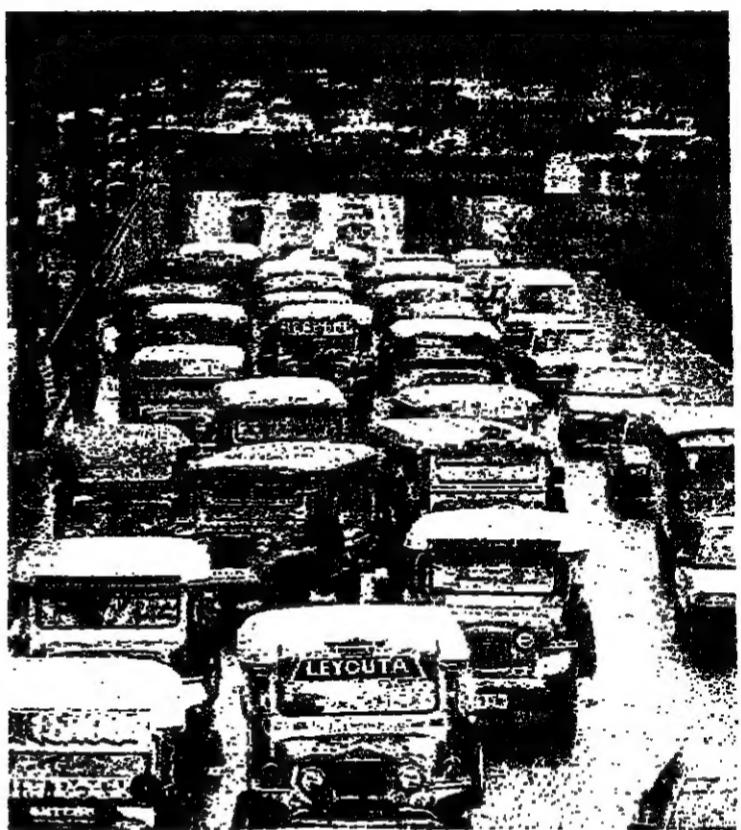
Plans are also under way to construct another mass rail system linking the business district in Makati to old Manila - which would operate under a similar formula to MRT3. The government last month signed a memorandum of understanding with Bouygues, the French

company, to manage the project.

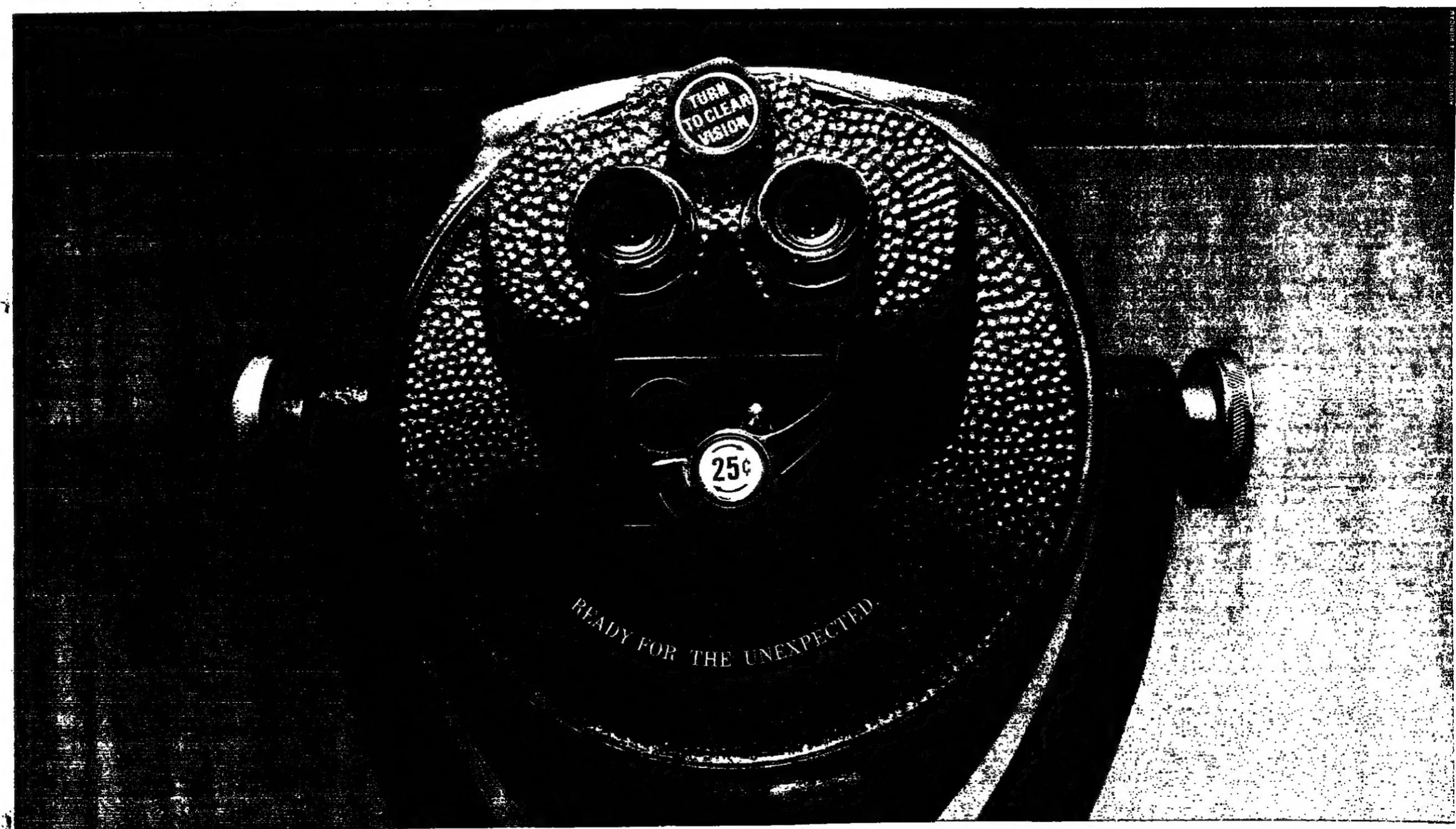
Not all, however, is plain sailing for the government. With most of these contracts negotiated behind the scenes rather than tendered through a transparent public bidding process the government has exposed itself to allegations of graft. While not on the scale of the Enron affair in India, congressional controversy over the bidding process for the \$700m northern expressway has cast something of a pall over the administration's improved track record.

Several congressmen have accused the winning consortium - led by Bempre Holdings, a diversified Philippine company - of paying bribes to beat its rival, Ital-Thai, the Chinese-Thai construction group, to the contract. As with Enron's power project in Maharashtra in India, however, government officials are confident the project will go ahead.

The allegations against Bempre Holdings are absolutely baseless," said Mr Dumol. "We accept that projects not subject to public bidding should be scrutinised very closely. But this one was simply more professional than the alternatives."



Relief on the way for the Philippine capital's monstrous traffic problems



Customers couldn't be more pleased to hear that their insurer is ready for the unexpected. For nobody knows what is lurking in the distance. Investors may be looking

at it from a slightly different angle. They have pretty clear expectations about their company's financial strength, sustainable high earnings power and development of share-

holder value. Come to think of it: isn't that what customers appreciate as well - value based on a strong global position, a clear, successful strategy, and services that far sur-

pass traditional insurance solutions? Our investors know we are committed to them - after all, we're investors ourselves, to the tune of \$ 65 billion. Our customers know we are

committed to them, since managing and minimizing risk is our vocation. So being ready for the unexpected obviously is the best way to meet all our partners' expectations.



**ZURICH**  
INSURANCE GROUP

## NEWS: ASIA-PACIFIC

# Resignation blow to Congress party

By Shiraz Sidhu in New Delhi

The Indian government, battered by scandals and defections ahead of general elections this month, suffered a further blow yesterday with the resignation of Mr P. Chidambaram, who as commerce minister was an architect of the country's economic reform programme.

He left the cabinet of Prime Minister P. V. Narasimha Rao in protest at his Congress party's electoral alliance with the ruling party in Tamil Nadu. Mr Chidambaram's home state.

He and Mr M. Arunachalam, minister of state for industrial development, who also quit yesterday, are to stand in the election as candidates of a breakaway Congress faction in Tamil Nadu.

"At a national level, Mr Chidambaram was so closely identified with pushing India's economic reforms through that his decision to quit the party would definitely had a negative impact, especially among foreign investors, in whom he inspired great confidence," a Congress minister said.

Congress leaders also admit Mr Chidambaram's decision to



A Congress party worker carries a cut-out of Prime Minister Rao at a New Delhi rally

India's gross domestic product will grow 6 per cent this year, a high growth rate for the third successive year, projections by the country's central bank show. The Reserve Bank of India said GDP growth was "about 6 per cent" in the year to last month and 6.3 per cent in 1994-95. Mr C. Rangarajan, bank governor, yesterday announced a monetary package to buttress the economy and hold inflation to an annual 6 per cent. The package includes a cut in the cash reserve ratio of commercial banks by one percentage point to 12.8 per cent. The cut will release Rs38bn (\$1.1bn) for lending by banks. The Reserve Bank has planned for a 16 per cent rise in money supply. Last year, M3 rose 14.8 per cent.

R.C.

join the Tamil Maanila Congress would seriously affect the party's chances in Tamil Nadu.

Mr Chidambaram, a Harvard-educated lawyer, had been a staunch Congress supporter and MP for many years.

He served as home minister in Mr Rajiv Gandhi's cabinet 10 years ago. He and Mr Arunachalam had strongly opposed the revival of an alliance last week between Congress and the All India Anna Dravida Munnetra Kazhagam (AIADMK).

Atiya Janata party, India's largest opposition party. The ministers are critical of the conduct of the state government run by the AIADMK under Ms Jayalalitha Jayaram, a film star turned chief minister.

## UK bank fights Jakarta lawsuit

By Manuela Saragosa  
in Jakarta

Standard Chartered, the UK-based international bank, said yesterday it was "vigorously contesting" a \$300m lawsuit in Indonesia brought by two customers of its Jakarta subsidiary.

The suit was brought by Ms Yee Mei Mei and Ms Azusa Matsuyama after Standard Chartered Bank froze funds they deposited, on suspicion the money was related to a \$42m fraud case uncovered at the Hongkong and Shanghai Banking Corporation in Jakarta earlier this year.

Standard Chartered said it had been indemnified by HSBC and had the "full support" of the Indonesian central bank and finance ministry, which "wish to resolve the situation as quickly as possible".

But Ms Yee and Ms Matsuyama won a temporary order from the Jakarta district court to seize furniture, vehicles and computers at Standard Chartered's branch. The bank said no assets had been removed.

Standard Chartered, which says the dispute does not affect its finances or its ability to trade, declared it received a "suspicious transaction" involving a \$1.1m cash deposit this year for the account of Ms Yee and Ms Matsuyama.

The bank reported the deposit to Indonesia's central bank and finance ministry, both of which advised Standard Chartered to freeze the

## Seoul OECD bid reviewed

By Robert Taylor,  
Employment Editor

South Korea must reform its repressive industrial relations laws before it is accepted as a member of the Paris-based Organisation for Economic Co-operation and Development, says a report published today by the OECD's trade union advisory committee.

Mr John Evans, the committee's general secretary, said yesterday the country "can either remain locked in cycles of conflict and repression brought about by the enforcement of labour laws dating from past military regimes before 1987 or it can reform its labour legislation and free imprisoned trade unionists.

respecting its commitment to the International Labour Organisation and easing its entry to the OECD. Korea has little to fear and much to gain from this latter policy".

The OECD employment committee is expected to take up a position on South Korea's application for membership of the club of industrialised nations when it meets next month. A recent mission to the country by the International Confederation of Free Trade Unions has expressed private worries about what it sees as a worsening situation for trade unions in South Korea.

The country's violation of core labour standards have already been criticised by the ILO, the European Union and

the United Nations. Restrictions exist on the freedom of workers to join or form trade unions, the right to strike and the right to conduct collective bargaining.

Union activists have been jailed and workers dismissed for taking part in labour disputes.

But the Korean government and employers told visiting union officials from the International Confederation of Free Trade Unions that they needed more time to make changes in their existing industrial relations legislation.

But when South Korea joined the ILO three years ago it agreed to accept the organisation's core labour standards unconditionally.

## Hanoi pressed on boat people

By Peter Montagnon,  
Asia Editor

Britain is to ask Vietnam to reconsider its refusal to accept repatriation of boat people from Hong Kong who are not of ethnic Vietnamese origin.

The request will be made by Mr Jeremy Hanley, foreign office minister, due to visit Hanoi next week, and relates to the pending cases of some 4,000 boat people, mostly of Chinese extraction, whose files have still not been processed by the Vietnamese authorities.

After a ruling by the Privy Council in London, the Hong Kong authorities have been obliged this week to release more than 200 Vietnamese

from its camps because Vietnam had refused to accept them for repatriation on the ground they were not Vietnamese nationals.

Officials fear the move may raise false hopes among other boat people, creating resistance to voluntary repatriation similar to that last year when proposed US legislation apparently raised the prospect of settlement in the US.

The treatment of large numbers of boat people deemed to be of non-Vietnamese extraction is now the largest obstacle to the departure of all refugees before Hong Kong is handed back to China next year.

Beijing has insisted the process be complete by then. Both

while making his speech to Vietnam on the so-called pending cases, Mr Hanley is expected to express appreciation that repatriation of other refugees is now going more smoothly.

Only some 16,000 to 17,000 remain in Hong Kong. Officials say turn-round times for aircraft transporting them back to Vietnam have been significantly speeded up; monitoring efforts show returnees have been well treated on arrival.

Mr Hanley declined official comment on the refugees ahead of his departure.

## CONTRACTS & TENDERS

### TENDER INVITATION

In the name of the Air Traffic and Airport Administration (1675 Budapest - Feribogy POB 53), of the Ministry of Transport, Telecommunication and Water Management of the Hungarian Republic.

KOMPLEX Trading Co. Ltd.,

(H-1807 Budapest, Andrássy ut 10, Tel: (36-1) 320-592 Fax: (36-1) 1 316-527)

hereby invites a public international tender for the delivery of the ATC MATSIM System. The Hungarian Republic signed a finance agreement with the European Investment Bank (EIB) for the partial financing of the Project. In accordance with this agreement, the tender invitation is public to all companies/natural persons or corporate bodies, but at least to the member states of the European Union (EU) and Hungary.

The purchase includes the supply, installation and commissioning of a radar simulator DDU for the Hungarian Air Traffic Control Services, to be delivered to Budapest-Perfetty.

The simulator should include the following:

- 8 Air Traffic Controller working positions with 25 x 2k high resolution 20" x 20" coloured display
- 8 Pilot working positions
- 4 Feed working positions
- 1 Supervisor's working position
- 1 System management workstation
- Voice Communication System (radio and telephone)
- Clock System
- Recording and Replaying System

Builders are requested to submit their bids only for the complete system.

In addition to the basic offer, builders can give also an alternative offer for a system having higher standard of operation. Dead-line for handing over the system: 31st March, 1996.

Information, printed materials in connection with the invitation as well as the tender documentation can be received for non-refundable USD 1,000,- (one thousand US Dollar) from the 5th April, 1996 between 9.00 and 14.00 o'clock. Payment should be effected in the account No. 12001009/00/00913-00/00005 of Komplex Trading Co. Ltd., Budapest.

Place of receiving the documents: KOMPLEX Trading Co. Ltd., H-1807 Budapest, Andrássy ut 10

Dr. Novák Lajos commercial director, Telephone: (36-1) 1 320-592 Fax: (36-1) 1 316-527

Bids in English shall be submitted to the above address, latest by 12.00 o'clock local time on 31st May, 1996.

Place of opening the bids at the above address of KOMPLEX Trading Co. Ltd.

Bids shall be opened by the Bid Opening Committee, in the presence of a notary public and the representatives of the bidders.

Bidders have to attach a bid security of 5% of the bid amount to their bids.

Payment conditions are included in the draft contract forming a part of the tender documentation.

The following data and terms are to be given to prove solvency, economic and technical ability of the bidders:

- declaration of the bank of the bidder and declaration of the bidder, stating that the bidder is able to meet the financial and economical conditions of the contract set out in the documentation
- data of the balance sheets of the previous three years, as set out in the documentation
- description of the simulator system put into operation during the previous three years or being commissioned (mention the last five ones).

Bids have to be valid till 31st October, 1996.

Bids shall be evaluated on the basis of the most advantageous bid as a whole, with special regard to the following viewpoints, in the listed order:

1. technical contents of the bid
2. quoted price
3. references, professional experience

In the evaluation of the offers, in case of max. 10% price difference, also that bid shall be equivalent according to which the value produced by employees in Hungary exceeds 50% of the value of the simulator-system. The bid, according to which the value produced by employees in Hungary is higher, shall be preferred.

After this, bids will be evaluated according to the following considerations in the listed weight order when selecting the more favourable offer:

1. the offer contains product with environmentally friendly trade-mark
2. the quality assurance system of the bidder has been certified by a party accredited to a national system.

KOMPLEX shall announce the award of bids on 31st July 1996.

KOMPLEX Trading Co. Ltd.

## Establishment of Rugmark for Hand-knotted Carpet Industry of Pakistan

Government of Pakistan intends to establish "Rugmark" for certification of child-labour-free manufacture of hand-knotted carpets.

Highly reputed organizations having expertise in this field may kindly write about their credentials and experience relevant to the project, latest by 15th April, 1996 at the following address:

Mian Habibullah  
Chairman, Export Promotion Bureau,  
(Government of Pakistan, Ministry of Commerce),  
Karachi. Fax: 92-21-5681868 & 92-21-5680422



EXPORT PROMOTION BUREAU  
GOVERNMENT OF PAKISTAN  
Finance and Trade Comt.  
Shara Faisal, Karachi, Pakistan  
Tel: (92-21) 5660003  
Fax: (92-21) 5660000  
E-Mail: epb@gbkar.com.pk

Cable network reports 'completely groundless'

## China hits Murdoch TV tie-up ambitions

By Tony Walker in Beijing

China's broadcasting chief yesterday poured cold water on Mr Rupert Murdoch's ambitions to establish a tie-up with state television organisations that would give him access to China's vast viewing audience.

Mr Yang Weiguang, president of China Central Television, said reports that CCTV was involved in negotiations with Mr Murdoch's Hong Kong-based Star TV to set up a cable network were "completely groundless".

Mr Yang also vice-minister of the Ministry of Radio, Film and Television, said negotiations were "non-existent".

"I personally have not met Rupert Murdoch for a long time, so the issue does not exist of his co-operation with CCTV," Mr Yang said, adding that Chinese regulations prevented local TV stations and overseas satellite stations from carrying overseas satellite programmes.

Star, which is losing \$80m-a-year on its Asia-wide satellite service, has been seeking a partnership with CCTV

under which the state broadcaster would collect cable subscriptions for a new service tailored to the China market. Advertiser response to Star's free-to-air service has been limp.

CCTV, developing its own cable network, has been unenthusiastic about these overtures, seeing Star as a potential competitor. But Star had hoped to soften Beijing's resistance.

Star last week announced the setting-up of a new satellite network to be known as Phoenix, to broadcast Chinese-language programmes with the aim of improving access to the China market.

Partners in the venture include two Hong Kong-based companies: Today's Asia and China Wise International.

Mr Yang noted that Star's partners in the Phoenix venture were both "private corporations". He appeared anxious to distinguish official mainland broadcasters from the Hong Kong-based companies.

In contrast to his lukewarm remarks about Mr Murdoch

and Star, Mr Yang praised Mr Kerry Packer, the Australian television proprietor who recently concluded a programme-sharing agreement with CCTV. "I very much appreciate Mr Packer's sincerity, decisiveness and his enthusiasm," Mr Yang said.

The Chinese official was speaking after signing an agreement with PanAmSat Corporation, a US-owned satellite provider, to expand CCTV's global broadcasts.

Under the agreement, PanAmSat will broadcast up to six digital television channels worldwide for CCTV. PanAmSat has carried CCTV's international service since 1995. It is aimed at a Chinese-speaking audience among 60m overseas Chinese.

Mr Yang said China planned a "substantial expansion" with addition of five new channels to CCTV's international service. Beijing is anxious to beef up its international programming as part of efforts to present a more human face to the world.

## Tokyo faces new round of party realignment

By William Dawkins in Tokyo

Japan yesterday faced the prospect of another round of political realignment when two frustrated rising stars, from the ruling coalition and main opposition, announced plans to combine forces in an independent group.

The attempt at a new grouping is the brainchild of Mr Hajimu Funada, 42, a member of the 14-month-old opposition New Frontier party.

He said yesterday he had reached an outline policy accord with Mr Yukio Hatoyama, 49, a member of the centre-left New Harbing party, the smallest party in the government coalition.

Mr Funada, who in 1993 enjoyed a six-month spell as Japan's youngest cabinet minister, leads a group of younger NFP members who complain that the party, under Mr Ichiro Ozawa, has become even more conservative than the ruling Democratic party.

Mr Hatoyama, a member of one of Japan's richest families, is the grandson of the joint founder and first chairman of the LDP. Now number two in the NHP, he was cited in a recent poll as the most likely young politician to become a prime minister in the 21st century.

Only making his speech to Funada.

The pair are agreed on the need for smaller central government, greater autonomy for local authorities and a balanced budget, officials say.

In other respects, the prospective new party's ideology, said by its supporters to be liberal and conservative, is as indistinct as that of the government and opposition.

The announcement was seen as the most serious of several otherwise unsuccessful attempts for a third force to counterbalance the LDP and

NFP. It could destabilise both of them. "This is the first step in the next stage of political realignment," Mr Jeff Young, political analyst at Salomon Brothers Asia, said.

An attempt by the leftwing Social Democratic party, which has lost support over the past three years, to form a new group has been repeatedly postponed.

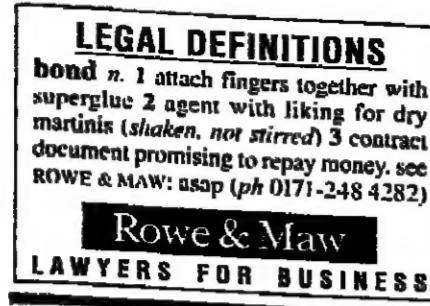
Mr Funada said he had reached agreement with his colleague, but had not yet invited others to join him. He aims to form the new group before the next general election, due by July next year.

Mr Ozawa, rather than the two young would-be rebels, is widely accepted as Japan's leading advocate of a more open style of government driven more by voters' aspirations than party factions.

Three years ago, he put together the first non-LDP government in nearly four decades and embarked on a programme of economic deregulation and political reform.

But Mr Ozawa's ability to carry out a radical agenda has been constrained by the need to keep together a disparate opposition. His blunt leadership style has attracted criticism from the ranks, creating a leadership chance younger politicians want to pursue.

## ASIA-PACIFIC NEWS DIGEST



# FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1996

Thursday April 4 1996



## IN BRIEF

Mediaset rises  
strongly to L455bn

L56bn in the previous year. Page 16

BHF-Bank head airs worries over slowdown  
BHF-Bank lifted trading profits by 7 per cent in the first quarter of this year but was concerned about the possible impact of the economic slowdown on its performance, said Mr Wolfgang Strutz, chairman of the German bank. Page 16Bank creditors agree Sodek restructuring  
Sodek, the troubled Mexican steel and tourism conglomerate, has won the backing of its principal bank creditors for a restructuring plan that includes the sale of \$1bn-worth of assets. Page 17Leading Czech bank reports 6% advance  
Komercni Banka, the Czech Republic's dominant and most restructured commercial bank, reported a 6 per cent increase in net profit to Kč 5.11bn (\$188m) for 1995, helped by tighter risk management and a levelling of bad debt provisions. Page 18NZ authorities stall Ansett stake sale  
Participants in the proposed A\$425m (US\$333m) sale of a half share in Ansett Airlines of Australia to Air New Zealand vowed to complete the deal despite its rejection by the New Zealand Commerce Commission. The plan involves TNT, the Australian transport group, selling its stake. Page 18Siebe agrees Unitech deal  
Siebe, the UK industrial equipment group, claimed to have formed the world's largest electronic controls manufacturer by acquiring Unitech, its smaller UK rival, for £520m (\$730m). Page 22Clinton poised to sign 'freedom to farm' act  
President Bill Clinton is expected this week to sign the 'freedom-to-farm' act, billed as the most sweeping set of farm reforms since the 1930s. Page 23Interest rate worries drive Nikkei lower  
In Japan, the Nikkei 225 index lost 135.35, or 0.6 per cent, to 21,464.73 after comments by Mr Yasuo Matsushita, governor of the Bank of Japan, were seen as suggesting that a rise in interest rates was imminent. Page 34Correction  
The picture of the model Claudia Schiffer which appeared in yesterday's Financial Times was incorrectly said to show Cindy Crawford.

## Companies in this issue

ABB	16	Lazard	15
AMP	20	Leica	15
AT&T	20	Lucent Technologies	20
Agip	8	Mannesmann	16
Air New Zealand	10	Merck	16
Armenia	20	Medoc	16
America West	7	Montedison	8
Ametco	8	National Westminster	8
Ansett Airlines	19	Navigation Mads	19
Australian Press News	18	News Corp	19
BHF-Bank	16	Nordbank	18
Bally Entertainment	20	PanAmSat	20
Bangkok Bank	19	Pepsi-Cola	17
Bertelsmann	15	Phillips Petroleum	8
British Gas	8	Power Financial	20
CLT	15	Radio NZ Commercial	19
Coca-Cola	17	Rapap	20
Codecaco	20	Russkaya Telefornaya	16
Croatia	19	Sodek	17
Daimler-Benz	14	Sokol	14, 22
Deutsche Telekom	18, 2	Standard Chartered	16
Diamond Fields	15	Swissair	16
Engen	19	TNT	14
Enron	8	Tata Industries	19
Endausi Béghin-Say	15	Televiza	15
Grotes	16	Thomson-CSF	16
Harland and Wolff	8	Thyssen	2
IBM	14	Trescon	20
ITT	20	Ufa	15
Iberia	16	Unilever	22
Inco	15	Uva	16
Jordine Strategic	19	Vestas Wind Systems	18
KPN	15	Viasat	2
Komerční Banka	16	Woolworth	17
Lagerkraft	16	Wrigley	20

## Market Statistics

Annual report service	25-27	FT-SE Actuaries Indices	30
Benchmark Govt bonds	24	Foreign exchange	24
Bond futures and options	24	Gilt prices	24
Bond prices and yields	24	London share services	26-27
Commodities prices	23	Managed funds service	23
Dividends announced, UK	21	Money markets	25
EMS currency rates	25	New bond issues	26
Eurobond prices	24	Bourses	22-23
Food interest indices	24	Recent issues, UK	20
FT/S&P-A World Indices	34	Short-term int rates	25
FT Gold Mines index	30	US interest rates	24
FT/SMA and bond etc	34	World Stock Markets	24

## Chief price changes yesterday

FRANKFURT (DM)		Chargers	1347	+ 35
Rehau	551	+ 85	Falls	35
Philips	700	+ 7	Acier	708
Alcatel	2754	+ 20	Borsig	2603
Deutsche Börse	500	- 10	Leopold	630
Monte dei Paschi	321	- 7	Siemens	527
SAP AG	150	- 5	TOKYO (Yen)	150
Zenith Electronics	130	- 5	Yokohama	500
NEW YORK (\$)		Costa Rica	500	+ 92
Rehau	500	+ 20	Sandoz	740
Alcatel	209	+ 24	Falls	70
Compaq	551	+ 24	Thyssen	854
Monte dei Paschi	58	+ 2	Mitsui	856
Kodak	100	- 10	Repsol	848
Cox Inc	125	- 4	Repsol	860
Michael Lewis	271	+ 25	Topi Seikosha	360
Transocean	271	+ 25	Yokohama	500
Rehau	500	+ 20	Yokohama (Yen)	148
CPI Aromas	500	+ 20	Yokohama (Yen)	148
Hot Group	143	+ 19	Yokohama (Yen)	148
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	320	+ 45	Yokohama (Yen)	1325
Rehau	267	- 11	Yokohama (Yen)	1325
CPI Aromas	500	+ 20	Yokohama (Yen)	1325
Hot Group	143	+ 19	Yokohama (Yen)	1325
United	320	+ 29	Yokohama (Yen)	1325
Wiesmann	3			

## COMPANIES AND FINANCE: EUROPE

# Mediaset registers strong improvement

By Andrew Hill  
in Milan

Mediaset, the Italian television and media group controlled by Mr Silvio Berlusconi, yesterday presented its new shareholders with a strong improvement in 1995 results, from its promised stock market flotation.

The group, which owns Italy's three largest private television channels, increased net consolidated profit in 1995 to L555m (\$291m) from L556m in the previous year.

Since last autumn, Fininvest has reduced its stake in Mediaset to 72 per cent, by sell-

ing part of its own holding and L1.627bn of new shares in a capital increase.

Turnover rose to L2.925bn, compared with L2.918bn, which included L34bn of sales from cinema activities, since transferred to Fininvest. Mr Berlusconi's private holding company.

Improved cash-flow and the proceeds from the first part of the capital increase helped Mediaset cut its debt from L1.571bn at the end of 1994 to L1.454bn at the end of last year.

Since January, the proceeds of the rest of the capital

increase had "almost completely eliminated group debt", Mediaset said.

Mediaset is still in talks with British Telecommunications about a possible telecoms joint venture. An outline deal could be agreed before the end of this month, according to those close to the negotiations.

Mr Berlusconi, who hopes to regain the Italian premiership in the April 21 elections, has pledged to reduce Fininvest's holding in Mediaset to less than 50 per cent before the summer. The flotation should value Mediaset at about L7.000bn, making it one of the

biggest public offers in Italy this year.

Phase one of the capital increase brought in a core group of strategic investors - Kirch, the German media company, with 7.6 per cent, Nethold, controlled by the Rupert family of South Africa with 7.3 per cent, and Prince al-Waleed bin Talal bin Abdul of Saudi Arabia with 2.6 per cent.

The capital increase was concluded at the weekend with the purchase of small stakes by ABN Amro, the Dutch banking group; BZW, the investment banking arm of Barclays of the

UK; Morgan Stanley of the US; and the Abu Dhabi Investment Authority. Italian banks have also bought shares in Mediaset direct from Fininvest.

The new investors are understood to have committed themselves to holding the shares well beyond the flotation.

Mediaset's income from television advertising rose 6.3 per cent in 1995, against a general increase in Italian television advertising of 5.5 per cent. Operating profit increased to L720m, from L431m in 1994, and stressed it was ready to mount a bid for Thomson-CSF, the professional electronics group due for privatisation this year.

Following yesterday's board meeting, Mr Jean-Luc Lagardère, the group president, said:

"The privatisation of Thomson-CSF interests our group to the greatest degree."

He claimed the group's Matra defence and space division could, together with Thomson, become a "world force" in defence electronics.

Mr Lagardère, who pointed to his group's consolidation since its problems in the early 1990s in television and since the merger of the Hachette publishing interests with Matra, said the group would wait until the government fixed the conditions of Thomson's sale before making a decision.

In particular, it wanted to know whether the government planned to carry out its proposed sale of Thomson's consumer electronics business along with its defence arm.

Lagardère's overall turnover fell from FF17.33m in 1994 to FF15.55m last year, but the group said that at constant exchange rates and an unchanged structure, sales had increased.

Operating profit fell from FF1.58m in 1994 to FF1.16m last year.

Within the group's hi-tech divisions, the space business increased trading profits, while defence profits fell.

The Lagardère board said it was still aiming for FF1.6m net profits this year, helped by increasing orders for the group's defence, space and telecommunications divisions, and a turnaround in the car business.

The group is raising its dividend to FF1.3 a share from FF1.20.

## Lagardère ready to bid for Thomson

By David Buchan  
in Paris

Lagardère, the diversified French electronics and defence group, yesterday reported a slight increase in net profit from FF1.51m in 1994 to FF1.58m (L125m) last year, and stressed it was ready to mount a bid for Thomson-CSF, the professional electronics group due for privatisation this year.

Swissair last year plunged to a net loss of SF147m (\$123m) as a result of extraordinary restructuring provisions of SF1340m.

The loss compares with a profit of SF23m in 1994. Swissair said the provision obscured good results from operations, with operating profits up to SF227m, against SF131m in 1994.

Group profit after taxation and before extraordinary provisions rose to SF193m, compared with break-even in 1994. Operating revenues grew from SF8.5bn to SF9.7bn.

Swissair said that Crossair, the regional carrier in which it has a majority stake, also achieved favourable results, although it provided no further details. Analysts said they were surprised at the size of Swissair's provisions, but added they appeared to reflect the determination of Mr Philippe Brugisser, the new chief operating officer, to push ahead with reshaping the airline. Swissair's share price has performed well recently, lifted by Mr Brugisser's announcement that a further 1,200 redundancies were planned.

The airline last year purchased a 49 per cent stake in Sabena, the Belgian carrier, which it hopes will give it access to the European Union's air market, due for further liberalisation next year.

Michael Skapinker, Aerospace Correspondent

## ABB expands with US buy

ABB, the Swiss-Swedish engineering group, said it had signed an agreement with Michigan-based Newcor to buy its Wilson Automation unit, which supplies products used in the manufacture of auto engine and transmission systems.

Financial details were not disclosed. ABB said the unit, which posted 1995 sales of between \$200m and \$300m, would enable it to become the only engine and transmission assembly supplier to have complete design and build capability in both Europe and North America.

AFX News, Zurich

## Valeo sales up in first term

Valeo, the French vehicle parts group, said first quarter sales had risen 13.4 per cent from a year earlier to FF7.4bn (\$1.47bn). Foreign sales represented 66 per cent of total turnover compared with 62 per cent a year earlier, it said.

AFX News, Paris

## Turnround seen at Iberia

Mr Javier Alvarez, a director of Iberia, the Spanish airline, said he expected the airline to post pre-tax profits of Pta40m (\$11.2m) in 1996, the *El País* daily reported. He did not provide a year earlier figure. Last week, Iberia posted 1995 results showing net losses of Pta45m, up from Pta44m in 1994. In the first quarter, Mr Alvarez said Iberia recorded a 7.4 per cent rise in gross revenue to Pta72.9m. The number of available seats would increase 6 per cent in 1996 to 14,46m, Mr Alvarez said.

AFX News, Madrid

## Grolsch in share buy-back

Grolsch, the Dutch brewing group, said it had bought back a 5.7 per cent package totalling 849,342 of its own shares from ING, the Dutch financial group. Grolsch said it would use the share package to meet conversion obligations for its 5.25 per cent convertible bond issue, amounting to F110m (\$60m).

Following the transaction, guaranteed capital would still be more than 45 per cent of the balance sheet total, it said.

AFX News, Enschede, Netherlands

## CORRECTION

### Solvay

The report of a dividend rise at Solvay, published on April 3, gave pre-tax profits for 1995 as BF25.94m. This figure was earnings before interest and taxes.

# BHF-Bank ahead but cautious on outlook

By Andrew Fisher in Frankfurt

BHF-Bank lifted trading profits 7 per cent in the first quarter of this year, but remained concerned about the possible impact of the economic slowdown on its performance. Mr Wolfgang Strutz, chairman of the German bank, said yesterday:

The bank would therefore remain cautious in its lending policy, while trying to use the increasing opportunities from the expansion of its advisory business. The strengthening of its financial trading side should also bring benefits, as long as currency and capital markets remained favourable.

The bank, which has been restructuring to place more emphasis on higher-margin merchant banking, advisory and trading activities, had already announced an 8 per cent rise in operating profits after risk provisions to

DM377m (\$254m) last year. However, this fell short of Mr Strutz's hope, expressed in November, that growth could exceed 10 per cent.

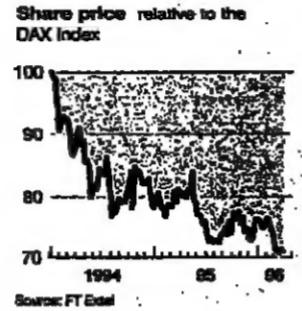
While interest income was flat, commission income was 16 per cent higher as a result of the first-time consolidation of BHF's holding in Charterhouse, the UK merchant bank. Without this contribution, commission income would have been 3 per cent higher. Mr Strutz said:

Costs rose 20 per cent as a result of the consolidation of the 45 per cent holding in Charterhouse - France's CCF holds an equal share - and that of 47 per cent in Zivnitske Banksa of the Czech Republic, but would otherwise have been only 8 per cent higher. Earnings per share edged up from DM2.16 to DM2.17.

BHF's loan loss provisions dropped sharply - by 44 per cent to DM107m - as a result of being privatised.

### COMPANY PROFILE: BHF Bank

Market capitalisation	\$2.15bn
Main listing	Frankfurt
Historic P/E	22.35
Gross yield	3.61%
Earnings per share	DM 2.05
Current share price	DM 39.8



## Bank creditors agree to Sidek restructure plan

By Leslie Crawford  
in Mexico City

**S**idek, the troubled Mexican steel and tourism conglomerate, has won the backing of its principal bank creditors for a restructuring plan that includes the sale of \$1bn-worth of assets.

The company, which stopped servicing its \$2.1bn debt in February, will present the plan to them and to its creditors, including foreigners who hold about \$700m-worth of Sidek securities.

However, winning over creditors to the rescue plan is expected to involve long and complex negotiations.

Foreign bondholders are angry at being excluded from the restructuring consultations. They believe the close ties between Mexican banks and big corporations work to their detriment in times of crisis, or example, Banamex, Mexico's largest bank is a significant shareholder of Sidek as well as its largest creditor. The situation is reciprocated by Mr Jorge Martinez Guitiérrez, Sidek's chairman, who is a shareholder in Banamex and a member of the bank's board of directors.

Foreign bondholders believe that Mexican banks, which hold 5 per cent of Sidek's debt, will be given preferential treatment in the debt restructuring negotiations. Some are reported to be in favour of pushing the group into liquidation, which would result in one of Latin America's biggest bankruptcy filings.

The group reported losses of almost \$250m in 1995.

## Woolworth rejects spin-off proposal

By Richard Tomkins  
in New York

**W**oolworth, the troubled US retailer, has set the scene for a proxy fight after turning down a spin-off proposal made by two former associates of Mr Carl Icahn, the US corporate raider.

Greenway Partners, a New York-based investment house set up by Mr Alfred Kingsley and Mr Gary Dubenstein, had earlier proposed that Woolworth should spin off its athletic footwear and clothing division, accounting for almost half the total business.

Late on Tuesday Woolworth said its directors would recommend shareholders to vote against the proposal because a spin-off of the athletic business would leave the remaining company without any profits.

Yesterday Mr Kingsley said Greenway partners would now campaign for shareholder support for the proposal at the run-up to Woolworth's annual meeting on June, when the issue would be put to a vote.

Greenway Partners controls a little more than 6 per cent of Woolworth stock. Mr Kingsley said he believed the athletic division, if spun off, would trade at a higher price than the combined group.

Mr Kingsley said the resolution was his advisory, so shareholders had nothing to lose by supporting it.

### COMMERZBANK

NOTICE IS HEREBY GIVEN that this year's Annual General Meeting / Commerzbank AG will be held in Frankfurt am Main at the Jochenthalhalle Hoechst, Frankfurt am Main - Höchst, Pfaffenwiesbach, on May 24, 1996, at 10.30 a.m.

#### AGENDA (abridged version)

- To consider the Bank's established Annual Accounts and Consolidated Annual Accounts, together with the combined Management Report for the Parent Bank and the Group for the 1995 financial year, as well as the Report of the Supervisory Board.
- To resolve on the appropriation of the distributable profit.
- To approve the actions of the Board of Managing Directors during the financial year 1995.
- To approve the actions of the Supervisory Board during the financial year 1995.
- To reduce the minimum nominal value of the Bank's shares, re-classify the share capital, amend the Bank's statutes and adjust existing authorisations.
- To authorise the Bank to purchase its own shares.
- To approve the affiliation agreement that the parent company, Commerzbank Aktiengesellschaft, has concluded with a wholly-owned subsidiary.
- To elect a new member to the Supervisory Board.
- To appoint the Auditors for the financial year 1995.

Shareholders in the United Kingdom who wish to attend and vote at the Annual General Meeting should inform either the London Branch of Commerzbank AG at 23 Austin Friars, London EC2N 2EN, or S.G. Warburg & Co. Ltd, 2 Finsbury Avenue, London EC2M 2PP, who will make the necessary arrangements. Such notice should be given by May 17, 1996.

Copies of the German version of Commerzbank's 1995 Annual Report will be available shortly from both Commerzbank AG and S.G. Warburg & Co. Ltd. The English version is currently being prepared.

COMMERZBANK AKTIENGESELLSCHAFT

## Eastern Europe the key battleground in cola wars

Pepsi and its arch-rival Coke are fighting for dominance in emerging markets, writes Roderick Oram

**W**ithout marketing... we'd have something quite a quandary," a senior Pepsi-Cola executive admitted a couple of hours before this week's \$500m launch of the cola's new blue image.

The admission was all the more surprising because it was about Pepsi Max, its latest of the company's rejuvenation. The first sugar-free cola with only the most hint of artificial sweeteners, the drink is the industry's best innovation in recent years and a big hit with cool young dudes.

Taking its cue from the blue can and offset image of Pepsi Max, Pepsi hopes to infuse its whole enterprise with a similarly irreverent enthusiasm.

It needs all the help it can get in its escalating war with Coca-Cola, its far richer rival whose soft drink revenues outside the US are 16 times Pepsi's. The war is getting particularly bloody in emerging markets.

"Emerging markets will decide the future of this business," said Mr Nestor Carbonell, head of public affairs for the international drink and food arm of PepsiCo, the parent company.

Significantly, Project Blue is targeted at almost as many emerging markets as mature in

its first year. The key battleground is eastern Europe, where Coca-Cola has come strongly from behind in the past few years.

Through the final 25 years of communism, Pepsi nurtured its relationships with Soviet bloc governments. Only when the Berlin Wall fell could Coke move in. Between 1990 and 1995, Coke spent \$1.5bn investing in 20 plants in eastern Europe. From ground-breaking to completion, the plants took an average 7.5 months to build.

Pepsi, hobbled by its existing relationships with government bottlers, rapidly lost market share.

To recover, it invested \$350m and deployed product innovations such as two-litre plastic returnable bottles and marketing campaigns such as Numeromaniac, a numbers game.

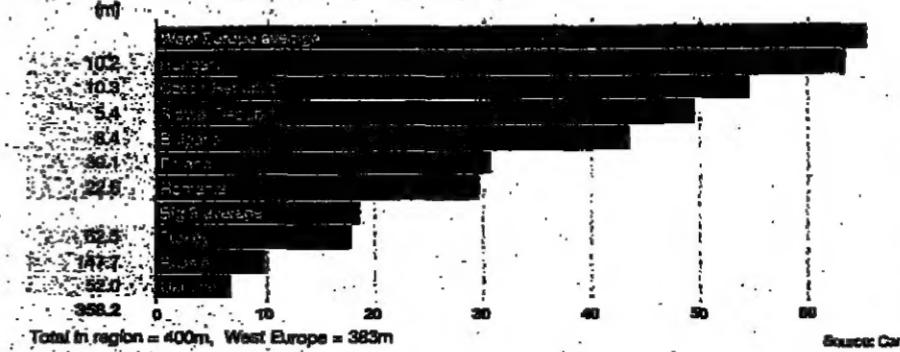
Now both cola companies claim to lead in eastern Europe and can furnish statistics to prove it. Coke says it had virtually no sales in eastern Europe in 1990 but now outsells Pepsi two-to-one. In Russia alone, it says Pepsi sold it four-to-one in 1994 but now they are neck and neck.

For Pepsi, Mr Carbonell says: "We have regained cola leadership throughout the region."

Financial figures - less fluid than market data - are a more

### Eastern European carbonates

Population: East European consumption, per capita (litres)



reliable guide to the competitive position between the two companies. Coke's scale of investment speaks eloquently of its power. It spent \$1.5bn in eastern Europe in five years while Pepsi spent \$3bn worldwide in three years.

Some may mistake Coke as the bigger company. But its 1995 sales were \$15bn against PepsiCo's \$30bn. The key difference lies in strategy. For Coke, soft drinks are its laser-sharp focus; for PepsiCo, they share equal billing with snack foods and restaurants.

On annual drink revenues Coke outsells Pepsi \$18bn to \$10bn, giving Pepsi a disadvantage on scale.

"Pepsi has grown extremely

well in the 1990s but Coke has pulled away from them," says Mr Brendan Quinn of Canadean, the international drinks consultants. "This does not reflect badly on Pepsi but well on the efficiency and focus of the Coke system."

Keeping up with Coke costs money but Pepsi-Cola gets all it needs from its parent. "We've asked for and received what we need," says Mr James Lawrence, president Asia, Middle East and Africa of PepsiCo. The vehicle is Pepsi's attempt to create an "anchor" bottler for Africa around which to build its business. The technique is borrowed from Coke, although the latter works with a few chosen corporate partners.

Hopefully for PepsiCo shareholders, Pepsi has fine tuned its blue notes since.

See also Peter Martin column

## Corporate Finance needs the right CHEMISTRY

A BANK WITH GLOBAL STRENGTH AND WORLD CLASS STRUCTURING CAPABILITIES.

YOU NEED A BANK THAT KNOWS BOTH YOUR COMPANY AND YOUR INDUSTRY INSIDE OUT.

UNIROYAL CHEMICAL FOUND THE IDEAL RELATIONSHIP AT CITIBANK.

When Uniroyal Chemical needed innovative financing to acquire Solvay Duphar's crop protection arm, they came to us. Citibank professionals from Milan, London, Zurich and New York teamed up quickly to deliver a complex, cross-border solution. Another example of Citibank chemistry providing effective corporate finance solutions.

CITIBANK

## COMPANIES AND FINANCE: EUROPE

## Windmill turnover gains momentum in Danish crusade

A minister's campaign to triple the country's wind-generated power output by 2005 is good news for manufacturers, writes Hilary Barnes

Some parts of Denmark are so studded with windmills that it looks as if the country is preparing for take-off. Wherever you travel in the country, you are rarely out of sight of one or more of the 3,800 windmills - which have been installed over the last couple of decades.

Windmills are becoming big business, too. Six of the world's top 10 wind turbine producers are Danish. Last autumn Nordtank, one of the largest wind turbine producers, became the world's first stock exchange-listed windmill manufacturer, raising Dkr280m (\$49.1m) through a share issue in Copenhagen. Most of the issue was sold to Union Bank of Switzerland and was used to reduce debt.

Now, Vestas Wind Systems, owned by Dutch banking group ABN Amro and the world's largest producer of wind turbines, is also considering a listing.

The 3,800 turbines already installed are just a start. If Mr Svend Auken, the minister for energy, has his way, power produced from windmills will triple between now and 2005.

The minister aims to demonstrate to the world how carbon dioxide emissions, the most lethal of the greenhouse gases, can be reduced by boosting production of energy from

sustainable resources.

So far, wind turbines producing a total power rating of 550 megawatts have been installed. By 2005, the aim is that this should rise to 1,500MW. This, says the energy ministry, would mean doubling the rate of installation from about 50MW to 100MW a year.

The share of wind energy in Denmark's total energy consumption would rise from 1.2 per cent in 1994 to about 2 per cent in 2005, and its share of electric power consumption from 3.4 per cent to 6-7 per cent.

The wind turbine industry, with a combined turnover of about Dkr3bn and about 1,700 employees - some 5,800 when suppliers and sub-contractors are included - can only benefit from the government's energy objectives.

Mr Soren Krohn, director of the Wind Turbine Manufacturers' Association, says about half the world's wind turbines are either supplied directly by Danish companies or manufactured on licence from Danish companies.

About 87 per cent of sales in the first nine months of 1995 were exports. But the success of the industry to date has depended on political support and subsidies.

As the Danes discovered in the 1980s, politicians can prove fickle.



A wind turbine farm on the border of Denmark and Germany: six of the world's top 10 turbine producers are Danish

aerodynamics of windmills at the National Centre for Scientific Research, Risø, and the Danish Technical University.

They concentrated on smaller turbines, avoiding the mistake made by several other countries which believed the way ahead was through the development of giant windmills. These large programmes have generally proved disappointing.

Nevertheless, the average power rating per installed turbine in Denmark has grown steadily from 31 kilowatts in 1988 to 550kW in 1995.

Now, several of the big Danish producers, including Vestas and Nordtank, are planning to introduce a new generation of 1.5MW turbines.

If there is one potential hazard for the windmill-makers, it is that the government's enthusiasm for the turbines' windmills is not matched by popular feeling. As more and more are installed, complaints have increased that the constructions are unsightly as well as noisy.

All the country's local councils were asked by the government last year to produce local wind energy plans. A third of them have shown what they think of having to find sites for yet more windmills by refusing to comply.

However, Mr Auken, one of the present left-centre coalition

government's most dynamic ministers, seems determined to persevere.

He plans to order the big power utilities to set up wind-mill parks, both on land and off the coast, in order to meet the 2005 target.

Mr Auken also plans to liberalise the terms on which private investors may invest in windmills.

Under present rules, investors must live within the territory supplied with power by the turbine. In future, non-residents will be allowed to invest.

Denmark's smart plan set may well just at the opportunity. Returns on investment in windmills can be good, with the newest and most efficient models producing power at increasingly competitive rates against energy generated conventionally by the big

private turbine owner also receive a subsidy of 1.2 ore (DKr0.27) per kilowatt (the commercial price is sound DKr0.30-0.35) for all the power they supply to the utilities.

The utilities, in turn, are obliged to buy from them at 85 per cent of the regular price.

As long as the windmill subsidy is maintained, and the blades keep turning, investors may be laughing all the way to the bank.

## Komerční Banka earnings rise 6%

By Vincent Boland in Prague

Komerční Banka, the Czech Republic's dominant and most restructured commercial bank, reported a 6 per cent increase in net profit for 1995. It was helped by tighter risk management and a levelling of bad debt provisions, which bit deeply into profits at most Czech banks the previous year.

Komerční said yesterday that earned Kč5.1bn ( \$185m) after tax last year, compared with Kč4.83bn in 1994, despite a fall in net interest income and a sharp rise in expenses. Pre-tax profit was Kč5.73bn, but the bank's taxation charge was lower because of the changing

structure of its income.

The bank's share price rose

more than 2 per cent in trading on the Prague stock exchange, jumping Kč90 to Kč125 in official trading, after Komerční's finance director, Mr Kamil Ziegler, said the bank had room to pay a dividend of between 18 per cent and 20 per cent of the nominal value of its shares, based on 1995 results. The shares have a nominal value of Kč500 each.

Last year the bank was forced to reduce its dividend from 14 per cent to 12 per cent of nominal value under pressure from the Czech National Property Fund, the state holding company that

owns 48 per cent of Komerční.

Komerční's interest rate margin fell from 5.83 per cent to 4.37 per cent after a general decline in Czech interest rates in 1995, especially in lending to large borrowers. Non-interest income, however, rose strongly, with income from fees and commissions up more than 20 per cent to Kč3.77bn.

Reserves for bad debts

rose to Kč28.5bn, compared with Kč24.8bn in 1994. The bank said total classified loans stood at Kč103bn at the end of 1995 out of a total loan portfolio of more than Kč255bn.

Total assets rose to

Kč387.9bn from Kč313.5bn, representing a nominal rise of 23

per cent, or 14 per cent accounting for inflation.

Mr Ziegler said assets were boosted by higher foreign currency lending and purchases of securities which were the results of measures to "diversify assets and reduce loans as a percentage of total assets".

He added that the bank would start a roadshow on April 22 to attract investors to a eurobond issue of between \$150m-\$300m, lead-managed by CS First Boston. It is also planning to issue a second tranche of Global Depositary Receipts of up to 5 per cent of issued share capital, which would bring its GDR programme to 10 per cent of its equity.

## Deutsche Telekom expands in Russia

By Michael Lindemann in Bonn

Deutsche Telekom yesterday bought a 49 per cent stake in Russkaya Telefonaia Kompaniya, a Russian GSM mobile phone operator which holds licences centred on six large towns in western Russia.

Deutsche Telekom declined to say how much it paid for the stake, but the deal marks a further step in an ambitious expansion programme by DeTeMobil, the group's mobile phone subsidiary.

DeTeMobil recently won national GSM licences in the Czech Republic, Poland and Austria, making it one of the

largest mobile phone operators in eastern and central Europe.

DeTeMobil said that by 2000 it expected at least 250,000 clients in the Russian regions, taking in the towns of Kaluga, Pskov, Ryazan, Smolensk, Tula and Vladimir.

"With this success we have completed a further big step towards the goal of strengthening our presence in eastern Europe," said Mr Lothar Hunsdorf, DeTeMobil's chief executive.

The group has a 39 per cent stake in Mobile Telesystems, a mobile phone operator in Moscow, and a 16.3 per cent stake in Ukrainian Mobile Communication, where it leads

between Unisource and the Spanish group led by Telefonica, transferring its existing data transmission and satellite communications business units to Unisource, the commission said.

"Unisource will be a pan-European telecommunications network operator and services provider. It will also be a local operator-distributor as a complement to its parent's activities in their home countries and in designated third countries," it added.

Third parties have 10 days in which to file comments under EU competition rules covering joint ventures, the commission said.

## BE Semiconductor Industries

## SPONSORED AMERICAN DEPOSITORY RECEIPT (ADR) FACILITY

Established by



For information please contact  
Kenneth A. Lopian (212) 815-2084 in  
New York, or Michael C. McAuliffe  
(0171) 322-6336 in London.

This announcement appears as a matter of record only.



TARGET  
THE BEST

For information on advertising  
in this section please call:

Stephanie Cox-Freeman on +44 0171 873 3694 or Andrew Skarzynski on +44 0171 873 4054



لهم اذن

## COMPANIES AND FINANCE: ASIA PACIFIC/INTERNATIONAL

## Air NZ vows to pursue Ansett deal

By Bruce Jacques in Sydney and Terry Hall in Wellington

Participants in the proposed A\$425m (US\$330m) sale of a half share in Ansett Airlines, the Australian carrier, yesterday vowed to complete the deal despite its rejection by the New Zealand Commerce Commission.

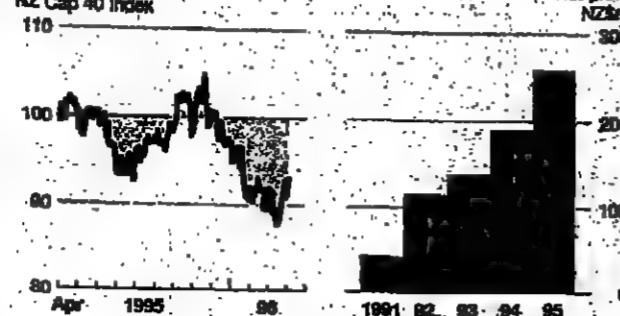
The commission earlier refused to sanction the plan which involves TNT, the Australian transport group, selling its 50 per cent Ansett stake to Air New Zealand in two tranches. Mr Ruper Murdoch's News Corporation owns the other 50 per cent.

In a majority decision made on the casting vote of its chairman, Mr Alan Bellard, the commission said it was not satisfied that the Air New Zealand-Ansett axis, which would result from the deal, would not acquire a dominant position in the country's aviation industry.

It noted that Air New Zealand and Ansett New Zealand, the Australian airline's New Zealand unit, together controlled almost 100 per cent of the country's air services.

## Air New Zealand

'A share price relative to the NZ Cap 40 Index'



Source: FT Datastream

The commission would require public benefits to outweigh the detriment likely to arise from the acquisition, and in this instance, it is not satisfied that the benefits likely to accrue are such that it should be permitted," the determination said.

But last night, Ansett's executive chairman, Mr Ken Cowley, said the commission's decision would not prevent execution of the deal, which has been stalled by regulatory procedures since late last year.

Mr Cowley, who is also in charge of News Corp's Australian operations, said the commission's decision was "disappointing, but not disastrous".

"We are determined that finalisation of the new arrangements should not be allowed to drag on, causing uncertainty and instability, particularly among staff," Mr Cowley said.

"Therefore News... will be pursuing further options in the next few days to take this matter to an early resolution." Mr Cowley's statement received backing from Air New

Zealand's managing director, Mr Jim McCrea, who said that his company remained "very much committed" to securing an influential stake in Ansett.

However, TNT executives would only say last night that the company was "reviewing its options".

Mr Cowley said that the News group would work with Air New Zealand towards a three-point structure, involving acquisition by Air New Zealand of a half share in Ansett, retention of Ansett New Zealand and continued competition in New Zealand aviation.

This statement appears to rule out a popular market belief that Mr Cowley, who is due to visit New Zealand next week, may opt for the News group to buy TNT's stake in Ansett.

Mr Cowley's mention of a "early resolution" also appears to make it less likely the parties will challenge the commission's ruling in the courts, even though the commissioners were deadlocked on the matter before the matter was decided by the chairman's casting vote.

"Therefore News... will be pursuing further options in the next few days to take this matter to an early resolution." Mr Cowley's statement received backing from Air New

## Time right for Japan to cut its losses

Toyota chief urges government to help consolidate recovery

Japan's recovery could be short-lived unless the country tackles the mountain of bad loans overhanging Tokyo's financial markets, according to Mr Shioichiro Toyoda, chairman of Toyota Motor and of the Keidanren, the Japanese employers' federation.

The most important problem is that of the housing loan companies. When we have done that, things will finally improve," Mr Toyoda said in an interview.

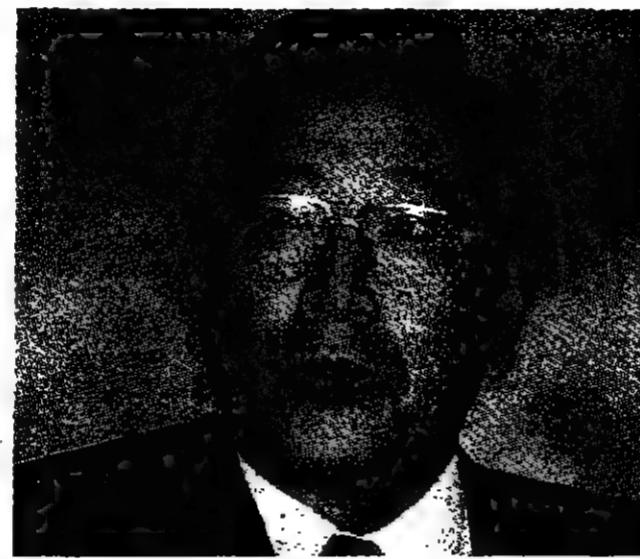
The Toyota chief urged the government to do more to persuade taxpayers to support proposals to use Y685bn (sh1bn) in public money to rescue the housing loan companies, which have been driven to the brink of bankruptcy.

He called for a debate on the subject in the Diet (parliament). Mr Toyoda said: "There's a superficial gut reaction in Japan that money should not be used to bail out useless institutions."

However, he said it should be stressed that "you are not just bailing out institutions but helping depositors, the ordinary people who are losing out as a result of what happened".

Mr Toyoda believes the signs of economic recovery are increasing. This week, the Nikkei index opened the new financial year on a four-year high, while Toyota cheered shareholders with plans for a Y100m share buy-back.

Industry has also gained from the decline in the yen, from a record high of Y80.653



Shioichiro Toyoda: housing loan groups' 'most important problem'

this year and 65 per cent in 1995.

Aside from the UK and the US, where Toyota has extensive investments, Mr Toyoda singles out Portugal and Turkey as countries where Toyota's output will expand.

He also sees potential in India and China. Toyota has no specific plans to invest in India at present, but he agrees Japanese companies are showing a general surge of interest in the country. In China, he believes the authorities want to encourage foreign participation in the components industry, rather than in new car assembly plants.

He derives Japanese companies have found investment in China particularly difficult because of sometimes tense political relations between Beijing and Tokyo, and attributes the success of other carmakers

— notably from Europe — to their "more positive attitude" to China at an early stage.

Mr Toyoda says that until recently Japan's strategy was to export finished cars, but there has been a significant shift towards local production. "We want to achieve the position where we, too, are local manufacturers and good corporate citizens."

Mr Toyoda denies he is worried about the breakneck international expansion of South Korean carmakers, and smiles at the suggestion that increased competition might force Japan to rationalise its car industry, with 11 separate vehicle makers. He believes there is little scope for such rationalisation at present.

Stefan Wagstyl and Haig Simonian

## NEWS DIGEST

## Jardine arm buys 20% of Tata unit

Jardine Strategic Holdings, the company through which Hong Kong-based Jardine Matheson controls its corporate empire, yesterday announced plans to acquire a 20 per cent stake in Tata Industries, the investment arm of India's Tata group. The deal, valued at about US\$35m, brings together two of Asia's largest business groups. It reflects Jardine's strategy of focusing on expansion in Asia.

Tata Industries is the principal investment vehicle of the Tata group for new ventures. It has interests in telecommunications, financial services, car components and airport development. In addition to the investment plans announced yesterday, which are subject to approval by the Indian government, Jardine said it planned to co-operate with Tata in other ventures in India.

Mr Ranjan Tissa, chairman of Tata Industries, said the alliance with the Jardine Matheson group would bring management skills and experience to areas in which Tata Industries is involved. Mr Alasdair Morrison, managing director of Jardine Strategic, said the association would make a positive contribution to India's economic development.

John Riddick, Hong Kong

## APN in New Zealand venture

Australian Provincial Newspapers, the offshoot of Irish publishing group Independent Newspapers, has extended its reach into New Zealand media by leading the acquisition of a dominant radio network in the country.

APN said yesterday it was part of a consortium which had purchased radio New Zealand Commercial (RNZ), the New Zealand government's commercial radio arm, for NZ\$80m (US\$60.9m). Other members of the consortium are Wilson and Horton, the New Zealand publisher which is 45 per cent-controlled by Independent Newspapers, and Clear Channel Communications, the US radio and television group.

RNZ has 41 stations and commands a 47 per cent share of total New Zealand radio advertising. Annual revenues are about NZ\$75m. APN is already in a partnership with Clear Channel in Australia, where the two companies jointly own one of the country's biggest radio operators, Australian Radio Network, with annual revenue claimed to exceed A\$90m.

Bruce Jacques, Sydney

## Bangkok Bank rejects offer

Bangkok Bank, Thailand's largest commercial bank, said it had rejected an offer from Mr Gordon Wu, chairman of Hopewell Holdings of Hong Kong, to buy 10 per cent of Hopewell's newly created Consolidated Real Estate and Transport Asia (Cresa) unit.

Cresa groups several of Hopewell's Asian infrastructure, transport and real estate projects, including a \$3.2bn rail and road development in Bangkok, which have been beset by delays. Hopewell would like to bring in minority shareholders to raise cash. However, Mr Chatri Sophonpanich, Bangkok Bank's executive chairman, said he would only be interested if he could acquire a controlling interest in either Cresa or the Bangkok project portion of the company. "If we are offered just 10 per cent, then forget it," he said.

Ted Bardacke, Bangkok

## Engen climbs 57% at midway

Engen, the biggest of South Africa's oil-importing fuel refiners, posted a 57 per cent rise in pre-tax profit to R170m (\$42.4m) for the six months to end-February, compared with R103m a year earlier. Higher international refinery margins and improved throughput at its Durban plant lifted turnover by 7.4 per cent from R4.5bn to R4.6bn (3bn), while a bigger production surplus fuelled a 40 per cent rise in exports.

The company said deregulation of the crude oil import market, which was controlled by the state-owned Central Energy Fund during the sanctions era, had intensified competition in the domestic market.

"The return on assets and development of added-value products has to replace market share as the measure of our performance. The market is overtraded," said Mr Rob Angel, chief executive. The fund still sets wholesale margins for the industry, which Mr Angel forecast could fall below the minimum level of a 10 per cent return on assets required to trigger a rise in the petrol price.

The Engen refinery had also been hit by more than 20 interruptions to its power supply, more than double the number experienced in fiscal 1995. A R47m wax blend plant at the Durban refinery was commissioned in November, and the company was developing a wider range of wax products for distribution this year.

Mark Ashurst, Johannesburg

## Finance One securities affiliates to merge in \$230m deal

By Ted Bardacke in Bangkok

Securities One and First Asia Securities, both affiliates of Finance One, Thailand's largest finance company, announced yesterday they would merge in a deal worth more than \$230m. Analysts said the deal would create the largest securities company based in south-east Asia.

The two companies will merge via a share swap. Securities One will acquire all 50m shares plus 10m out-

standing warrants of First Asia Securities by issuing 27m new shares valued at Bt220 apiece to First Asia shareholders. The combined equity of the two companies will be \$367m.

The Bt110 value placed on First Asia shares is a significant premium to the Bt92.50 closing price on Tuesday.

Although both companies are engaged in similar business — securities trading and underwriting — Securities One focuses on the domestic

market, while First Asia, via its large stake in Asia Equity, is stronger regionally. Asia Equity has offices in Hong Kong, London, New York, Kuala Lumpur and Jakarta.

With the increasing internationalisation of the investor base on the Thai stock market, that securities companies like Securities One have come under pressure from local brokers which have secured marketing and research agreements with international brokerage houses.

"The merger will integrate both firms' human resources and networks to enhance our strength in order to compete with other major foreign houses," said Mr Pankaj Kavita, president of Securities One.

Profits at Securities One in 1995 fell 17 per cent to Bt834m (US\$16.4m) while First Asia's 1995 profit dropped 80 per cent to Bt100m, partly due to sharply reduced domestic revenue.

Although this is the first merger

between two Thai securities companies since an industry shake-out in the mid-1980s, analysts said it could herald the beginning of a merger mania in the industry, which now has 50 domestic brokers, nearly all of whom saw profits fall in 1995.

Finance One, controlled by Mr Pin Chakkaphak, also recently opened what is expected to become a round of consolidation in the Thai banking industry, by acquiring control of Thai Denu, a small family-owned bank.

## BOSTON EUROPEAN BOND FUND

Société d'Investissement à Capital Variable

RC Luxembourg B 42-216

69 route d'Esch

Luxembourg

NOTICE OF MEETING

Notice is hereby given to the shareholders of BOSTON EUROPEAN BOND FUND.

SICAV as an extraordinary shareholders' meeting shall be held before noon, at 69 route d'Esch, on April 24, 1996 at 9.00 a.m. local time with the following agenda:

- Transformation of BOSTON EUROPEAN BOND FUND into an umbrella structure (SICAV a compartments multiple) to be named BOSTON INTERNATIONAL FUND I, SICAV and subsequent amendments of the articles of incorporation as hereinafter described.
- Amendment of Article 1 to replace the currency name by "BOSTON International Fund I, SICAV".
- Amendment of Article 3 paragraph 1 to substitute the reference to "the net assets of the Fund" by a reference to "the net assets of all Subfunds".
- Amendment of Article 5 paragraph 2 to replace the reference to "ECU" by a reference to "US Dollars".
- Amendment of Article 5 paragraph 3 to substitute "will be" by "was".
- Amendment of Article 5 paragraph 7 to replace the reference to "four decimal places" by a reference to "three decimal places".
- Amendment of Article 5 to add in fine the following paragraph:

"Shares may be of different Subfunds as the Board of Directors shall determine and the proceeds of the issue of shares of such Subfund shall be invested pursuant to Article 3 hereof in transferable securities corresponding to the relevant areas, industrial sectors or monetary zones and to such specific type of equity, debt securities as the Board of Directors shall from time to time determine."

- Amendment of Article 7 paragraph 1 sentence 1 to be removed as follows:

"Each share of each Class in each Subfund is entitled to one vote regardless of the Net Asset Value of such share within the relevant Class and Subfund".

- Amendment of Article 7 to add in fine the following paragraph:

"Resolutions concerning the interests of the shareholders of the Fund shall be taken in a general meeting and resolutions concerning the particular rights of the shareholders of one specific Subfund shall be taken by that Subfund's General meeting".

- Amendment of Article 11 paragraph 3 to replace the reference to "non-European OECD countries" by a reference to "North and South America, Asia, Africa, Australia and Zealand".
- Amendment of Article 11 paragraph 4 to be removed as follows:

"In accordance with Article 43 of the law of 26 March 1968 relating to understandings for collective investments, the Fund may invest up to 100% of the net assets of each Subfund in transferable securities issued or guaranteed by an EEC Member State, its local authorities or by an OECD Member State or by public international bodies of which one or more EEC Member States are members or by the Argentinean government on the condition that the respective Subfund's net assets are diversified on a minimum of six separate issues and may not account for more than 30% of the total net assets of the Subfund."

- Amendment of Article 11 paragraph 5 line 1 to insert the reference to "more than 5% of the net assets of each Subfund".
- Amendment of Article 11 to complete it in fine by the following paragraph:

"In addition, the Board of Directors shall be empowered to create at any time new Subfunds investing in transferable securities".

- Amendment of the heading of Article 16 which shall read "Redemption and Conversion of shares".
- Amendment of Article 16 paragraph 3 line 2 to read:

"...Net Asset Value for the relevant Class of the relevant Subfund".

- Amendment of Article 16 paragraph 5 to substitute the reference to "ECU" by a reference to "the Subfund Base Currency".
- Amendment of Article 16 last paragraph to substitute "the total net assets of the Fund" by "the total net assets of a Subfund".
- Amendment of Article 16 in fine to add the following paragraph:

"Any shareholder may request conversion of all or part of his shares, with a minimum amount of shares which shall be determined by the Board of Directors from time to time, into shares of any Class of the same Subfund or of any other Subfund, in each case at the Net Asset Value of the shares being converted, as quoted on the day of conversion, by written instruction addressed to the Board of Directors or to the office of the person or entity designated by the Fund as its agent for the conversion of shares. The relevant Net Asset Value for each Class of shares of each Subfund shall be the Net Asset Value determined on the Valuation Date following the date of receipt of the conversion request, or if such date is a Valuation Date, the Net Assets value determined on the subsequent Valuation Date. Such conversion shall be free of any charge except that normal costs of administration may be levied".

- Amendment of Article 17 paragraph 2 and paragraph 3 lines 1 to 3 to read:

"...the issue, redemption and conversion thereof".

- Amendment of Article 17 paragraph 5 to be removed as follows:

"The Net Asset Value of each Class of shares of each Subfund shall be expressed in the currency of the relevant Subfund as a per share figure and shall be determined on any Valuation Date by dividing the value of the net assets of the Subfund by the number of shares outstanding on the date of the Valuation Date, by written instruction addressed to the Board of Directors or its duly authorized designee on the Valuation Date, by the number of shares of the relevant Subfund then outstanding in such Class".

- Amendment of Article 17 paragraph 6 point 1) to replace the reference to "non-European OECD countries" by a reference to "in North or South America, Asia, Africa, Australia or New Zealand".
- Amendment of Article 17 paragraph 7 to substitute the reference to "ECU" by a reference to "the Subfund Base Currency".
- Amendment of Article 19 paragraph 1 to be removed as follows:

"The Fund shall bear all fees connected with its establishment as well as the fees to be paid to the Investment Manager, the Investment Advisor, to Custodian, the Administrative Agent and the Registrar and Transfer Agent as well as any fees due to any other service provider appointed by the Board of Directors".

- Amendment of Article 19 to complete it in fine by the following paragraphs:
</ol

## COMPANIES AND FINANCE: THE AMERICAS

## BOSTON BRAZIL INVESTMENT FUND

Société d'Investissement à Capital Variable  
& Compartiments Multiples  
RC Luxembourg B-1963  
69 route d'Esch  
Luxembourg

## NOTICE OF MEETING

Notice is hereby given to the Shareholders of BOSTON BRAZIL INVESTMENT FUND, SICAV that an extraordinary shareholders' meeting shall be held before notary, at 69 route d'Esch, on April 24, 1996 at 3.30 p.m. local time with the following agenda:

1. Amendment of Article 1 to replace the current name by "BOSTON INTERNATIONAL FUND II, SICAV".

2. Amendment of Article 3 sentence 1 to read as follows:

"The object of the Company is to place the funds available to it in various securities, money market instruments, deposits, liquid assets and other financial instruments, with the purpose of spreading investment risk and affording its shareholders the results of the management of the Company's portfolio".

3. Amendment of Article 5 paragraph 3 to be reworded as follows:

"The initial subscribed capital was one million five hundred thousand (1,500,000.) US Dollars divided into fifty thousand (50,000) fully paid Class B shares of par value of Boston Brazil Investment Fund - Equity, currently Boston International Fund II - Brazil Equity".

4. Amendment of Article 5 paragraph 7 to start the paragraph with the following sentence: "Shares are issued in registered book entry form" and to replace the reference to "four decimal places" by a reference to "three decimal places".

5. Amendment of Article 11 to delete the third paragraph.

6. Amendment of Article 12 paragraph 2 to complete it in fine by "except as otherwise agreed upon with the creditors".

7. Amendment of Article 14 paragraph 5 to substitute the reference to " fifteen days" by a reference to "five business days".

8. Amendment of Article 17 paragraph 2 line 11 to delete the reference "in Brazil" and to replace it by "in a holiday in Luxembourg or elsewhere".

9. Amendment of Article 17 paragraph 6 to read as follows:

"The value of the assets of the Company is determined for each Class of shares of each Subfund pursuant to the following rules which may be applied to the Subfunds, depending on the specific nature and policy of the relevant Subfund and subject to the valuation guidelines that the Board of Directors shall determine from time to time".

10. Amendments of Article 17 paragraph 6 point 1) to be completed in fine as follows:

"1) Securities listed on an official stock exchange or traded on another organized market or on an organized over-the-counter market may also be valued on the basis of the last known sales price. If the same security is quoted on different markets, the quotation of the main market for this security will be used. If there is no relevant quotation or if the quotations are not reliable, the value will be evaluated by the Board of Directors in good faith by the Board of Directors or its delegates with a view to establishing the probable sales price for such securities. Unlisted securities are valued on the basis of their probable sales price as determined to good faith by the Board of Directors or its delegates."

11. Amendment of Article 17 paragraph 6 to add in fine:

"Money market instruments held in certain Subfunds may be valued on the basis of the last available official quotation".

12. Amendments of Article 17 paragraph 6 to add in fine the following paragraphs:

"7) certificates of deposit held in certain Subfunds may be valued at their market value; other liquid assets are valued at their nominal value plus accrued interest;

"8) forward contracts are valued at the mid-market exchange rate prevailing on the Valuation Date for the remaining period to maturity of the contracts; such valuation is based upon the world-wide interbank currency markets".

13. Amendment of Article 17 paragraph 7 to be reworded as follows:

"For the assets which are denominated in the Subfund's Based Currency the conversion shall be done on the basis of the mid-market exchange rate or on the basis of the Median Exchange Rate (as defined in the Prospectus for such currency) on the Valuation Date pursuant to the Board of Directors' decision".

14. Amendment of Article 18 paragraph 1 to replace the reference to "eight business days" by a reference to "five business days".

15. Amendment of Article 19 paragraph 1 to be reworded as follows:

"The Company shall bear all fees connected with its establishment as well as the fees to be paid to the Investment Advisor, the Investment Manager, the Custodian, the Administrative Agent, and the Registrar and Transfer Agent as well as any fees due to any other service provider appointed by the Board of Directors".

16. Amendment of Article 23 paragraph 2 and 3 to be reworded as follows:

"A Subfund may be terminated by resolution of the Board of Directors of the Company if the value of its net assets is below US\$10,000,000. or its equivalent in any other currency or in the event of special circumstances beyond its control, such as political, economic, military emergencies. In such events, the assets of the Subfund will be realized, the liabilities discharged and the net proceeds of realization distributed to shareholders in the proportion to their holding of shares in that Subfund. In such event, notice of the termination of the Subfund will be given in writing to registered shareholders and will be published in the Luxembourg "Wort" in Luxembourg and in other media and in the countries in jurisdictions where the Company is registered as the Directors may determine. No shares shall be redeemed or converted after that of the decision to liquidate a Subfund.

A Subfund may be merged with another Subfund by resolution of the Board of Directors of the Company if the value of its net assets is below US\$ 10,000,000. or its equivalent in any other currency or in the event of special circumstances beyond its control, such as political, economic, military emergencies. In such events, notice of the merger will be given in writing to the registered shareholders and will be published in the Luxembourg "Wort" in Luxembourg and in other media and in the countries in jurisdictions where the Company is registered as the Directors may determine. Each shareholder of the relevant Subfund shall be given the possibility, within a period of one month as of the date of the publication or the notice to request the repurchase of its shares, free of any charge, against shares of any other Subfund not concerned by the merger. At the expiry of this one month's period any shareholder which did not request the repurchase or the exchange of his shares shall be bound by the decision relating to the merger".

17. Amendment of Article 23 to be completed in fine by the following paragraph:

"A Subfund may be contributed to another Luxembourg investment fund by resolution of the Board of Directors of the Company in the event of special circumstances beyond its control such as political, economic or military emergencies or if the Board should conclude, in light of prevailing market or other conditions, including conditions that may adversely affect the Subfund, that it is in the best interest of the shareholders, and with due regard to the best interests of the shareholders, that a Subfund should be contributed to another fund. In such events, notice will be given in writing to registered shareholders and will be published in the Luxembourg "Wort" as well as in such other newspapers as determined from time to time by the Board of Directors. Each shareholder of the relevant Subfund shall be given the possibility within a period of one month as of the date of the publication or the notice to request, free of any charge, the repurchase of its shares. At the close of such period, the contribution is binding on the Subfund which did not contribute or a contribution in a mutual fund, however, the contribution will be binding only on shareholders who expressly agreed to the contribution. When a Subfund is contributed to another Luxembourg investment fund, the valuation of the Subfund's assets shall be verified by an auditor who shall issue a written report at the time of the contribution.

A Subfund may be contributed to a foreign investment fund only when the relevant Subfund's shareholders have unanimously approved the contribution or on the condition that only the shareholders who have approved such contribution are effectively transferred to the foreign fund.

18. To resolve that the Class B shares of BOSTON BRAZIL INVESTMENT FUND II, BECOMING Class B shares of BOSTON INTERNATIONAL FUND II - BRAZIL EQUITY.

The resolutions - except the resolution 18 - must be passed with a minimum quorum of 50% of the issued capital by a majority of 2/3 of the votes cast at the meeting.

The shareholders on record at the date of the meeting are entitled to vote or give proxies.

Proxies should arrive at the registered office of the Company at least 48 hours before the meeting.

By order of the Board of Directors

## Strong interest in Lucent IPO

By Richard Waters  
in New York

A surge of interest from investors around the world seems likely to assure a strong launch on the stock market today for Lucent Technologies, the telephone equipment maker which is being floated by its parent, AT&T.

According to one source close to the initial public offering, demand for shares on the eve of the launch exceeded the stock being sold by a factor of four or five times.

The interest from investors has already led the lead underwriters, Morgan Stanley and Goldman Sachs, to raise

the indicated price at which they expect the shares to be sold, and looks set to provide a firm base for the newly-traded company from today. The final price was due to be determined late yesterday.

Earlier this week, the indicated price range for the shares was raised from \$22-25 to \$25-32, though some IPO analysts suggested it might be set even higher. If priced at the top of the indicated range, the sale of 111m shares would bring in \$3bn, and value the entire company at more than \$17bn.

The strong demand has already encouraged Lucent's underwriters to bring forward

the date for the beginning of trading in the company's shares, reducing the risk that a fall in the stock market would hamper the issue.

Some 14m of the shares being sold have been offered outside the US.

The IPO of Lucent is the second giant corporate spin-off of the week. Ironically, it also comes amid a fresh wave of multi-billion dollar acquisitions in the US.

On Monday, General Motors agreed terms for splitting off EDS, its computer consulting arm, into a company to be

named GMX. NewsCorp-MCI and GM Hughes Communications are both thought to be interested in a possible acquisition.

"It is going to be an institutional darling," he said.

"The only question is when people should buy more."

## Creative chaos in Internet jungle

Lisa Bransten on iVillage, a possible winner in content provision



health (Vices and Virtues) are planned for this summer, with two more sites due at the beginning of next year.

All of iVillage's channels will run on the Internet and America Online for the first 12 months, under the terms of the joint venture. Then iVillage is free to try to sell them to other online service companies.

What distinguishes iVillage from the thousands of companies creating content for the Internet is its management team, which draws from traditional and interactive media.

Ms Carpenter was president of Q2, a cable retailing channel that was a unit of Mr Barry Diller's QVC. Ms Nancy Evans, iVillage president, was a co-founder of Family Life magazine and is credited with reviving the fortunes of the publisher. Doubleday while she was its president. Ms Elaine Rubin, senior vice-president for interactive marketing, has experience with interactive marketing from her time spent

building 1-800-Flowers - the fresh flower retailing group - into one of the most successful interactive retailers in the US.

Of the thousands of Internet content companies, iVillage is notable for its professionalism and the quality of its product, says Mr Adam Schoenfeld, a senior analyst at Jupiter Communications, a new media research and consulting group.

T he new investors are betting that these executives will work out how to make money in a world where the business model is uncertain and the public has been resistant to paying for content.

iVillage expects three primary revenue streams: royalties from online service companies such as America Online; fees to advertise on pages within each channel; and retail sales from their own sites on the World Wide Web.

These groups have deep pockets, but many think the smaller companies may have a clearer understanding of the medium and be able to react more quickly to changes in the way the Internet is used.

Ms Carpenter acknowledges there is no guaranteed iVillage will be a survivor of any shakeout among Internet content companies. "The kind of people who do this stuff don't have very raw nerve endings."

## Codelco in exploration pact with AMP

Chile Copper Corp (Codelco), the state-owned mining group, will sign a metals exploration alliance with AMP, the Australian institutional investor, next month, reports Reuter from Santiago.

Mr Ivan Valenzuela, Codelco's vice-president for exploration, said the alliance was to finance mining exploration projects in Chile and else-

where. It would be split 51 per cent to AMP and 49 per cent to Codelco.

The first projects to be prosecuted by the association would all be local copper or gold projects, including María Della, Sierra Jardín, Sierra Morena and Exploradora.

Mr Juan Villarzu, Codelco president, said the AMP alliance could point the way for

Chile's own institutional investors, including cash-rich pension funds, to fulfil their long-standing wish to invest directly in mining projects with Codelco.

Pension funds have long sought to invest in Chile's mining industry but are stymied by the dearth of copper companies trading on the Santiago stock exchange. State regula-

tions aimed at protecting pensioners' savings limit the funds' scope for investing directly in mining projects.

Mr Villarzu said Codelco was in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

AMP is in talks with the Superintendence of Pension Funds, a regulatory body, to see how pension funds might invest with Codelco in a new medium-sized copper project known as San Antonio.

# Restructuring costs leave United News lower at £105m

By Christopher Price

Shares in United News & Media rose 2p to 686p yesterday after the publishing and exhibitions group's merger with MAI, the media and financial services company, went unconditional.

The news accompanied United's 1995 results, which showed a 24 per cent fall in pre-tax profits to £104.5m (£150m) after restructuring provisions of £30.7m.

Operating profits edged up 1 per cent to £145.8m. Turnover was also flat at £1.07bn (£1.01bn).

The company blamed the static figures, which were largely in line with forecasts in

the merger documents two months ago, on a sharp rise in newsprint costs and disappointing advertising revenues.

The best performance came from the magazines and exhibitions division, where operating profits increased 30 per cent to £49.3m on turnover of £265.8m (£318.1m).

Particularly strong was the US exhibitions business, helped by the acquisition of the Walker Fletcher merchandising business in May.

Operating profits in advertising periodicals slipped to £37.5m (£38.1m) on turnover of £175m (£161.7m). The US was again a strong market, although the improvement was

offset by rising newsprint costs. UK revenues were hit by increased raw material costs and the re-launch of Exchange & Mart magazine.

National newspapers, which include the Daily and Sunday Express, were affected by a combination of provisions, falling circulation and disappointing advertising revenues. Operating profits fell 42 per cent to £18m, before the restructuring charge of £10.7m. Turnover fell 4 per cent to £260m.

Mr Charles Stern, finance director, said: "newsprint costs had begun to level off, but 1995 increases would continue to have an impact in 1996." Earnings per share amounted to 28p (39.5p).

papers dropped to 28.5m (£30.3m), after a £10m restructuring charge and higher print costs. Turnover rose to £184.4m (£173.1m). Mr Stern said the restructuring measures would produce annual savings of £12m-£15m a year by 1998.

Media services lifted profits 37 per cent to £12.5m on sales of £50.6m (£38.6m).

Mr Stern said the two heads of office would be merged from Tuesday, although full benefits from the synergies would not be felt until 1997. He said the company remained committed to both the national and regional newspaper businesses.

Earnings per share amounted to 28p (39.5p).

## Bid battle for BET intensifies

The hostile £1.9bn (\$3bn) takeover battle between BET and Rentokil intensified yesterday as the two business services groups traded insults over profit forecasts and rival strategies, writes Tim Burt.

BET accused its stalkers of mindslaving by querying its profits growth and cash management. Rentokil had earlier claimed that BET was "treating its shareholders like fools" after publishing a revised profit forecast of £146m for the year to March 31, upgrading an earlier estimate of £142m.

"This is a complete farce," said Mr Clive Thompson, Rentokil chief executive. "It undermines the credibility of all their previous statements."

Mr John Clark, chief executive of BET, accused his counterpart of putting up a smoke-screen.

"His rhetoric bears no resemblance to reality. He is just throwing mud to hide the lack of strategy behind his bid."

## Woolwich chief's expenses a 'question of trust'

By Alison Smith and Clive Harris

Mr Peter Robinson, the ousted group chief executive of Woolwich Building Society, had been allowed to claim expenses without any supporting signature for more than a year.

The society, Britain's third largest, has no plans to change this procedure, which was described yesterday as a "question of trust" by Mr Donald Kirkham, Woolwich's former chief executive who has been brought in as an acting head until a permanent replacement can be found.

Mr Robinson, meanwhile, said he was "totally shocked" by the board's decision to force him to resign over allegations of misusing company facilities for personal reasons.

In a statement issued through his solicitors, D.J. Freeman, Mr Robinson added: "I deny I have in any way misused the society's facilities." He left the society - which he had been set to lead

to an expected stock market flotation next year - on Tuesday after directors confronted him with allegations relating to the purchase of a Range Rover and to decorating and gardening work undertaken at his home at Brasted in Kent.

The official line that Mr Robinson had quit of his own accord was dropped yesterday. His solicitors said: "There is no beating about the bush. He was forced to resign."

Mr Kirkham said yesterday:

"In financial terms, the issues probably don't amount to a bag of beans. They are significant in terms of their affecting this critical matter of trust." He said controls over the chief executive's expenses would not be tightened. "It's a question of trust. We're talking about personal expenses. The audit procedure would pick up those which are excessive."

Mr Kirkham said expenses procedures had not changed since he retired at the end of 1995. "Nobody signed my forms when I claimed," he said.

"Most of our spending is done on company credit cards, so they go to central accounts anyway."

Although directors met to discuss the allegations about Mr Robinson while he was on holiday in Barbados, Mr Kirkham said: "It just came to light as a routine check on one area of service. One example of misuse of services or facilities led to another."

Mr Kirkham said yesterday:

"In financial terms, the issues probably don't amount to a bag of beans. They are significant in terms of their affecting this critical matter of trust." He said controls over the chief executive's expenses would not be tightened. "It's a question of trust. We're talking about personal expenses. The audit procedure would pick up those which are excessive."

Its decision to float, creating a bank worth £1bn and giving borrowers and savers a bonus worth £1,000, surprised competitors which had seen it as likely to seek a buyer.

Its decision to float, creating a bank worth £1bn and giving borrowers and savers a bonus worth £1,000, surprised competitors which had seen it as likely to seek a buyer.

## Sluggish start overseas hits shares in Laird

By Tim Burt

Laird Group, the motor components and building products manufacturer, yesterday reported a 38 per cent increase in full year profits despite difficult trading conditions and sharp raw material price rises.

The company, which also distributes cables and plastic mouldings, saw pre-tax profits for 1995 rise from £24.7m to £26.1m (£1.00m) on increased sales of £287.9m (£73.5m).

The shares, however, fell 6p to 428p after the group admitted that slowing French car production and sluggish building activity in North America and the UK had damped its start to 1996.

Some analysts said pre-tax profits were slightly below expectations, especially given last year's £2m currency gain and reduced interest charges of

£4.1m (£6.5m). Nevertheless, profits on continuing operations rose 48 per cent to £58.1m, including £2m from acquisitions. Mr Ian Arnott, chief executive, said the £100m investment and acquisition programme promised to maintain that rate of growth. He also highlighted a significant rise in non-automotive profits, which last year accounted for more than 40 per cent of the total - almost double its contribution in the early 1990s.

The shares, however, fell 6p to 428p after the group admitted that slowing French car production and sluggish building activity in North America and the UK had damped its start to 1996.

Sealings systems saw operating profits rise from £18.5m to £26.1m, while the industrial products arm rose from £23m to £28.5m. Service industries, which distributed semi-finished plastics and mouldings, reported profits of £17.6m (£12.7m) following a full year contribution from its new Fulerton computer plant in the US.

Analysts said operating profits rose from £18.5m to £26.1m, while the industrial products arm rose from £23m to £28.5m. Service industries, which distributed semi-finished plastics and mouldings, reported profits of £17.6m (£12.7m) following a full year contribution from its new Fulerton computer plant in the US.

## LEX COMMENT Northern Rock

Northern Rock's decision to turn itself into a bank is good news for its members - but nothing like as good as it should be. On the contrary, the plan shows just how unaccountable a building society management can be.

For a start, the directors say

they will recommend only

their own scheme to members, however good an offer

they might get from outside.

No company's board of directors would get away with such a line. And if it comes

to the crunch Northern's are

unlikely to either. But the

source: Northern Rock Year and Dec 31

real sting in the tail for

members lies in Northern's plan for a charitable trust - which looks suspiciously like a poison pill.

There is, perhaps, a case for giving away some of the society's profits to reflect its theoretical obligations to past members. But it is difficult to see how Northern can justify spending 5 per cent of profits in this way - more than 10 times its current charitable giving.

Even worse, in the event of a hostile bid the trust would suddenly be granted 15 per cent of the bank's voting shares, diluting existing shareholders and adding a big chunk to the cost of taking it over. This is clearly against members' interests. At the very least, they should be offered a separate vote on it.

The best hope for members is that an outside bidder will intervene before the conversion is complete and upset the management's carefully-laid plans. This is a strong possibility. Northern's low costs mean it is less vulnerable than it looks. But its strong local franchise and relatively modest size make it a tempting morsel nonetheless.

## Granada makes first Forte sale

By David Blackwell and Raymond Snoddy

central management structure. The cuts would follow the departure of 100 head office staff soon after it won the bitterly contested £3.9bn takeover battle.

The group is working to a restructuring plan being carried out by Mr Charles Allen, its chief executive. It increasingly believes that it will more than achieve the £100m improvement in Forte profits

in 1993 with three hotels.

Granada is also planning to cut a further 300 jobs from the staff at Forte's head office and

## BOSTON ARGENTINE INVESTMENT FUND, SICAV

Société d'Investissement à Capital Variable

Registered office: 69, route d'Esch, L-1470 Luxembourg

R.C. Luxembourg B-59909

### NOTICE OF MEETING

Notice is hereby given to the Shareholders of Boston Argentine Investment Fund, SICAV (the "Company") that an EXTRAORDINARY SHAREHOLDERS' MEETING will be held before noon on April 24, 1996 at 2.00pm local time at the registered office with the following agenda:

#### Agenda

Approval of the merger by absorption of the Company by BOSTON INTERNATIONAL FUND I, SICAV (formerly BOSTON EUROPEAN BOND FUND, SICAV) together with BOSTON EQUITY INVESTMENT FUND, SICAV, BOSTON INCOME INVESTMENT FUND, SICAV, BOSTON INTERNATIONAL EQUITY INVESTMENT FUND, SICAV, BOSTON US GOVERNMENT INCOME FUND, SICAV, BOSTON PACIFIC GROWTH INVESTMENT FUND, SICAV, BOSTON ARGENTINE INVESTMENT FUND, SICAV, BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV, all Luxembourg sociétés d'investissement &amp; capital variable with registered office at 69, route d'Esch, L-1470 Luxembourg.

and open hearing:

(1) the report of the Board of Directors in relation to the merger proposal (the "Merger Proposal").

(2) the audit report prepared by article 266 of the Luxembourg law on commercial companies and prepared by Coopers &amp; Lybrand, 16 rue Eugene Rappert, L-2433 Luxembourg.

subject to the approval of the Merger Proposal by the Shareholders of BOSTON EQUITY INVESTMENT FUND, SICAV, BOSTON INCOME INVESTMENT FUND, SICAV, BOSTON INTERNATIONAL EQUITY INVESTMENT FUND, SICAV, BOSTON ARGENTINE INVESTMENT FUND, SICAV, BOSTON PACIFIC GROWTH INVESTMENT FUND, SICAV, BOSTON STRATEGIC INCOME FUND, SICAV, BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV, BOSTON INTERNATIONAL FUND I, SICAV in their respective Extraordinary Shareholders' Meeting;

(3) to base the fulfillment of the formalities prescribed by article 267 of the law on commercial companies;

(4) to approve and ratify the Merger Proposal published in the Mémorial, Recueil Special des Sociétés &amp; Associations;

(5) to accept the issue of shares of BOSTON INTERNATIONAL FUND I, SICAV in the new company as follows:

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - EQUITY INVESTMENT, in exchange for the cancellation of all assets and liabilities of BOSTON EQUITY INVESTMENT FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - EQUITY INVESTMENT for each cancelled Class B share of BOSTON EQUITY INVESTMENT FUND, SICAV;

BOSTON INTERNATIONAL FUND I - INCOME INVESTMENT in exchange for the cancellation of all assets and liabilities of BOSTON INCOME INVESTMENT FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - INCOME INVESTMENT for each cancelled Class B share of BOSTON INCOME INVESTMENT FUND, SICAV;

BOSTON INTERNATIONAL FUND I - INTERNATIONAL EQUITY INVESTMENT in exchange for the cancellation of all assets and liabilities of BOSTON INTERNATIONAL EQUITY INVESTMENT FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - INTERNATIONAL EQUITY INVESTMENT for each cancelled Class B share of BOSTON INTERNATIONAL EQUITY INVESTMENT FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GOVERNMENT INCOME in exchange for the cancellation of all assets and liabilities of BOSTON US GOVERNMENT INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - US GOVERNMENT INCOME for each cancelled Class B share of BOSTON US GOVERNMENT INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - PACIFIC GROWTH INVESTMENT in exchange for the cancellation of all assets and liabilities of BOSTON PACIFIC GROWTH INVESTMENT FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - PACIFIC GROWTH INVESTMENT for each cancelled Class B share of BOSTON PACIFIC GROWTH INVESTMENT FUND, SICAV;

BOSTON INTERNATIONAL FUND I - ARGENTINE INVESTMENT in exchange for the cancellation of all assets and liabilities of BOSTON ARGENTINE INVESTMENT FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - ARGENTINE INVESTMENT for each cancelled Class B share of BOSTON ARGENTINE INVESTMENT FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GLOBAL CAPITAL APPRECIATION in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GLOBAL CAPITAL APPRECIATION, in exchange for the cancellation of all assets and liabilities of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV in the proportion of 1 new Class B share of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV;

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GLOBAL CAPITAL APPRECIATION, in exchange for the cancellation of all assets and liabilities of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV in the proportion of 1 new Class B share of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV;

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GLOBAL CAPITAL APPRECIATION, in exchange for the cancellation of all assets and liabilities of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV in the proportion of 1 new Class B share of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV;

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;

BOSTON INTERNATIONAL FUND I - GLOBAL CAPITAL APPRECIATION, in exchange for the cancellation of all assets and liabilities of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV in the proportion of 1 new Class B share of BOSTON GLOBAL CAPITAL APPRECIATION FUND, SICAV;

BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME, in exchange for the cancellation of all assets and liabilities of BOSTON STRATEGIC INCOME FUND, SICAV in the proportion of 1 new Class B share of BOSTON INTERNATIONAL FUND I - STRATEGIC INCOME for each cancelled Class B share of BOSTON STRATEGIC INCOME FUND, SICAV;



McKechnie  
retains  
growth  
strategy

## Peruvian copper producer plans 'important' expansion

By Sally Bowen in Lima

**Southern Peru**, majority-owned by Asarc of the US and producer of more than 60 per cent of all Peru's copper, is evaluating an "important" expansion of its operations at the two mines of Cuajone and Toquepala, according to senior company executives in Lima.

Last year, Southern announced a 69 per cent increase in its proven and probable reserves to a total of 1.36m tonnes of sulphides and 678m tonnes of leachable reserves. Fresh reserves are conveniently close to existing operations. A new solvent-extraction/electrosmelting plant is now in full operation at Toquepala, on schedule to produce 30,000 tonnes of pure copper cathodes a year. This is already equivalent to a 15 per cent increase in Southern's

output.

Now, engineering studies are well under way to define how best to develop these new reserves. Mr Guillermo Payet, vice-president for finance, declined to elaborate, but said "during the course of this year, we'll have a clear idea of the investments we'll make".

A virtual certainty seems to be a new smelter at the southern port of Ilo with a capacity for at least 1.2m tonnes. The existing smelter is elderly and remains an environmental liability despite the partial capture acid plant that came on stream last September. Southern has said a new, modern plant will demand investment of around \$500m.

Bucayan copper prices and lower costs mean that Southern is making record profits. Last year, net earnings were \$217.5m on sales of

\$928.8m. First quarter 1996 results will be in line with 1995's, according to Mr Payet, making allowances for a lower average copper price (around 115 cents a pound instead of 120 cents) and increased production.

Recently restructured and quoted simultaneously on the New York and Lima stock exchanges, Southern is urging shareholders to reinvest their dividends in the company via the Bank of New York.

In view of its planned production expansion Southern has withdrawn from possible participation in the privatisation of the port of Ilo. "We studied making an offer [for the concession]," said Mr Alan Compagno, vice-president for development, "but we've decided to concentrate on getting deeper into our core business: mining."

## Venezuelan aluminium smelter suspends shipments to Japan

By Ray Colitt in Caracas

**The Venezuelan aluminium smelter CVG Industria Venezolana de Aluminio (Venezalum)** has suspended aluminium shipments to Japan as a result of differences in contract negotiations with its Japanese shareholders.

According to Venalum's vice-president of public affairs Mr Jose Carrera, a commercial contract with a Japanese consortium holding a 20 per cent share in the company had expired. He said the contract had guaranteed the investors a certain percentage of Venalum's annual aluminium production.

The consortium, which is made up of Showa Denko, Kobe Steel, Sumitomo Chemical Company and Mitsubishi Metal Corporation, has held a share in Venalum since its establishment in 1974.

Mr Carrera said that "shipments would resume once a new contract was worked out". He added that Venalum was entirely willing to reach an agreement with the Japanese investors.

Yet according to Mrs Gretty Suarez, co-ordinator with the Fondo de Inversiones de Venezuela (FIV), the government agency charged with privatisation, the 5-year commercial contract "being negotiated could not be approved until the investors also agreed to the government's privatisation plan for Venalum, which the state owns 77.18 per cent."

Mrs Suarez said that the consortium would have to agree to changes in the company's statutes, which presented an obstacle to privatisation. She said the investors currently had the right to veto a capital increase as well as the sale of the company itself. "We can't approve a new

supply contract if we don't obtain what we need in order to privatise [the company]," said Mrs Suarez.

The privatisation plan called for a merger of CVG Bauxium, a state-owned plant that mines 5.36m tonnes of bauxite (alumina ore) a year, and produces 1.5m tonnes of aluminium, short of its 2m tonne capacity. Venalum's annual output equals 417,544 tonnes of refined aluminium.

Though Venalum's shipment

of 90,000 tonnes makes up only a small percentage of Japan's total annual imports of 2.4m tonnes in 1994 and 1995 relative to 1991-93 may largely be explained by stronger demand growth. In general, it appears that the speculative funds have been taking the blame for volatility levels which might reasonably have been expected even in their absence."

## Funds 'have not boosted metal price volatility'

By Kenneth Gooding,  
Mining Correspondent

The invasion of base metals markets by speculative investment funds since mid-1988 has not caused any long term increase in price volatility, according to a paper presented to the Minerals Economics and Management Society.

The paper, by Mr Christopher Gilbert, professor of applied econometrics at Queen Mary and Westfield College, and his student, Mr Cesare Brunetti, says that high price volatility is instead associated with periods of supply tightness, most clearly seen in the London Metal Exchange's aluminium and nickel markets in 1973-74 and 1987-90 - before the funds moved in.

Mr Gilbert's team's research into the functioning of commodity futures markets, has led it to conclude that metal price volatility is static. The evidence "implies there has been no change in the mean of the volatility process" over the periods studied.

It is possible that short term fluctuations in volatility are caused by speculative movements. However, if speculation does have effects on metals volatility, these effects are short-lived," the paper says. Although there was high price volatility at times in 1984-85, metals volatility was in general slightly below the long-term average level.

"There is therefore no basis for the view that metals volatility is either high or that it is increasing," the paper concludes. "The modest rises in volatility in 1994 and 1995 relative to 1991-93 may largely be explained by stronger demand growth. In general, it appears that the speculative funds have been taking the blame for volatility levels which might reasonably have been expected even in their absence."

## 'Freedom to farm' to cost US \$36bn

Nancy Dunne examines a controversial, election-year policy switch

**P**resident Bill Clinton is expected this week to sign the "freedom-to-farm" act, passed by congress as the most sweeping set of farm reforms since the 1930s.

For years Washington has been paying farmers not to farm in order to keep production in line with demand. The "reform" programme will pay farmers over the next seven years whether they farm or not. The payments are to be phased down over seven years and, in theory, out at the end. However, a 1949 farm act, which was left in place, means the US could go back to paying subsidies seven years from now unless congress voted once and for all to end them.

Although farmers will still be paid for putting marginal land in a conservation reserve, large acreage reduction schemes will become things of the past.

Mr Dan Glickman, the US agriculture secretary, agreed to the measure because the old farm programme had expired, and farmers were pressing for action on a new one so they could plan their spring planting. As a sweetener congress agreed to a \$300m Fund for Rural America, and strong research and trade provisions.

Mr Clinton said he would sign the bill, but he had reservations. "It provides fixed payments without regard to whether farmers are receiving adequate income from the market," he said, "yet leaves farmers without protection in the



Bill Clinton: has reservations about the bill

event of natural disasters or other circumstances that sharply reduce their income."

He said he would work to improve the legislation next year.

Most of the government agencies will go to the largest farmers and grain trading companies. These are not income supports but "transition" payments, based on past payment levels, made on the theory that US producers are so "addicted" to subsidies that they must be eased off their drug of choice.

It will cost the US government \$36bn to help the farmers kick their habit, according to the US Department of Agriculture. Continuing the old programme of price supports linked to production would cost \$12bn to \$15bn, according to the USDA.

Republicans who pushed for

the bill say in the end it will be worthwhile. "The important thing about this bill is the unleashing of American agriculture to make more money," said Senator Richard Lugar, chairman of the Senate agricultural committee.

This should not have been an easy sell to the Republican congress, which has twice shut down the US government to get a balanced budget. But this is an election year - the industrial heartland Midwest is a key battleground for both the presidential race and control of congress - and farmers will be made happy, receiving government payments even while expanding production.

Prices are soaring and likely to stay high in the foreseeable future. According to the International Food Policy Research Institute in Washington, stocks are falling to their lowest level in three decades, well below the 17 per cent the United Nations Food and Agriculture Organisation believes necessary to provide a margin of safety for world food security.

In fact, stocks have fallen 2 per cent below the levels of the early 1970s when food shortages gave a big push to inflation. Farm economists are uncertain whether the stocks crisis signals a long-running food shortage. The International Food Policy Research Institute in Washington notes that farmers in Canada, the US, Russia and Ukraine have already expanded wheat plantings in

response to high prices and fertiliser demand increasing.

If governments pursue appropriate macroeconomic and sector policies and expand investment in agriculture research and technology, agricultural productivity will increase, global grain production will keep up with demand and real cereal prices will continue the last 50 years," it said.

If there is insufficient investment in the agriculture and rural sectors, real cereal prices could rise. The degree of success with which China and the countries of eastern Europe and the former Soviet Union make reforms along these lines will significantly influence future global food supply and demand.

Mr Mark Ritchie of the Minneapolis-based Institute for Agriculture and Trade Policy says the new programme was based on a 10-year-old assumption of endless surpluses. It has not factored in demand from a prospering China, the end of the Cold War or changing weather patterns. He sees the new export tax on EU wheat exports and worries that the US government may impose similar measures to stem food price rises.

"This programme means the end of farm and food stabilisation," he said. "While prices up farmers won't notice but consumers will. In the next few years the foolishness of the farm bill will become apparent."

## New Zealand man-made forest up for sale

By Terry Hall in Wellington

The New Zealand government is to offer the Kaitangata Forest - described as the world's biggest man-made forest - for sale in international tender later this year.

Planting of the forest, of radiata pine and Douglas fir, began as a make-work scheme in the 1930s depression. It now covers 188,000 hectares in central North Island and is the

main asset of the state-owned Forestry Corporation, which is also included in the offer.

Under the proposal, the land

under the trees will not be sold. Most of it is claimed by Maori tribes.

Most opposition parties

oppose the sale. The left wing Alliance Party calls it "the last desperate ideological play" by the government before the elections due later this year.

Labour says it will hold an

inquiry into the sale if it gains office.

Mr Bill Birch, the Minister of Finance, says the sale will be conditional on the new owners satisfying the government that they will add downstream timber processing facilities to create jobs.

The forest, valued at NZ\$1.7bn (US\$1.16bn), represents 12 per cent of New Zealand's commercial forestry and supplies 77 per cent of its

annual *pinus radiata* harvest to the local market. It is a major export of logs to Japan and Korea, and of processed timber to the US, Japan, Korea and Australia.

Several major forestry companies have already indicated that they are interested in buying the Forestry Corporation assets. They include New Zealand-based Fletcher Challenge and Carter Holt Harvey and Weyerhaeuser of the US.

## JOTTER PAD

## CROSSWORD

No.9,036 Set by VIXEN

## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

#### ALUMINIUM 99.7 PURITY (\$ per tonne)

Close 1801-2 1834-5

Previous 1813-4 1845-7

High/low 1813-5 1827-8

AM Official N/A

Kerb close N/A

Open int. 20,170

Total daily turnover 91,584

#### ALUMINIUM ALLOY (\$ per tonne)

Close 1850-70 1400-5

Previous 1865-75 1405-10

High/low 1870-5 1400-5

AM Official 1870-5 1400-5

Kerb close N/A

Open int. 5,523

Total daily turnover 1,194

#### LEAD (\$ per tonne)

Close 790-801 785-5

Previous 785-80 780-1

High/low 785-7 780-2

AM Official N/A

Kerb close N/A

Open int. 38,768

Total daily turnover 11,218

#### NIQUEL (\$ per tonne)

Close 785-85 805-70

Previous 803-40 813-50

High/low 802-30 813-40

AM Official 802-30 812-40

Kerb close N/A

Open int. 40,807

Total daily turnover 12,291

#### TIKI (\$ per tonne)

Close 6350-80 6335-80

Previous 6345-55 6330-60

High/low 6350-55 6330-60

AM Official 6350-55 6330-60

Kerb close N/A

Open int. 23,388

Total daily turnover 7,043

#### COPPER, grade A (\$ per tonne)

Close 2478.5-805 2470-1

Previous 2450-5 2492-3

High/low 2463-5 2476-4

AM Official 2463-5 2476-4

Kerb close N/A

Open int. 17,388

Total daily turnover 4,282

#### COPPER, grade B (\$ per tonne)

Close 2478.5-805 2470-1

Previous 2450-5 2492-3

High/low 2463-5 2476-

## INTERNATIONAL CAPITAL MARKETS

## Spain outperforms on surprise rate cut

By Richard Lapper and  
Antonie Sharpe in London,  
and Lisa Branstrom in New York

Strong outperformance by Spain in the wake of a surprise rate cut was the highlight of an otherwise quiet day on the government bond markets.

Investors welcomed the 50 basis point cut in the repo rate, which reduced the securities repurchase rate by 50 basis points to 7.75 per cent. The rate cut was the third this year and the fourth since the repo rate peaked at 9.25 per cent in the second half of 1995.

In the cash market the 10-year yield spread of Spanish bonds over Germany fell by 14 basis points to 307 points and shorter-dated paper performed particularly well. By mid-afternoon yields on benchmark two-year paper had fallen by 21 basis points compared with an 8 point fall in the 10-year area.

Mr Ken Wattree, international economist with HSBC Markets, said the move had been well received and was justified in view of economic con-

ditions, including inflation at a 25-year low. Mr Adrian Owens, economist with Julius Baer Investments, agreed. "If investors were worried about inflation, we would have seen a sell-off today," he said.

Both, however, said scope for further narrowing the bond spread could be limited. Mr Wattree said 300 basis points could be a psychological barrier. Mr Owens said many investors are setting 300 basis points as a target and could switch into Italy as the spread approaches that point.

■ Yesterday, however, Italian bonds were also helped by the Spanish move, partially because of the similar background of falling inflation. Italy's 10-year yield spread over Germany dropped to 481 basis points from 437 points on Tuesday. Swedish bonds tracked Germany with the 10-year yield spread remaining steady at 213 basis points.

■ Elsewhere, trading was quiet ahead of the Easter holidays

and Friday's US unemployment figures. German bond futures traders chose to sell into the recent strength and as a result the Liffe bond contract lost some of the ground gained earlier this week.

On Liffe the June 10-year contract fell to an early afternoon low of 95.55, before recovering to close at 96.72, down nearly a quarter point.

## GOVERNMENT BONDS

One trader reported increased demand for put options as dealers sought to protect their positions ahead of the Easter break. This pushed up the level of volatility implied by prices on the 10-year bond future. Implied volatility of 6.50 puts rose from 6 per cent to 6.27 per cent during the day.

■ The UK gilts market was quiet as traders squared their positions ahead of the long weekend. On Liffe, the June

long gilt contract ended down at 105.81 in low volume of 34,140 contracts.

Dealers said investors had little appetite to take risks after a tough first quarter and expected trading to remain quiet for the next week.

The calendar of gilts auctions for the new financial year announced by the Bank of England was in line with expectations. On April 24, the Bank will auction medium-dated stock with a maturity range of 2008 to 2007 and on May 29 long-dated stock in the range of 2020 to 2022.

On June 26, the Bank will auction short-dated stock in the range of 2000 to 2002, currently planned to be floating-rate. Details of the stock will be announced on April 16, May 21 and June 18 respectively.

■ French government bonds tracked bonds, with the June national contract settling at 122.10, down 0.32.

■ US Treasury prices gave back some of their recent gains

in early trading but remained in the narrow range that is expected to prevail until tomorrow's release of March employment figures.

Later in the morning, the benchmark 30-year Treasury was 11 lower at 92.4 to yield 6.62 per cent and the two-year was down 4 to 98.28, yielding 5.72 per cent.

Prices have kept within a relatively narrow band since March 8, when the market was stunned by a jump in the number of non-farm jobs created in February. Friday's figures are seen as especially important because they should indicate whether the February numbers were a one-time jump in job creation or a genuine shift in the pace of the US economy.

There was little immediate reaction to the release of figures showing a 1.1 per cent increase in personal income for February. That figure was stronger than the 0.8 per cent increase economists had expected, but was generally seen as related to the February's strong employment figure.

■ French government bonds tracked bonds, with the June national contract settling at 122.10, down 0.32.

■ US Treasury prices gave back some of their recent gains

## Liffe and Meff in talks on co-operation

By Richard Lapper

Meff, the Spanish derivatives exchange, and the London International Financial Futures and Options Exchange (Liffe) yesterday announced that they are exploring possible co-operation, underlining the recent trend towards links among the world's futures and options markets.

Liffe's chairman and chief executive will meet next Tuesday with their opposite numbers at the Madrid-based Meff Renta Variable (which lists the IBEX stock index and other contracts) and the Barcelona-based Meff Renta Fija (which lists the 10-year bond future and other contracts).

Meff said yesterday that the executives would "explore grounds of possible co-operation between both markets and discuss possible common strategies in light of the consequences and results of monetary union."

Liffe stressed that the talks were preliminary and in line with its policy of seeking links with other exchanges. Last year it agreed connections with the Chicago Board of Trade (CBOT) and the Tokyo International Financial Futures Exchange (Tiffe) and as part of the latter alliance will next week begin trading three-month euroyen contracts, the second most popular euroyen product in the world.

Later this year it will begin to trade the T-bond futures contract as part of the connection with the CBOT.

Differences in trading systems could limit the opportunity for trading links between Liffe and Meff, however. While Meff is an entirely electronic market, Liffe still trades the majority of its contracts by open outcry on its trading floor.

The recent growth in alternative sources of short-term fund-

## Japan to launch repo trading system this week

By Emiko Terazono  
in Tokyo

The launch this week of a bond sale and repurchase agreement, or repo, market will fill a gap in Japan's financial system, bringing the country into line with practices in the US, France and the UK.

Final regulations for the new market were put into place last month and Japanese banks and brokers expect to start trading the new instruments this week.

The repo system is expected to inject greater liquidity into the bond market and provide traders with an alternative means of financing their positions.

Trading in repos should also allow traders to meet tighter settlement standards, which are scheduled to be introduced in October.

The settlement period for bond transactions is to be reduced to seven days, from the current seven to 11 days, and eventually to three days. This will bring the Japanese market into line with standards in the eurobond market.

"We needed an efficient repo market in order to shorten the settlement period," said Mr Mikio Fujii at Nomura Securities.

The new market represents a modification of Japan's existing stock lending system - the *taishaku* market - which grew up from 1989 alongside the *gen-saku* market.

Approximately Y14.80bn in stock loans were outstanding in the *gen-saku* market as of September 1995 but this market - which operates on a buy and sell-back principle - has become less attractive to traders.

This is partially because of the recent growth in alternative sources of short-term fund-

ing which are not subject to transaction tax.

Tax is not charged on *taishaku* transactions but the system has been seen as relatively risky for banks and other institutions lending bonds.

This is because until January this year there were limits on the interest paid on the cash collateral or fee paid by borrowers.

The rates were highlighted by last year's collapse of Barings, the UK merchant bank, which had borrowed bonds from Japanese banks.

Although the banks were eventually reimbursed after Barings was rescued by ING, there were calls for a more efficient and risk-free settlement system and repo market.

Many bond market participants are applauding the new market.

Mr Marshall Gittler, a bond analyst at Merrill Lynch in Tokyo, says that a more efficient repo market will make it easier for traders to short the market, helping to reduce pricing anomalies.

Mr Tetsufumi Yamakawa, an economist at Goldman Sachs in Tokyo, expects an increase in bond purchases by institutional investors since the new market will offer opportunities for lending.

The Bank of Japan is also looking for ways to diversify its money market operations and is expected to participate in the new market.

However, growth is expected to be gradual. The easy availability of finance currently will restrict demand for repos and some some traders remain wary of the credit risks of the counterparties.

"The *taishaku* market took more than four years to take off and the new market will probably be the same," says Mr Fujii at Nomura.

## EIB taps demand for Italian floating-rate paper

By Svenn Isaksson

The pace of issuance in the eurobond market has slowed dramatically in anticipation of the long weekend. Meanwhile, risk-averse investors have shown increasing appetite for floating-rate paper.

## INTERNATIONAL BONDS

In Italy, political uncertainty and the threat of potential changes in taxation made the latest European Investment Bank a good defensive investment.

By doubling to 12,000bn the size of this issue, which was launched earlier this year, the EIB set a benchmark for the Italian floating-rate market.

Another "sweetener" was the first coupon, which was set at Libor minus 1/4, following the 10-year bonds rating of single-A plus, the paper was deemed "quite expensive" by market participants.

One dealer compared it with a recent issue by Westpac which offered identical conditions and was judged "rich" despite its being rated double-A.

However, UBS, the lead manager of the ANZ deal, said out that the Westpac issue had

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Fee %	Spread	Book-runner
<b>US DOLLARS</b>							
ANZ Banking Group	300	4.65	100.00	Apr 1996	0.08	-	UBS
Metro Pacific Corp/B	125	2.50	100.00	Apr 2003	2.50	-	Merrill Lynch International
<b>SWISS FRANC</b>							
European Investment Bank	200	4.25	103.20	May 2004	2.125	-	HSBC Wurzburg
<b>ITALIAN LIRE</b>							
European Investment Bank/it	100,000n	[c.14]	98.95	Mar 2001	0.088	-	[c.14]
<b>CANADIAN DOLLARS</b>							
Cognac Finance	100	6.95	99.24	May 2002	0.7575	+11.07/14-01	Kreditbank Int'l Group

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager.

6.75% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

7.00% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

7.25% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

7.50% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

7.75% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

8.00% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

8.25% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

8.50% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

8.75% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

9.00% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

9.25% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

9.50% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

9.75% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

10.00% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

10.25% FX 26.189 pesos/US dollar. Call date from 11/1/95, at 3-month Libor. +3% over. Puttable on 11/4/01 at 128.88%. Greenbox: \$100m. T-bill, T-bnd: 0.25% to 0.35% and 0.45% to 0.55%.

o launch  
ing this week

## MARKETS REPORT

## Rand falls to record lows against the dollar

By Graham Bowley

The South African rand fell to a record low level against the dollar yesterday on concerns about the future policy direction of Mr Trevor Manuel, the incoming finance minister.

The Spanish peseta rallied to a 15-month high against the D-Mark after the Bank of Spain surprised markets by cutting its key money market rate and changing its tactics on currency intervention.

The Japanese yen recovered against the dollar after comments by Mr Yasuo Matsushita, the governor of the Bank of Japan, intensified speculation that Japanese interest rates might be raised soon.

The rand finished in London at R4.1107, from R4.0998 at Tuesday's close.

(The Spanish peseta closed against the D-Mark at Pta84.74, from Pta84.65.)

The dollar finished in London at DM1.4793 from DM1.4788. Against the yen, it

closed at Y106.9, from Y107.3990.

The pound remained stable after the UK's ruling Conservative Party agreed to hold a referendum on European Monetary Union if it were to be re-elected. The pound closed at DM2.287, from DM2.2887. Against the dollar, it closed at \$1.5265 from \$1.5243.

■ The rand's woes深ened yesterday amid continued uncertainty surrounding Mr Manuel, a member of the ruling African National Congress, who was due to take office at midnight last night.

The market is unsettled about what Trevor Manuel's priorities are going to be," said Mr Lawrence Hathaway, currency strategist at UBS in Lon-

don.

Mr Manuel's comments at a press conference suggested that keeping inflation under control was only one of the finance minister's many priorities.

"This didn't help the rand and there is now a risk premium

building" he said. The rand's previous low against the dollar was R4.08 in February.

But Mr Hathaway said that Mr Manuel's comments at a press conference suggested that keeping inflation under control was only one of the finance minister's many priorities.

"This didn't help the rand and there is now a risk premium

building" he said. The rand's previous low against the dollar was R4.08 in February.

But Mr Hathaway said that Mr Manuel's comments at a press conference suggested that keeping inflation under control was only one of the finance minister's many priorities.

"This didn't help the rand and there is now a risk premium

building" he said. The rand's previous low against the dollar was R4.08 in February.

But Mr Hathaway said that Mr Manuel's comments at a press conference suggested that keeping inflation under control was only one of the finance minister's many priorities.

"This didn't help the rand and there is now a risk premium

building" he said. The rand's previous low against the dollar was R4.08 in February.

But Mr Hathaway said that Mr Manuel's comments at a press conference suggested that keeping inflation under control was only one of the finance minister's many priorities.

"This didn't help the rand and there is now a risk premium

## CURRENCIES AND MONEY

WORLD INTEREST RATES											
MONEY RATES		Over night		One month		Three months		Six months		One year	
Belgium	3%	3%	3%	3%	3%	3%	3%	3%	3%	7.00	3.00
Denmark	3%	3%	3%	3%	3%	3%	3%	3%	3%	7.00	3.00
France	4%	4%	4%	4%	4%	4%	4%	4%	4%	5.20	3.20
Germany	4%	4%	4%	4%	4%	4%	4%	4%	4%	5.00	3.20
Iceland	5%	5%	5%	5%	5%	5%	5%	5%	5%	6.25	3.25
Norway	5%	5%	5%	5%	5%	5%	5%	5%	5%	6.00	3.00
Spain	6%	6%	6%	6%	6%	6%	6%	6%	6%	6.00	3.00
Italy	6%	6%	6%	6%	6%	6%	6%	6%	6%	6.00	3.00
Portugal	6%	6%	6%	6%	6%	6%	6%	6%	6%	6.00	3.00
Switzerland	7%	7%	7%	7%	7%	7%	7%	7%	7%	5.00	3.00
Japan	5%	5%	5%	5%	5%	5%	5%	5%	5%	5.00	3.00
UK	5%	5%	5%	5%	5%	5%	5%	5%	5%	5.00	3.00

1/11th each working day. The rates and terms of SDR and United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR)

SDR rates are shown for the domestic Money Rates, US CDs, ECU and SDR United Deposits (SDR







# **FT MANAGED FUNDS SERVICE**

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 828 4378 for more details.

---

## OFFSHORE INSURANCES

**IMMAGED FUND'S NOTES**

Prices are in pounds unless otherwise indicated and hence denominated £ signs no prefix refer to U.S. dollars.  
 Yield % allow for all holding expenses.  
 Prices of certain other instruments listed places subject to  
 Change.  
 1991 Funds not yet recognised. The regulatory authorities  
 for these funds are:  
 Britannia - Britannia Monetary Authority  
 Gurney - Financial Services Corporation  
 Ireland - Central Bank of Ireland  
 Isle of Man - Financial Supervision Commission  
 Jersey - Financial Services Department  
 Luxembourg - Luxembourg Monetary Commission  
 Malta - Investment Commission, Luxembourg  
 Jersey - Jersey Monetary Commission or note of value.  
 Selling price - Bid or redemption price.  
 Buying price - Offer or issue price.  
 Time - The time between acceptance by the fund manager's  
 name in the name of the fund's valuation point unless  
 indicated by one of the following symbols:  
 (W) - 11.30 am to 1.00 hours  
 (M) - 11.30 am to 1.00 hours  
 (F) - 1.00 pm to 1.00 hours  
 (M-F) - 1.00 pm to 1.00 hours  
 1. Exchange of notes  
 2. Exit charge on sale of notes  
 3. Manager's periodic charge deducted from capital  
 4. Historic pricing F - Forward Pricing  
 5. Discrepancy of up to 0.05 cents  
 6. Historic pricing information DADL  
 7. Single premium investment  
 8. Discrepancy of up to 0.05 cents  
 9. Discrepancy of up to 0.05 cents  
 10. Investment in Luxembourg Securities  
 a. Different prices include all expressed exchange agents  
 compensation  
 2. Previous day's price  
 GS - Germany Stock  
 1. Yield before January 1st  
 2. Excluding dividends, net - Ex- dividend  
 3. Only available in charitable bodies  
 4. Yield without return of principal value of fund  
 INVESTMENT

## MARKET REPORT

## Equity market starts to wind down for Easter

By Steve Thompson,  
UK Stock Market Editor

Not even a scintillating performance by the market's latest takeover target, Pearson, the media group, was able to resuscitate a UK equity market suffering from signs of fatigue in the run-up to the Easter holiday.

A general lack of interest by the big institutions ahead of the long weekend, and a widespread reluctance by the big marketmaking firms to take on any large trading positions ahead of the US non-farm payroll report on Friday, were other factors affecting market sentiment.

And there was little help to Lon-

don from Wall Street's early showing, which saw the Dow Jones Industrial Average down some 25 points shortly after the opening of US markets. After London closed for business, the Dow moved into positive territory.

A twitchy performance by gilt was an additional unsettling factor, with the market displaying increasing nervousness over the domestic political situation.

The day was not entirely without incident: Unicomm, the US group, sold its entire stake - 75m shares and 50 warrants - in UK advertising and media company Cazenove via Morgan Stanley and Cazenove. The deal gave a substantial boost to

turnover in equities, which eventually reached 986.5m shares at the 5pm reading. Customer business on Tuesday came out at £2.1bn.

At the end of the day, the FT-SE 100 was left with a 3.4 loss at 3,721.1, bringing to an end the market's recent strong run which has seen the index put on 64.2, or just short of 2 per cent, over the past five trading sessions.

The FT-SE Mid 250 index, on the other hand, registered its sixth successive rise, climbing 11.2 to a new all-time high of 4,359. The driving forces behind the index yesterday included outstanding gains in Sage Group, the software company, and JD Wetherspoon, the pubs group.

Sage shares jumped 7 per cent yesterday, following a similar gain on Tuesday, while Wetherspoon shares agreed bid by Siebe for Unitech, was another bearish factor in the second tier index.

The trading session began on a positive note, with Wall Street's 33-point rise overnight, amid a fresh bout of takeover/merger speculation lifting stock prices. Opening around 6 points ahead, the Footsie failed to attract any substantial support from the institutions and quickly began to lose ground, in spite of good gains in a number of specific sectors, notably food retailing and brewing.

The absence of hard takeover news, apart from the expected

agreed bid by Siebe for Unitech, was another bearish factor in the second tier index.

Reports that the petrol price war in supermarket forecourts looks to have run its course provided plenty of impetus for the food retailers, which were featured by Tesco and Argill. The integrated oil stocks, especially Shell, also did well.

The Footsie's other big winners over the session included Pearson, where takeover rumours returned to drive the shares back over the 700 mark.

At its worst of the day, in mid-morning, the Footsie posted an 8.7

decline, before rallying and falling back again as Wall Street fell away.

## Pearson outruns market

Media conglomerate Pearson was the best performer among the Footsie stocks on bid speculation and broker support.

News that Bertelsmann, the privately owned media group, is to create Europe's biggest broadcaster through a merger with CLT prompted analysts to focus on Pearson, which owns the Financial Times. "In a year of joint ventures and acquisitions, the market is looking at companies with quality assets," said an analyst.

No obvious potential aggressors have been touted but dealers have mentioned Carlton Communications and the newly merged United News & Media as possible UK candidates.

There are also a number of big US groups, such as Time Warner, which could be seeking a European foothold.

Finally, Cazenove, the company's broker - which never comments on market talk - was believed to have issued a buy recommendation. Pearson gained 23 to 701p, the top end of its current trading range.

## Retailers shine

Confirmation of an increase in petrol prices sparked a wave of buying in food retailers, on hopes that the fierce price war among petrol retailers was drawing to a close.

Fuel retailers account for around 30 per cent of UK petrol

sales and both Tesco and J Sainsbury yesterday confirmed they had raised their prices by 2p, in line with several of the big oil companies.

The supermarket sector had underperformed the market by about 9 per cent since the start of the year and analysts said yesterday it looked set for a sustained recovery.

Mr Andrew Fowler at UBS is among those that believe the recovery story of the sector and said he based his view on "the rise in petrol prices, the absence of new food price initiatives, and reassuring recent results from the smaller food retailers".

Ladbrokes closed 6 lighter at 185p, with dealers suggesting that Bass, which is in talks to buy brewer Carlsberg-Tetley, is now an unlikely bidder for the UK gaming group.

There was heavy profit-taking in Thorntons, which brought turnover of 2m. The shares retained some of Tuesday's strong gain but closed 36 down at 1805p.

Among transport stocks, passenger traffic figures showing a 9.8 per cent year-on-year

increase from British Airways helped the shares recover some ground from an earlier fall, ending 3 off at 535p in trade of 4.8m.

The meteoric rise in JD Wetherspoon, now the second largest of the independent pub companies after Greene King, continued with the company joining the FT-SE Mid 250 index. It replaced MAI, which left as the merger with United News & Media was declared unconditional.

Wetherspoon jumped 45 to 929p, a movement that was enhanced by an "add" note from NatWest Securities, which said the company had "the finance and expertise to maintain its significant growth rate".

Big brewers basked in the news that Bass is negotiating to buy all of Carlsberg-Tetley, the third largest UK brewer. The feeling is that the sooner the UK brewing business con-

solidates the better, as it will help pave the way for some margin restoration.

Bass firms it to 767p. Whitbread 8½ to 701p. Scottish & Newcastle a penny to 649p and Allied Domecq to 350p.

Grand Metropolitan's recall of packets of banana bread in the US provoked comments about banana skins, but it was the announcement of the early retirement of Mr Bob Furek, president of the company's Americas drinks arm, which was responsible for a fall of 3 to 314½p.

Vehicle distributor Henlys climbed 13 to 838p after 1996 first-quarter results came out in line with expectations but significantly ahead of the same period last year.

AIM stock Dicom, floated at 270p a share, started trading at 315p and ended at 30p.

Aegis, the media group, rose 2½ to 50p after Unicomm, of the US, sold 75m shares and 50m warrants - its entire 9.1 per cent stake - at 47.5p per share and 19.5p per warrant. The placing by Cazenove and Morgan Stanley was with a range of institutional investors and the offer was said to be significantly oversubscribed.

National Power was a penny firmer at 487p. The shares were supported by news that the generator has been selected as preferred bidder to take a 52.5% stake in a recently built Pakistani power station.

United News & Media rose 21 to 666p on further buying following the news that its merger with MAI has been cleared. United also revealed full-year figures, and while they were not impressive they were in line with estimates. Lord Stevens, the chairman, said they reflected good performances in magazines, exhibitions and media services, where both existing and newly acquired businesses achieved substantial profits increases. MAI improved 11 to 424p.

Golden Rose, the group

which owns Jazz FM and struggling Viva Radio, was firm at 7p. There is speculation that the Guardian newspaper group, which recently increased its stake to 15 per cent, has Golden Rose in its sights. There is a possibility it could be interested in a reverse takeover which would enable it to get an instant listing on the stock exchange. But much depends on the regulations of the governing Scott Trust.

There was strong demand for software company Sage Group for the second session in a row. The shares topped the list of the best performers in the FT-SE Mid 250 index yesterday after rising 27 to 256p.

**MARKET REPORTERS:**  
Peter John, Joel Kibazo,  
Lisa Wood.

## FUTURES AND OPTIONS

**FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point**

	Open	5pm	5pm	Change	High	Low	Ext. not.	Open int.
Jun	3740.0	3730.0	4.0	3740.0	3722.0	6102	55200	3519
Aug	3750.0	3730.0	-20.0	3729.0	3733.0	1400	3365	
Dec	3765.0	3765.0	-6.0	3765.0	3765.0	10	21	
Feb	3780.0	3780.0	-15.0	3780.0	3780.0	0	3519	

**FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point**

	Open	5pm	5pm	Change	High	Low	Ext. not.	Open int.
Jun	3760.0	3760.0	-4.0	3760.0	3760.0	6102	55200	3519
Aug	3770.0	3770.0	-22.0	3770.0	3770.0	1400	3365	
Dec	3785.0	3785.0	-6.0	3785.0	3785.0	10	21	
Feb	3780.0	3780.0	-15.0	3780.0	3780.0	0	3519	

**FT-SE MID 250 INDEX FUTURES (LIFFE) £10 per full index point**

	Open	5pm	5pm	Change	High	Low	Ext. not.	Open int.
Jun	3680.0	3680.0	-20.0	3680.0	3680.0	2680	2680	3519
Aug	3690.0	3690.0	-15.0	3690.0	3690.0	1400	2680	
Dec	3705.0	3705.0	-10.0	3705.0	3705.0	10	21	
Feb	3700.0	3700.0	-15.0	3700.0	3700.0	0	3519	

**EURO STOXX FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point**

	Open	5pm	5pm	Change	High	Low	Ext. not.	Open int.
Jun	3780.0	3780.0	-10.0	3780.0	3780.0	1400	1400	3519
Aug	3790.0	3790.0	-15.0	3790.0	3790.0	1400	1400	
Dec	3805.0	3805.0	-10.0	3805.0	3805.0	10	21	
Feb	3800.0	3800.0	-15.0	3800.0	3800.0	0	3519	

**EURO STOXX FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point**

	Open	5pm	5pm	Change	High	Low	Ext. not.	Open int.
Jun	3780.0	3780.0	-10.0	3780.0	3780.0	1400	1400	3519
Aug	3790.0	3790.0	-15.0	3790.0	3790.0	1400	1400	
Dec	3805.0	3805.0	-10.0	3805.0	3805.0	10	21	
Feb	3800.0	3800.0	-15.0	3800.0	3800.0	0	3519	

**FT-SE 350 INDUSTRY INDEX**

<table





3:15 pm April 5

## NYSE COMPOSITE PRICES

## NASDAQ NATIONAL MARKET

3:15 pm April 5

Stock	Symbol	Y	W	Mo	High	Low	Close	Chg	Y	W	Mo	High	Low	Close	Chg
<b>Continued from previous page</b>															
2753 TECNIMEC	TMC	0.16	0.16	28	1375	261	261	-	1053	1053	1053	1053	1053	1053	-
2822 Techtronics	TT	15	15	29	393	350	350	-	18	18	18	18	18	18	-
1053 Techtronics	TT	0.05	0.05	41	1193	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	17	17	21	17	17	17	-	17	17	17	17	17	17	-
1053 Techtronics	TT	0.02	0.02	11	17	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	0.02	0.02	17	1053	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	0.16	0.16	12	1053	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	18	18	23	1053	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	0.78	0.78	14	2000	1053	1053	-	1053	1053	1053	1053	1053	1053	-
1053 Techtronics	TT	0.88	0.88	12	2120	1053	1053	-	1053	1053	1053	1053	1053	1053	-
2277 Techne	TECH	0.08	0.08	22	1720	2150	2150	-	2150	2150	2150	2150	2150	2150	-
2524 Techne	TECH	0.08	0.08	27	2745	2524	2524	-	2524	2524	2524	2524	2524	2524	-
2474 Techne	TECH	1.00	1.00	48	117102	355	355	-	355	355	355	355	355	355	-
1053 Techne	TECH	1.07	1.07	27	445	450	450	-	450	450	450	450	450	450	-
1053 Techne	TECH	0.27	0.27	14	500	450	450	-	450	450	450	450	450	450	-
1053 Techne	TECH	0.50	0.50	7	500	450	450	-	450	450	450	450	450	450	-
1053 Techne	TECH	1.00	1.00	12	1053	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	1.00	1.00	17	1053	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	22	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.12	0.12	8	670	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	17	1053	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	22	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	27	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	32	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	37	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	42	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	47	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	52	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	57	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	62	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	67	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	72	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	77	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	82	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	87	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	92	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	97	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	102	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	107	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	112	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	117	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	122	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	127	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	132	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	137	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	142	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	147	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	152	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	157	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	162	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	167	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	172	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08	0.08	177	250	575	575	-	575	575	575	575	575	575	-
1053 Techne	TECH	0.08</													



## GUESS WHAT 300,000 INFLUENTIAL RUSSIANS GET UP TO EVERY FRIDAY.

They bury themselves in the Classified Section of their Financial Izvestia.

As well as all the national and international news and the informed comment they find in Tuesday's and Thursday's Financial Izvestia, Friday's pink pages have an added attraction.

They hunt through the Appointments and Real Estate, weigh up Business Opportunities and Franchises, check out Travel and Tourism offers and what's coming up in Conferences and Exhibitions, Education and Executive Courses.

They are business minded people, so where better to talk to them about your business than in Financial Izvestia - their authoritative, Russian language business newspaper.

For more information about advertising in the Classified Section, call Universal Media Ltd. on (+44) 0171 935 2369 or fax (+44) 0171 935 1929.



FINANCIAL TIMES  
GROUP



## NEWS: UK

# Enron asks US judge to nullify gas contract

By David Lescellis,  
Resources Editor

The rumbling dispute over take-or-pay gas contracts reached the law courts yesterday when Enron, a leading US gas company, asked a US judge to nullify a large gas purchasing contract it has with North Sea producers.

Enron claimed in a US court that its North Sea suppliers had failed to provide adequate pipeline facilities to transport the gas onshore from J Block, where it has contracted to buy 260m cubic feet of gas a day.

Enron said that the operating consortium, the Central Area Transmission System (CATS), had in effect repudi-

## Northern Ireland shipyard wins \$152m order for oilfield vessel

Harland and Wolff, the shipmaking Northern Ireland shipbuilder, yesterday became the first UK yard to be awarded a contract for a floating oil production vessel for the country's newest oilfields west of Shetland. John Murray Brown writes in Belfast.

The deal, worth an estimated £100m,

(\$152m) will secure about 1,000 of the 1,400 jobs at the yard. The company, privatised in 1989, is the first UK yard to be chosen to build a new floating production storage and offloading FPSO vessel, a type which the oil industry believes will be increasingly in demand. The deal coincides with the announcement by Mr Tim

Eggar, the UK energy minister, to give formal approval to a British Petroleum-led consortium to develop the Schiehallion field, 220km west of Shetland, in an area to the north of Scotland known as the Atlantic Frontier. The vessel will be worth £400m in a total investment by the BP consortium of £500m.

been made plain to the operators. The members of CATS "vigorously denied" Enron's "allegations and "totally refuted" the imputation of technical shortcomings in CATS. The pipeline had been closed for only five hours since 1993, they added. The members are Amoco, British Gas, Amerada

Hess, Phillips Petroleum, Fina and Agip.

Enron's action is the clearest sign yet of the mounting tensions between North Sea gas producers and suppliers over the take-or-pay agreements. These deals, negotiated in the 1980s, were set at prices far above the level to which gas

has since fallen because of market liberalisation.

Enron became the first company to take direct action over the contracts last September when it declined to accept delivery of any J Block gas for at least a year – as it was entitled to do, though it still has to pay for it.

The operator of J Block, Phillips Petroleum, subsequently decided to re-inject the gas into the reservoir in order to extract liquids instead. However, Enron is also asking the US judge to order Phillips to halt re-injection because this might jeopardise future gas supplies.

Mr Kenneth Lay, Enron's chairman, said the company was resorting to the courts to protect its legal rights. However, Enron's action was widely seen in the industry as an attempt to extricate itself from contracts which could cost it as much as £200m (\$304m) a year, by some estimates. "This probably shows how desperate Enron are," said a North Sea analyst.

## UK NEWS DIGEST

# Regulator expels former NatWest equities head

The Securities and Futures Authority, the UK stock markets regulator, has expelled the former head of European equities marketing at NatWest Securities, the investment banking arm of National Westminster Bank. Mr Geoffrey Glazebrook was expelled from the SFA's register of managers for deliberately overvaluing his trading positions in seven securities in order to conceal losses over an eight-month period. He has been fined £7,500 (\$11,400) and ordered to pay SFA's costs of £2,500. NatWest said Mr Glazebrook had left the company in March 1995, and that no clients had been disadvantaged as a result of his actions.

An SFA statement said that Mr Glazebrook had admitted that he had breached the first principle laid down by the Securities and Investment Board, the umbrella regulator which oversees other regulatory bodies such as the SFA. The principle requires those involved in investment business to "observe high standards of integrity and fair dealing."

George Graham, Banking Correspondent

## Labour 'to keep Elgin Marbles'

Mr Tony Blair, leader of the opposition Labour party, dismayed the Greek government when he reprimanded Mr Mark Fisher, his party's arts spokesman, for suggesting that the Elgin Marbles might be returned to the Acropolis in Athens. Mr Fisher said in an interview with The Daily Telegraph newspaper that "it would be foolish and internationally churlish not to hold proper talks with the Greek government". But yesterday Mr Blair intervened to make clear that the marbles – part of an 40m frieze from the Parthenon – would stay in Britain. "Mark Fisher had absolutely no authority to say that," said one of Mr Blair's aides. "We have never had a result of that they should go back to Greece."

Greece had high hopes that a Labour government in Britain would return the marbles to their original home, and viewed Mr Fisher's comments as confirmation of existing policy. Mr Neil Kinnock, the former Labour leader who is now a member of the European Commission, made repeated requests for repatriation of the marbles, saying that "the Parthenon without the marbles is like a smile with a missing tooth".

Yesterday's response from Mr Blair's office came as a bitter disappointment to the Greek government. The marbles were acquired by Lord Elgin, the British ambassador in Athens, in 1801 and were bought by the British government in 1816. They are now on view in the British Museum.

George Parker, Westminster

## BBC World Service cut raped

The government's decision to reduce funding to the British Council and the BBC World Service was described as "frankly incredible" by a cross-party parliamentary committee yesterday. A report by the House of Commons foreign affairs committee also took the government to task for downgrading the Commonwealth. The British Council and the World Service have been told to cut spending by about 9 per cent over the next three years.

It said the cumulative effect of cuts in spending on broadcasting, cultural activities and scholarships for Commonwealth students would "be seen by so many Commonwealth friends as vivid illustrations that we do not care." The government says it has partially neutralised the effect of the World Service cuts by allowing any savings that are made on capital expenditure to be ploughed back into spending.

Bruce Clark, Diplomatic Correspondent

## Names criticise report

Dissident Lloyd's of London members sought to overturn the thrust of the insurance market's recovery plans. The report by the London law firm Slaughter and May concluded that no Lloyd's Names – individuals whose assets have traditionally supported the market – would be better off if the insurance market ceased taking new business.

The study is likely to fuel demands for an increase in a proposed £2.8bn (\$4.25bn) out-of-court offer to lossmaking and litigating Names.

Mr Alan Porter, a member of the group which oversaw Slaughter and May's report, yesterday said he could not agree with some of its conclusions. Mr Porter is deputy chairman of the Lloyd's Names Association's Working Party, an umbrella group representing many of the worst hit Names. He accused Lloyd's of having restricted Slaughter and May's terms of reference.

Ralph Atkins, Insurance Correspondent

## Commission taken to court

The UK government is taking the European Commission to court for spending money on social projects without legal authority. The legal challenge, which will be heard by the European Court of Justice, is based on the claim that the Commission exceeded its authority in spending on so-called "social exclusion" programmes intended to alleviate the problems of poverty.

James Harding, Westminster

## EU plea to employers

British business should embrace new European Union directives on parental leave and "posted workers" as a boost to employees and a spur to productivity and success, said Mr John Monks, general secretary of the Trades Union Congress. The "posted workers" directive ensures that staff moved to another country are covered by local agreements.

In spite of the UK's opt-out from the EU social chapter, Mr Monks said UK employers would benefit if multinational companies gave UK employees the same rights as their other employees.

Andrew Bolger, Employment Correspondent

## Reserves fall sharply

The government's official reserves of gold and foreign currency fell by an underlying £147m in March, the biggest decline for six months, according Treasury figures. At the end of the month the total value of the reserves stood at \$44.8bn.

Robert Chote, Economics Editor

## ASTIKA AKINITA INCORPORATED COMPANY OF REAL ESTATE CONSTRUCTIONS TOURIST AND RELATED ENTERPRISES

INVITATION FOR THE DECLARATION OF INTEREST FOR THE PURCHASE OF THE ASSETS OF "Greece Hotels A.E."

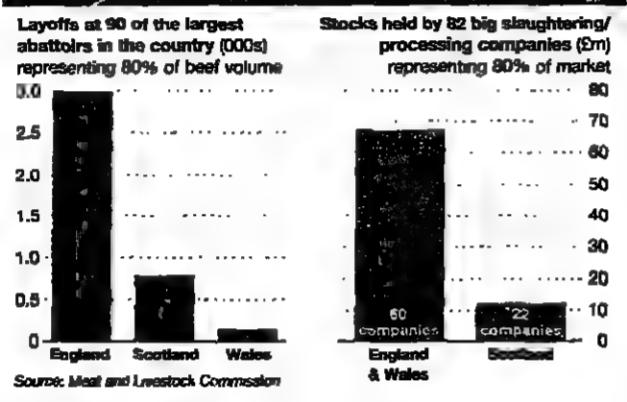
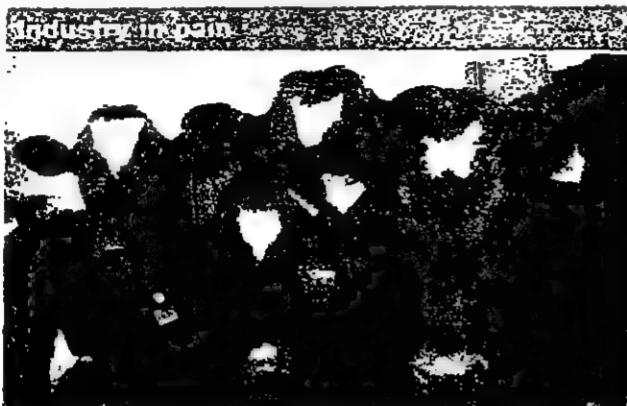
The assets acquire under the file "ASTIKA AKINITA A.E." (43 Panepistimiou street, Athens 105 54), in its capacity as special liquidator of the assets enterprise "Greece Hotels A.E." with head office in Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata, by the terms of article 48, Law 1829/1990 as added to the law by the products of article 14, Law 2030/1991 as amended and applicable, and Resolution No. 161/1995 of the Court of Appeal of Crata.

INVITATION of interested parties to declare their interest for the purchase of the total assets of "Greece Hotels A.E.", a company operating hotel 23 (adjacent hotel complex Class A & B), situated in Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata, by concluding a term of leasing (250 days from the publication of the present a non-binding declaration of interest in writing).

The assets of the company to be sold include five fully equipped hotel units located on the southern coast of the Prefecture of Lefkada and in particular on the beach of Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata and situated at a distance of 100m from the sea.

The hotel complex consists of: 1) A/C Beach hotel with 179 rooms and 543 beds, including the central building, building (5) five bungalow wings, restaurant and other auxiliary areas (swimming pool, tennis courts, and golf, volleyball court, kitchen, restaurant, conference room, swimming pool, etc.), and secondly, a B/C Beach hotel with 54 beds, including a three-storey bungalow building (2) swimming pool, a small room, beach with 100m of the sand, such as swimming pool, air conditioning, solar communication, kitchen, laundry, wash-house, biological cleaning, telephone, telephone exchange, etc. The above complex has been rented on a day with a total area of approx. 23,776 m².

Parties interested in declare their interest and obtain a detailed offer memorandum and additional information are kindly requested to apply to Mr. George E. Pomonis and Mr. Christos S. Agapiotis, Pampeloussa 43, Athens 105 54, tel. No: +30 1 225.8113, 328.8111, fax No: 226.8113.



devalue by 10 per cent to 20 per cent a week. It companies freeze it, that wipes 50 per cent of its value, said Mr Palmer.

The commission does not yet have figures on lay-offs in other sectors of the beef industry, such as wholesale traders.

After the last serious UK food scare, salmonella in eggs, in 1988, consumption of eggs never fully recovered and has been static at 800m dozen a year for the past six years, 16 per cent below the level before the crisis.

# EU farm ministers aim to wipe out 'mad cow disease'

By Caroline Southey in Brussels

EU farm ministers have announced the ambitious goal of eradicating "mad cow disease" in Europe in a desperate attempt to end a crisis viewed as a serious threat to the Common Agricultural Policy.

In negotiations over two days and nights, the ministers agreed measures aimed at removing meat at risk of BSE contamination from the food chain, supporting farmers hit by steep falls in sales and prices and tightening the rules on food production.

In addition, Britain has promised to table plans for "selective compulsory slaughter" by the end of the month, a step which is considered a pre-condition to a lifting of the worldwide ban on British beef.

The ministers refused to give Mr Douglas Hogg, the British agriculture minister, a firm pledge on when the ban would be lifted. As a result Mr Hogg refused to endorse the conclusions of the meeting.

Mr Hogg was under instructions from the British prime minister not to agree the proposals unless there was a date as in the rest of Europe.

EU farm ministers have agreed to give the lifting of the ban or at the very least a form of words to signpost how they would get there," a senior EU official said.

dards as in the rest of Europe.

• Meat and bonemeal labelling to indicate that they are not allowed for ruminant feed.

• An increase in veterinary checks in Britain, including checks on registration of livestock farms and identification of cattle to ensure "effective control of cattle movements and traceability of animals".

• "Urgent examination" by the EU's scientific veterinary committee of the list of products covered by the export ban.

In addition, a number of financial and market support measures were agreed:

• The EU will meet 70 per cent of the cost of the payment for the animals killed in Britain at a level of £60 per live kg, an average of £650 (\$700) per animal at a cost to the EU of £200m. Britain must meet the cost of the actual slaughter.

• EU co-financing, in any member state, of the slaughter of cattle born in the UK.

The Netherlands has already indicated it intends to slaughter 64,000 such calves.

• A change in the intervention rules for April so that 50,000 tonnes of beef can be bought into intervention.

## Names criticise report

Dissident Lloyd's of London members sought to overturn the thrust of the insurance market's recovery plans. The report by the London law firm Slaughter and May concluded that no Lloyd's Names – individuals whose assets have traditionally supported the market – would be better off if the insurance market ceased taking new business.

The study is likely to fuel demands for an increase in a proposed £2.8bn (\$4.25bn) out-of-court offer to lossmaking and litigating Names.

Mr Alan Porter, a member of the group which oversaw Slaughter and May's report, yesterday said he could not agree with some of its conclusions. Mr Porter is deputy chairman of the Lloyd's Names Association's Working Party, an umbrella group representing many of the worst hit Names. He accused Lloyd's of having restricted Slaughter and May's terms of reference.

Ralph Atkins, Insurance Correspondent

## Commission taken to court

The UK government is taking the European Commission to court for spending money on social projects without legal authority. The legal challenge, which will be heard by the European Court of Justice, is based on the claim that the Commission exceeded its authority in spending on so-called "social exclusion" programmes intended to alleviate the problems of poverty.

James Harding, Westminster

## EU plea to employers

British business should embrace new European Union directives on parental leave and "posted workers" as a boost to employees and a spur to productivity and success, said Mr John Monks, general secretary of the Trades Union Congress. The "posted workers" directive ensures that staff moved to another country are covered by local agreements.

In spite of the UK's opt-out from the EU social chapter, Mr Monks said UK employers would benefit if multinational companies gave UK employees the same rights as their other employees.

Andrew Bolger, Employment Correspondent

## Reserves fall sharply

The government's official reserves of gold and foreign currency fell by an underlying £147m in March, the biggest decline for six months, according Treasury figures. At the end of the month the total value of the reserves stood at \$44.8bn.

Robert Chote, Economics Editor

## ASTIKA AKINITA INCORPORATED COMPANY OF REAL ESTATE CONSTRUCTIONS TOURIST AND RELATED ENTERPRISES

INVITATION FOR THE DECLARATION OF INTEREST FOR THE PURCHASE OF THE ASSETS OF "Greece Hotels A.E."

The assets acquire under the file "ASTIKA AKINITA A.E." (43 Panepistimiou street, Athens 105 54), in its capacity as special liquidator of the assets enterprise "Greece Hotels A.E." with head office in Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata, by the terms of article 48, Law 1829/1990 as added to the law by the products of article 14, Law 2030/1991 as amended and applicable, and Resolution No. 161/1995 of the Court of Appeal of Crata.

INVITATION of interested parties to declare their interest for the purchase of the total assets of "Greece Hotels A.E.", a company operating hotel 23 (adjacent hotel complex Class A & B), situated in Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata, by concluding a term of leasing (250 days from the publication of the present a non-binding declaration of interest in writing).

The assets of the company to be sold include five fully equipped hotel units located on the southern coast of the Prefecture of Lefkada and in particular on the beach of Farsala, Municipality of Achaia, Prefecture of Lefkada, Iota of Crata and situated at a distance of 100m from the sea.

The hotel complex consists of: 1) A/C Beach hotel with 179 rooms and 543 beds, including the central building, building (5) five bungalow wings, restaurant and other auxiliary areas (swimming pool, tennis courts, and golf, volleyball court, kitchen, restaurant, conference room, swimming pool, etc.), and secondly, a B/C Beach hotel with 54 beds, including a three-storey bungalow building (2) swimming pool, a small room, beach with 100m of the sand, such as swimming pool, air conditioning, solar communication, kitchen, laundry, wash-house, biological cleaning, telephone, telephone exchange, etc. The above complex has been rented on a day with a total area of approx. 23,776 m².

The above mentioned property will be sold by public auction at 10.00 a.m. on 7th May

## Chief Accountant

### Young Ambitious ACA

#### City

Our client is a European Investment Bank with strong international presence. Having been through a major strategic review, the bank has identified London to be its focus for expansion. As a result, there is a need to recruit a highly capable Chief Accountant to deputise for the Financial Controller. This is a varied role, with responsibility for heading up a small team of qualified staff to produce all statutory, regulatory and head office reporting, as well as involvement in budgeting, analysing trading results and carrying out ad-hoc projects. It is essential that the Chief Accountant works closely with the front office, in particular new product development teams, and will also advise on a wide range of issues from CAD to liquidity.

**MP**  
Michael Page City  
International Recruitment Consultants  
London Paris Frankfurt Hong Kong Sydney

#### £ Excellent Package

The ideal candidate will be a qualified ACA, aged 26-30, with a minimum of two years post qualification experience gained within a banking environment. The successful candidate must have the personality to cope with a dynamic and fast moving environment where ambition, drive and a good sense of humour are key pre-requisites.

If you are interested in joining an organisation with a track record of rapidly progressing their strong performance from finance into general management, please send a detailed curriculum vitae to: Stephanie Warren at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, or telephone on 0171 831 2000.

## ACCOUNTANCY APPOINTMENTS

**LEOPOLD JOSEPH**  
MERCHANT BANKERS

## Group Internal Audit

### Competitive Salary Plus Benefits

This is a rare opportunity to join a long established independent UK merchant bank in the City.

Following a recent decision to centralise the group internal audit function in London, a vacancy has arisen for a qualified accountant to join our group internal audit department. This department reports directly to the Group Chief Executive.

The job will include reviews of key controls and the performance of special projects. A certain amount of travel will be necessary.

The successful candidate will be a qualified accountant with financial services audit experience and an appreciation of modern audit techniques. He/she is likely also to be a graduate with the confidence and tenacity to convey recommendations at board level and to follow up their implementation. Experience of offshore financial services would be particularly valuable and the role would be ideally suited to a qualified accountant returning from a relevant overseas posting.

Write with full CV including salary history to:  
Susan Taylor, Leopold Joseph & Sons Limited,  
29 Gresham Street, London, EC2V 7EA.

## INTERNAL AUDITORS TO SPEARHEAD OUR DRIVE TOWARDS LEADING EDGE AUDIT SYSTEMS EXCELLENT SALARY PLUS CAR & BENEFITS - LONDON

The 3i Group - a FTSE 100 quoted plc - is the UK's leading provider of investment capital to unquoted businesses. With £2.9 billion of assets invested in 3,300 companies, we play a unique part in encouraging business expansion and new wealth creation.

To ensure the continued maintenance of the control environment throughout this rapidly increasing international business, we have recently consolidated our internal audit services at our Waterloo Head Office. This move has created a need for experienced Auditors - some with information systems expertise...

Strong team players who will work on a very broad range of high profile projects.

Professionals who can critically assess practices, processes, procedures and information systems - evaluating their effectiveness in the context of changing business needs.

Relationship-builders who can forge close links with operations - providing a responsive, informative and much valued service.

Laterally thinkers who can confidently recommend solutions that will directly improve competitive advantage and bottom-line performance.



WE WANT YOU TO SUCCEED

## FINANCIAL CONTROLLER

#### £ Excellent

#### City

We are a rapidly expanding, City based company and are looking for a Financial Controller to join a small, dedicated team reporting directly to the Managing Director.

You will assume responsibility for the company's entire financial function, oversee general administrative operations and play a part in the planning of new business initiatives.

Educated to degree standard, you will also have one or all of the following:

- ACA qualified with at least five years' experience from a leading firm.
- A proactive, hands-on team player with proven managerial capability.
- A flexible approach to problem solving, coupled with a professional, highly entrepreneurial and dynamic personality.
- Exceptional interpersonal skills and an ability to handle confidential client relationships at the highest of levels.

This is an exciting opportunity to play an important part in the day to day activities of a fast-growing organisation. Interested candidates should write, enclosing a comprehensive CV, to:

Box No: A5314, Financial Times, One Southwark Bridge,  
London SE1 9HL.

## TAKE PRECISE AIM

### TARGET THE BEST

By placing your  
RECRUITMENT ADVERTISEMENT  
IN THE FINANCIAL TIMES YOU  
ARE REACHING THE WORLD'S  
BUSINESS COMMUNITY



For information on  
advertising in this section  
please call:

+44 0171 873 3095

+44 0171 873 4054

## Dynamic North London Chartered Accountants

required qualified Partner  
Designate. Minimum 10

years post qualified  
experience in international  
practice with specialist  
knowledge/experience of

South Africa. Dual  
qualification desirable,  
knowledge of South Africa  
language essential. Excellent  
benefit package. Reply: Box  
No. A5309, Financial Times,  
One Southwark Bridge,  
London SE1 9HL.

## Stoke Poges, Buckinghamshire

AMP Incorporated is a world leader in the provision of electrical/electronic components and systems. With a turnover in excess of \$5bn, this global business is managed through three regional headquarters covering the Americas, Europe, Middle-East and Africa, and Asia-Pacific. The AMP-EMEA headquarters based in Stoke Poges provides central support and management services to 23 subsidiaries in 18 countries across the EMEA region. This activity is co-ordinated through the UK branch of AMP Services Limited (ASL) and also through a newly-established regional treasury function.

As a result of continuing growth, an exciting opportunity has arisen for a part or recently qualified ACCA or CIMA to join this growing function, focusing on the provision of high quality accounting and management support to both ASL in the UK and the new treasury vehicle.

Reporting to the Treasury Manager-EMEA, key tasks to be addressed will include the implementation and management of computerised accounting and management information

£45,000 + car + benefits

## UK Finance Manager

A graduate, qualified Accountant you will have a minimum of four years commercial experience, gained within a dynamic, results-oriented international environment. A strong management accounting background including budgeting and analysis is essential and experience of reporting to the USA would be an advantage. Excellent analytical and communication skills are prerequisites, as is commercial acumen and the desire to succeed.

Success in this appointment will lead to future career progression.

For further information in the strictest confidence, contact Justine Aspby on 0171 240 1040. Alternatively, send or fax your résumé on 0171 240 1052 quoting reference number 2073/17 to Morgan & Banks PLC, Brettenham House, Lancaster Place, London WC2E 7EN.

## Morgan & Banks INTERNATIONAL

## AMP

### Treasury Accountant

£30,000-£35,000 + benefits

systems and improving the efficiency and effectiveness of processes, controls and procedures.

Your experience will include:

- US parent company reporting (knowledge of US GAAP useful)
- UK statutory/ax reporting
- accounting and management information systems including SAGE
- previous experience of working in a treasury environment

Highly PC literate, you will be a team player with first rate verbal and written communication skills and the self-confidence and personality to work effectively at all levels of management.

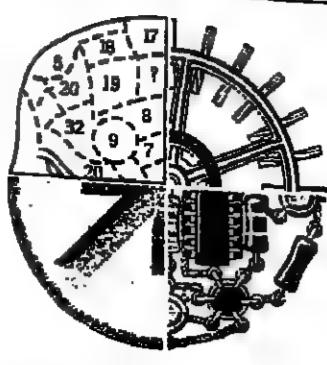
Please reply in confidence, enclosing a full CV and quoting reference B1978, to:

Alexander Hughes Selection  
58 St. James's Street, London SW1A 1LD.

**ALEXANDER HUGHES**  
SELECTION

A Company Member of the CPM Search International Network

## Worth Watching - Vanessa Houlder



developed a diskette with 80 times the capacity of the standard 1.44MB version. The LS-120 diskette holds 120MB of data, equivalent to 7,000 business letters or 40 CD-Rom images, and is already incorporated in some of Compaq's PCs sold in the US. It will be available in the UK in May. Sold through its network of distributors, it costs \$19.95. 3MC UK, tel (01344) 888153; fax (01344) 855659.

## Switchboards and the spoken word

Computer switchboards that use automated answering systems instead of telephone operators can be irritating, not least because they require callers to use a touch-tone telephone to know the required extension number.

Those disadvantages have been removed with the development of a speech-driven automatic telephone operator. Vocalis, a voice technology specialist, has developed a speech-controlled system, which only needs the caller to say the name of the person or department they want.

The system is being jointly marketed with SCO, the Unix server systems supplier. Vocalis UK, tel (01223) 846177; fax (01223) 846178.

## Optical focus on microelectronics

Jessi, the joint European research programme on microelectronics, has developed optical imaging technology that could be an important part of the manufacturing process for future generations of silicon chips.

Heiseus Quarzglas and Carl Zeiss, German instrument companies, have developed the optical materials and lens manufacturing techniques required to produce integrated circuits with structures smaller than a quarter of a micron (a millionth of a metre).

The images needed to define such a minute pattern on the silicon wafers are 1,000 times more detailed than the highest quality photographs and require exceptionally high quality lenses.

The researchers developed ultra-pure optical materials made from fused silicon or advanced fluoride and more advanced techniques for shaping, polishing and assembling the lenses. Jessi Italy, tel 396035901; fax 396036004.

## Net result for preventing malaria

Hundreds of thousands of deaths a year from malaria could be prevented by treating mosquito nets with insecticide, according to research backed by an international consortium that includes the World Health Organisation.

Trials in Kenya, Ghana and the Gambia showed that treatment of the nets with a household insecticide called permethrin could reduce childhood deaths by 30 per cent and the risk of developing severe malaria by more than 40 per cent.

The researchers say that for the first time in decades there is hope that malaria can be controlled in highly endemic areas. Its incidence has been increasing, partly because of resistance to drugs, and it accounts for at least a quarter of all deaths of children below five years old in Africa. Almost 3m people worldwide die of malaria each year.

The consortium backing the research included the UK's Wellcome Trust, Canada's International Development Research Centre, the Canadian International Development Agency, the London School of Hygiene and Tropical Diseases and the WHO's Tropical Disease Research Programme in Geneva. The results will be published in *Tropical Medicine & International Health tomorrow*.

The Wellcome Trust, UK, tel (0171) 611 8888; fax (0171) 611 3545.

## PC diskette with extra storage

Development of more sophisticated PC applications requires greater storage capacity. But the diskette is one of the few PC components that has not evolved during the past decade.

Now 3M, Compaq, Matsushita-Kotobuki Electronics Industries and OR Technology have

For the millions of people who enjoy feeding coins into fruit machines and similar equipment - to be rewarded with flashing lights, beeps, buzzes and maybe even some money back - touching a button has largely replaced pulling on a big heavy lever.

That is because the old electro-mechanical machines have given way to devices with increasing amounts of electronic circuitry.

But sometimes the electronics turn the fun to vexation. In one case lights on a fruit machine came on and off in the wrong order. In another example, "question and answer" machines popular in pubs, on which players use a touch-screen to choose answers to brain-teasers, acted as if a phantom finger was also playing.

The cause of both malfunctions was the machines' susceptibility to electromagnetic interference, says Andy Powell, technical director of UK-based JPM, which manufactures about 35,000 "amusement with prizes" machines each year.

In the first case, the source was the radio equipment used by a mini-cab firm in a nearby building. In the second, it was the transmitter for a local radio station some 200m down the road.

Eradicating such problems is the aim of the European Union directive on Electromagnetic Compatibility (EMC), which came into force at the beginning of this year. The directive has implications for a number of industries, and not everyone is happy.

It aims to ensure that almost all the electrical and electronic products supplied for both domestic and business use within the EU fulfil two objectives.

First, they must possess sufficient immunity to electromagnetic disturbance to operate as intended.

Second, they must not generate interference that might impair the operation of other similar equipment. Powell's fruit machine, for example, was revenging itself on the minicab firm by causing crackling over its radio system.

The directive does not contain specific standards but outlines the routes by which compliance can be achieved. Individual countries can flesh out the details for themselves.

Work on the regulations began in the 1980s and although they officially became law in 1992, implementation was delayed until this year because much of industry needed more time to prepare.

Compliance with the directive enables companies to affix the European CE Mark to their products or its packaging. In contrast, non-compliance carries with it the threat of hefty fines and even imprisonment.

Many companies have used the extra time to good effect. JPM carried out a complete redesign of the

electronic heart of its equipment, a printed circuit board packed with microcomponentry.

Powell says the exercise involved using extra inductors and capacitors, thickening the metal tracks on the board connecting particularly "noisy" components, making them more likely to act as conductors than as aerials, and also fitting sheet steel shielding.

The modifications have added an extra 1 or 2 per cent, about £30, to the cost of complete machines that usually sell for about £2,000. But for JPM they have done the trick. The company's equipment was checked for compliance by the UK-based ERA Technology consultancy at its new EMC test facility in South Wales and given the all-clear.

Similarly, Compaq, the multinational computer equipment manufacturer, has been working steadily over several years to meet the EMC deadline. Bill Davidson, quality and product engineering director at the company's plant in Scotland, says Compaq has carried out a thorough redesign of its products, backed up

by testing at its facility in Houston in the US, to ensure it can add the CE Mark.

Failure to do so would have meant users facing the frustrations of corrupted data, fuzzy displays and sluggish operating speeds - the symptoms of computers affected by electromagnetic interference.

The work again involved the addition of extra componentry and shielding, with power supplies - the internal transformers that convert AC mains electricity to DC - being a particularly challenging area.

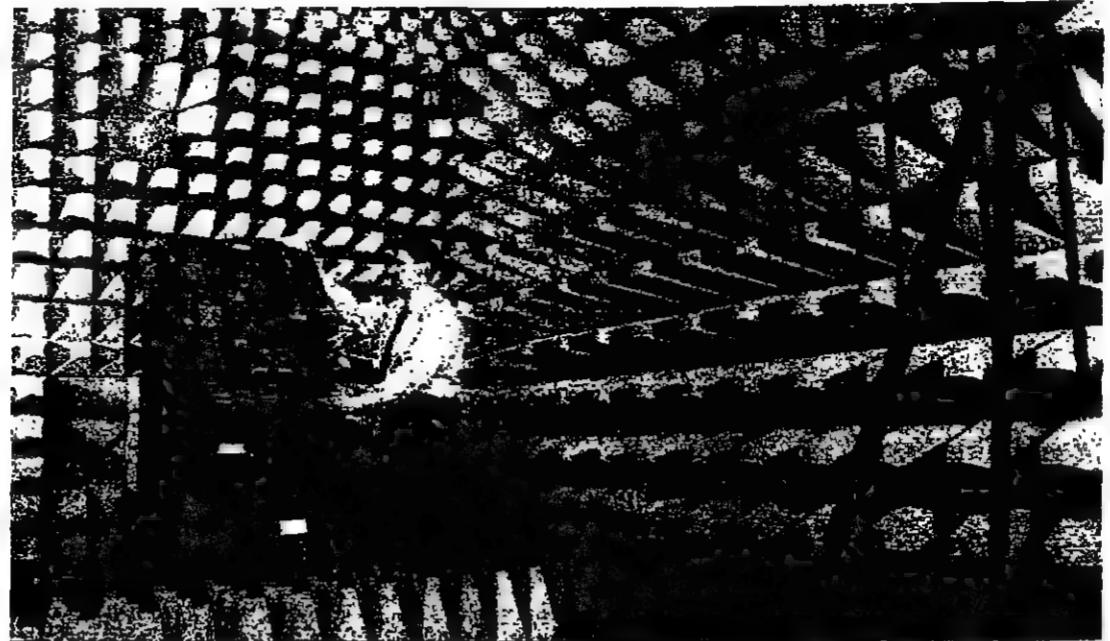
But, says Davidson, the work was evolutionary. The company "didn't have to do anything extraordinary".

Elsewhere, however, there is concern over the directive. Geoff Sewell, director-general of the Birmingham-based European Computer Leasing & Trading Association (Eclat), says it has potentially serious implications, both for the leasing of new equipment and for the "second-user" market across Europe.

The latter accounts for about 23bn of business a year compared

An EU directive aims to tackle the problem of electromagnetic disturbance, reports Mike Farish

## Putting a stop to interference



Fruitful exercise: Testing a slot machine for electromagnetic compatibility at ERA Technology's facility in Wales

gured before being passed on to new owners.

Sewell says this would both impede the ability of smaller companies to acquire more sophisticated equipment at a relatively cheap price and deprive the original purchasers of the value that results from potential offers.

Eclat is holding talks with the European Commission to resolve the issue. Sewell suggests one solution might be to allow exemption for equipment reconfigured only to a specification already introduced by the manufacturer.

The directive has also caused problems for suppliers of industrial control and instrumentation equipment. Late last year, for example, Rudi Rauber, managing director of Jumo Instruments in Essex, England, threw out 100 signal conditioning units, worth a total of £3,500, from the company's storerooms.

He did so because the units not only needed expensive modification to make them electromagnetically neutral, but also because most of Jumo's customers build its products into larger assemblies which are then sold to end-users.

Selling such assemblies containing the unmodified units would therefore now be illegal, though supplying the units direct to end-users as replacements for malfunctioning parts installed before this year would not be against the law. Rauber says the incident will not be repeated.

The German-owned Jumo group has invested about £500,000 in its own EMC testing facilities and has recently told customers that all relevant items it supplies now carry the CE Mark.

Proof of compliance is an important issue for industries affected by the directive. Companies that have not yet achieved CE Marks for their products are turning to organisations such as IBM UK Services in Hampshire. Dave Imeson, EMC manager, says testing is a significant business for the company and that at present it cannot satisfy demand. Nevertheless, he is upbeat about the situation. The Department of Trade and Industry did a good job, he says, of publicising the directive and "the UK is generally ahead of the rest of Europe".

The pressure on industries worried by the directive has been eased slightly by the agreement by EU member states to allow a 12-month period of "administrative tolerance" beyond this year's official deadline. As a consequence, trading standards organisations that are responsible for policing the directive are still taking a "relaxed view" of the situation, says Imeson.

But once the directive is fully enforced, many companies may find themselves in trouble with the law.

## FT CITYLINE

## FT-SE News Update 0891 43 00 01

Six times a day our London Stock Market Report evaluates the news from the London Stock Market. The three-minute telephone bulletin includes the latest UK economic data, a round-up of market trends and trading levels, and important company news - and is updated throughout the working day.

The London Stock Market report is updated at 07:30, 08:45, 10:15, 12:15, 14:15 and 16:45 (London time) - the latest report can be reached by dialling 0891 43 00 01 at any time.

## Also available

- For a detailed briefing on Major Currencies, call the Currency Update on 0891 43 00 03.

Calls are charged at 39p/min cheap rate and 49p/min at all other times. For details of Cityline International services to customers outside the UK, please call +44 171 873 4378.

FT

FINANCIAL TIMES

## NOTICE

UNIBEN CORPORATION  
(the "Company")  
"Adjustments to  
the Subscription Price  
and  
the Conversion Price"

Bearer Warrants (the "Warrants")  
in substance up to  
£17,112,000 for Shares of  
common stock of the Company  
(the "Shares") issued with  
U.S. \$100,000,000 1 per cent,  
Guaranteed Bonds due 1998  
and  
Y10,000,000,000 5% per cent.  
Convertible Bonds due 1998  
(the "Convertible Bonds")  
convertible into the Shares

NOTICE IS HEREBY  
GIVEN pursuant to Condition 7 of the Warrants and Condition 6 of the Convertible Bonds that as a result of the issue of  
Y10,000,000,000 convertible bonds due 2000 on 28th March, 1996 by the Company with the initial conversion price per Share of Y1,899.40 being less than the current conversion price per Share (Y2,056.30) with an adjustment factor of one-and-a-half (1.5), the Company has adjusted the subscription price of the Warrants and the conversion price of the Convertible Bonds as follows:

The Warrants  
1) Subscription Price before adjustment: Y3,729.50 per Share  
2) Subscription Price after adjustment: Y3,710.90 per Share.  
3) Effective Date of adjustment:  
29th March, 1996 (Japan time):  
The Convertible Bonds  
1) Conversion Price before adjustment: Y2,573 per Share.  
2) Conversion Price after adjustment: Y2,559.40 per Share.  
3) Effective Date of adjustment:  
29th March, 1996 (Japan time):  
4th April, 1996

UNIBEN CORPORATION  
Tokyo, Japan  
Bank of Tokyo-Mitsubishi Trust Company  
Dissertation Agent for the Warrants  
The Bank of Tokyo-Mitsubishi, Ltd.  
Dissertation Agent for the Convertible Bonds

## LEGAL NOTICES

In the High Court of Justice No 68182 of 19th  
Chancery Division  
Companies Court

IN THE MATTER OF  
LAIF GROUP PLC  
and

IN THE MATTER OF  
THE COMPANY ACT 1986

NOTICE IS HEREBY GIVEN that on the 14th day of March 1996 presented to the Master of the High Court of Justice for confirmation of the winding up of the Company, a Company with a registered office at 177 Park Lane, London W1A 1JL, having a share capital of £1,000,000 and a registered number 2100000, and

NOTICE IS FURTHER GIVEN that the Master of the High Court of Justice has directed that the winding up of the Company be proceeded with in accordance with the provisions of the Company Act 1986.

A copy of the said Petition will be furnished to any person requiring the same by the Company's solicitors on payment of the regulated charge for the same.

DATED this 14th day of April 1996  
For the Master  
194 Strand  
London WC2R 1LP  
BENEDICT ADDISON 24650  
Solicitors for the above-named Company

In the High Court of Justice No 80128 of 19th  
Chancery Division  
Companies Court

IN THE MATTER OF  
CRESTON LAND & ESTATES PLC  
and

IN THE MATTER OF  
THE COMPANY ACT 1986

NOTICE IS HEREBY GIVEN that on the 27th March 1996 confirming the reduction of the capital of the Company from £1,000,000 to £1,000,000 and the Master of the High Court of Justice has directed that the winding up of the Company be proceeded with in accordance with the provisions of the Company Act 1986.

A copy of the said Petition will be furnished to any person requiring the same by the Company's solicitors on payment of the regulated charge for the same.

DATED this 27th day of March 1996  
For the Master  
194 Strand  
London WC2R 1LP  
BENEDICT ADDISON 24650  
Solicitors for the above-named Company

## FT

FINANCIAL TIMES  
Financial Publishing

## Providing essential information and objective analysis for the global financial industry

With the increasing complexities and competition within the insurance market it is more crucial than ever before that you stay aware of the core developments shaping the global insurance industry.

Benefit from the unmatched analysis of key industry events within the following reports.

For further information on any of these titles, please tick the relevant boxes:

The Top 20 UK Insurance Companies

The Top 20 European Insurance Companies

The Top 20 Global Insurance Companies

A Strategic Analysis of UK Insurance Markets

Captive Insurance

Direct Insurance in Europe

European Healthcare Insurance

European Life Insurance

The European Motor Insurance Market

The German Insurance Industry

The Global Insurance Market

Insurance in the EU and Switzerland

Insurance in Asia

Insurance Opportunities in the UK Personal Debt Market

</p

## ARTS

Cinema/Nigel Andrews

# Yet more words on the street

**I**t is difficult to be a child growing up in a British movie. Sure as eggs is eggs you will be born in Glasgow or Liverpool. You will have a long-suffering mum and abusive or absent dad. And you will be dragged through essential rites of passage like going to the pictures, joining a street gang and losing your virginity. Finally, in your sere and white-haired twenties you will make a film about yourself.

Bill Douglas did it, Terence Davies did it, everyone does it, which prompts the Noel Cowardish question: why can't the middle classes make movies about themselves? *Small Faces* is a quasi-autobiographical film by Gillies MacKinnon (of *The Playboy* and *A Simple Twist Of Fate*), who co-wrote it with his brother Billy (script editor of Jane Campion's *The Piano*). The movie has pounds of charm, ounces of sharp observation and several grams of wit. Yet it suffers badly from we've-been-here-before syndrome.

We certainly feel we have visited this household. Mum (Clare Higgins) is a loving but grin-faced domestic charioteer, trying to control three runaway sons each running in a different direction. Bobby has joined a gang, Alan is a sensitive painter and 13-year-old Lex is a freelance hellion. Tex (Iain Robertson) takes on the heavy-duty delinquencies like popping enemy gang leader Malky in the eye with an airgun or assaulting into an art gallery for a bit of inventive vandalism.

He is also the audience's seeing-eye puppy. Through him we gaze up at the ugly mud-lapped tower blocks of "Tongland", where the evil gang

Idling on its charm, the film

lives - Eliot's wasteland seen as urban disaster - or ogle the dandyish swagger of the brothers' own street chieftain, a Mr Sloan (Garry Sweeney) surrounded by his mini-rangers. Sloan, the film's best character, treats life as a catwalk. He preens, he attitude-izes, and apart from clothes his main interests are beating people up and Egon Schiele paintings.

Schiele, we feel, should have been hired as technical adviser on this portrait of hell on

SMALL FACES  
Gillies MacKinnonSWIMMING WITH SHARKS  
George HuangNADIA  
Michael AlmeyedaDUNSTON CHECKS  
IN  
Ken KwapisNORTH BY  
NORTHWEST  
Alfred Hitchcock

Been there done that: Joseph McFadden and Laura Fraser in Gillies MacKinnon's witty but all-too-familiar British rites of passage movie

teller bowl I wouldn't bother finishing." But in a talk-fest like this we need more than one talker, and more than a series of cramped office or domestic interiors in which to unmask the *bons mots*.

We also start to wonder who these self-extricating Hollywood films are for. Like a serial killer who raps himself over the knuckles for his bad habit but keeps on killing, the US movie industry still breeds madmen, scoundrels and vulgarians, however many *Barton Fink* and *The Player* and *Swimming With Sharks* it makes.

Deep down, of course, we know exactly the reason. Movieland enjoys its folly and knavery, and enjoys it in com-

plete safety. For what danger is there in swimming with sharks when everyone, including the satirist, is a shark?

In *Nadia* everyone is a vampire - at least so far as I could determine from that numbing *esercizi da sole* shot in slimy black-and-white with outbreaks of "Pixelvision", that tessellated photo-technique we sometimes see in identity-concealing TV crime reports.

A whole lot of drifters and outcasts, played in modern dress by the likes of Peter Fonda (Van Helsing), Elina Lowensohn (Carpatian temptress), Suzy Amis (passing paramour) and Peter Fonda again (doubling as Dracula), move through ersatz-existential dialogue that is less like

swimming with sharks, more like drowning in arthouse quicksand.

That writer-director Michael Almeyeda won the Best Director prize at the Sitges Fantasy Film Festival prompts two responses. One, to strike that event from my calendar. Two, to ask why the Institute of Contemporary Arts was hoodwinked by the fool's gold of an obscure Euro-award to foisting this film on Britain.

*Dunston Checks In* is on a higher level altogether. An orang-utan; a five-star New York hotel; and every prescription for chaos which that combination could produce. I caught the comedy at my local cinema, where large numbers of children crawled about the

ist with aesthetic leanings. His work, from the barbed allegory of *Theorem* and *Piggy* to the retro-realism of *The Decameron* and *The Canterbury Tales*, waged passionately picturesque warfare on modern belief and value systems, even that he had something to put in their place.

Best bet for the entire family is Hitchcock's *North By Northwest* (PG). In a refurbished print Cary Grant dashes across most of unburnished America, from midwestern deserts to Mount Rushmore, pursuing or being pursued by James Mason and Eva Marie Saint. It may be the only film in history to combine the lightness of *jeu d'esprit* with the feel of an epic.

Theatre/Alastair Macaulay

## Through the eyes of innocence

**F**or the latest play at the Bush Theatre, *Clocks and Whistles*, the shortest biographical credit on the programme is the most important. Under "Dominic Dromgoole", it simply reads "This is Dominic's final production as artistic director of the Bush Theatre". Dromgoole, of course, had a life before the Bush (I am still haunted by his staging of David Ashton's *Passing By* at the Old Red Lion in March 1990) and has plenty of life ahead of him. But he deserves warm congratulations now for his work at the Bush. Even if you feel - as I do - that ours is far from being a golden age for new plays, his Bush has been a centre of very in-touch writing.

The Bush is merely a room above a pub which puts on shows in a pint-sized acting space to a sometimes cramped audience - and yet sometimes a play that began life there, notably Jonathan Harvey's *Beautiful Thing* in 1993, has gone on to win West End acclaim. To actors, designers, and directors as well as playwrights, Dromgoole's Bush has been an important port of call.

He brings his regime to a close, in a fine and fitting gesture, by staging - as the third and final production of the Bush's season of "London Fragments" - the excellent first play of a 26-year-old author, Samuel Adamson. *Clocks and Whistles* (I don't "get" the title, but never mind) takes us through a few months in the life of Henry, a young man working in a London publishing house. It takes us time - though the play is at once funny and easy to follow - before we see its point. For Henry himself is the point, and he is almost transparent.

Henry, I have to say, reminds me to an embarrassing degree of my younger self: but he also reminds me, happily, of certain characters in fiction. Like a Dickens hero, he is often far less colourful than the slightly two-dimensional characters with whom he spends his time. Like a Henry James protagonist, he is an innocent (not without priggishness) confronted by various forms of experience that both attract and alarm him.

The most poignant feat of Adamson's play is that, though Henry is never off-stage, he is his best formed character. In particular, we see his more-or-less platonic friendship with Anne, a spiky young actress, and his more-or-less sexual friendship with Trevor, a callow and bisexual promiscuous chap who develops some hilarious ambitions as a poet. Anne has a posey sugar-daddy. The American-accented Alec

designs only make one mistake, by colouring the occasionally glimpsed kitchen area red in contrast to the largely aquamarine colours of the main stage. This distracts. John Light is beautifully cast as Henry, vulnerable through all his tight defences. His sculpted face looks tense, even when its solemnity is suddenly changed by a boyish smile (he overdoes certain frowns, however), and his surprisingly low voice carries just the right weight of self-consciousness.

Neil Stuke, with his wide mouth and sunny ways, is utterly right as Trevor; Kate Beckinsale is delectably selfish and pretty and shallow as Anne (the play's only real flaw is its idea that she, with her

china-doll containment and upper-class affectations, could ever be successful as an actress, least of all in *Who's Afraid of Virginia Woolf*); Michael Cashman brings a wonderfully alarming gleam to the eye of Alec. And Melanie Thaw leaves us wishing we saw for more of the cool and ultra-legato Caroline. The apologetic, *dolcissimo* way she asks Henry if he would like some "Bulgarian" wine; the quiet way when Trevor announces he has bought a bottle of Buck's Fizz; she utters "Well...". These are little bonuses that make an already touching and amusing play also delicious.

At the Bush Theatre, London W12 until April 27.



John Light (top) is well cast as the vulnerable Henry, and Neil Stuke as the callow Trevor

**T**here are only two Easter festivals of international significance, and they could not be more strongly contrasted. Whereas Salzburg's Easter festival was founded in the image of Herbert von Karajan and is still haunted by his ghost, Lucerne is in true Swiss style, allows no dominating personality. Salzburg is a celebration of hedonism, with events and parties to match; Lucerne respects the true meaning of Easter, balancing symphonic concerts in the Kunsthaus with performances of sacred music in the city's beautiful churches. Lucerne may operate on a smaller scale, but the quality is just as high.

Lucerne's Easter festival was founded in 1992. The local response was tepid. Being a stanchly Catholic city, there were fears that the festival would disturb the contemplative atmosphere of Easter and rival the churches' own programme of music. Easter is also when many Swiss go for a final ski or head for the sun.

The festival has overcome some of those drawbacks by moving to the five days before Easter week, when there are no competing attractions. Even so, the hoped-for link-up with local performance groups has not materialised. That will be possible only when Lucerne gets its new concert hall in 1998 with a more flexible performing space than the Kunsthaus, the festival will be able to mount its own productions. Matthias Bamert, the festival's intendant, has a fund of ideas, including sacred opera and dance, a staged Passion or oratorio and recitals of religious songs. These would give the

festival a stronger identity.

Nevertheless, there could be few complaints about Bamert's latest programme, which allowed Lucerne to hear the kind of events it could not produce itself.

Nikolaus Harnoncourt conducted in Lucerne for the first time, and Sigiswald Kuijken brought the orchestra and chorus of La Petite Bande for a performance of Bach's *St John Passion*. As in previous years, the remaining concerts were conceived as a portrait of a world-class orchestra and its conductor, allowing them to show what they do best. This year was the turn of the Cleveland Orchestra under Christopher von Dohnányi.

The undoubted highlight was Kuijken's Bach interpretation in the baroque splendour of the Jesuitenkirche. Although Kuijken is no less steeped than Harnoncourt in historical performing practice, he treats the decibels without vulgarity but unable to get his performances of the ground emotionally.

In Bruckner's Fifth and Brahms' First Symphonies, played on successive nights, the symphonic logic was undeniable, the harmony faultlessly balanced. But Bruckner needs more than clarity. Dohnányi's plodding tempi made the last two movements sound alternately banal and bombastic - a case of Bruckner demystified - and the final pages of the Brahms were even-tempered to a fault. One hears many worse played but more rousing performances.

Intellectual conductor that he is, Dohnányi was more at home in Schoenberg's *Five Pieces for Orchestra*, which he turned into a modernist *Ur-Text*, with the Clevelanders'

famed clarity of texture coming into its own. They also delivered John Adams's *The Chairman Dances* with the requisite rhythmic panache and provided flawless accompaniment for Andreas Haefliger's performance of Mozart's Piano Concerto No 21.

For anyone who learned their Mozart concertos from the recordings, Robert Casadesus made in Cleveland with George Szell, Haefliger must have come across as too precious by half. Delicate, dexterous and decorative, this was the porcelain school of Mozart playing, miniaturist in scale and guileless in expressive scope. But the Lucerne audience lapped it up.

No one visiting the festival this year could fail to notice the huge hole in the ground next to the Kunsthaus, where the new concert hall is being built. Lucerne's example of local initiative makes a striking contrast to the arts climate in the UK. Backed by a referendum, the city fathers and cantonal authorities are providing more than 60 per cent of the SFr194m (£107m) cost of the new hall, and 18 per cent has been raised privately. Other interested parties, including the Lucerne Hotels Association, have made substantial contributions.

Bamert's solution for the 20 months between the knocking down of the Kunsthaus and the opening of the new hall is equally enterprising. He is building a wooden auditorium inside a disused steel factory. The Easter and summer festivals will continue uninterrupted. There is no discounting Swiss ingenuity.

Opera/David Murray

## Doubly classical 'Alceste' shelters under a Greek umbrella

**G**luck's *Alceste* is doubly "classical", with its story drawn from ancient legend and its score a peak of late 18th-century opera. For Scottish Opera, a new production by Yannis Kokkos aims to bring those two senses of "classical" together under a Greek umbrella - both the myth and the operatic setting, which is therefore transposed to an almost-modern Greek village.

David Freeman's version of the Monteverdi *Orfeo* aimed at something similar, but more persuasively. There is a certain hard austerity about *Orfeo* after all: the contours of *Alceste* are gentler, with its tale of marital devotion until death and beyond, and its graceful, measured balances. Here Eichild Springer has striven to turn those into Greek folk-dances, which are pretty but unconvincing as adapted to Gluck's Frenchified music.

The Kokkos set features giant blow-ups of a modern Greek painting, four hand-some rustics representing the Four Seasons. Otherwise it is a great hollow shell, both a temple of Apollo and the entry to the underworld. King Admetus is dying; his wife Alceste, or Alcestis, offers her own death to Apollo in place of his. The offer is accepted, but by the end Apollo is so moved by their mutual loyalty that he restores both of them to life.

*Alceste* is the French soprano Isabelle Vernet, whose notable earlier promise begins to sound uncertain. The voice surges and fades unpredictably, with slightly erratic pitch. She has some pleasant moments, but the calm certainty of Gluck's vocal line suffers. As her Admetus, Mark Padmore is young and ready, more plausible as the recuperant invalid than the kingly ruler. The best singing -

comes from Lisa Milne as a nameless person from Thessaly. Andrew Burden's pleasant tenor serves well enough for the people's leader, and Matthew Best and Matthew Eton Thomas in double roles are both happier in their second personae, respectively a stentorian Apollo and a hairy Hercules. The conductor is Nicholas McGegan, a period specialist who draws light, pointed playing from the Scottish Opera band but is not in very close touch with the singers on stage. The chorus was sometimes a beat ahead or behind.

Much of that should get sorted out over the performances to come: five more at Glasgow's Theatre Royal, one at Newcastle and two in Edinburgh. This amiable production will give pleasure; it is a moot point whether knowing the opera well already would be an advantage or not.



Peter Martin

## Back to business as usual

When price competition between cola makers is abandoned, image manipulation and "psychic benefits", such as Pepsi's splash of blue, bubble to the surface

The cola wars, to paraphrase von Clausewitz, are the continuation of price competition by other means.

When Pepsi launches a \$500m (£328m) programme to turn its international image from red to blue as it did this week, or Coca-Cola changes its taste as it briefly did in the 1980s, both companies are reacting to the oligopolist's visceral instinct: anything is better than competing on price.

So basic is this assumption to late 20th century commercial life that we are astonished on the rare occasions when genuine price competition breaks out – among newspapers in the UK, Austria and Hong Kong, for example, or among US airlines. Once an industry is seen as prone to price wars, it is often stigmatised as one best avoided.

Cola is thus doubly unusual. It is a market in which price wars have broken out twice, once in the 1930s and again in the early 1990s. But in each battle the brand leaders – Coke in the first example, Coke and Pepsi together in the 1990s – have managed to emerge largely unscathed.

Turning Pepsi blue can be seen as a triumphant re-assertion that the latest outbreak of price competition is over: it is business as usual in the cola wars. What are the lessons from the two outbreaks of price competition, and from the non-price competition otherwise the norm?

In 1934, Pepsi was in trouble, a twice-bankrupt company selling far less than its giant rival. The solution: cut its unit price in half, by giving consumers twice as much for 5 cents as Coke's standard 6½ oz bottle. Pepsi advertised its bargain offering in a radio jingle so inescapable that its victims were still humming it decades later (to the tune of "D've ken John Peel?"); "Pepsi-Cola hits the spot. Twice full ounces, that's a lot. Twice as much for a nickel, too – Pepsi-Cola is the drink for you."

By the time Pepsi aban-

doned competing on unit price, after the second world war, it had long returned to profitability. Its gains had come however, not so much at the expense of Coke – which still outsold it five to one in 1950 – but at the expense of rival soft-drink makers, many long forgotten.

The two giants slogged on, counting their victories and defeats by the soda-fountain and the supermarket shelf. Both stressed seamless marketing and distribution skills, placing their products, as Coke's patriarch Robert Woodruff memorably put it, "within an arm's length of desire", and learning how to create that desire too.

New slogans – "The real thing", "The taste of a new generation" – came and went. Pepsi invented a "taste challenge" which it usually won, perhaps because its slightly sweeter taste is more appealing in a single sip. Coke revamped its formula to respond, discovered its loyalists were appalled, then reintroduced the old one.

Both drinks kept gaining sales from minor competitors, and from rival beverages such as tea, coffee and water. They managed to steer clear of price competition, however. Indeed,

Professor Richard Tedlow, who has studied the battle,

argues that the Pepsi Challenge "was never embraced by Pepsi with the glee one would have expected" because it was "potentially too explosive". If it proved too successful, it might lead Coke to respond with competition based on price, "precisely the kind of competition both companies want to avoid".

Suddenly, however, that was exactly the sort of competition that both had to confront in the early 1990s, with the advent of serious own-label competition. Canada's Loblaw supermarket chain had launched its own-label cola made by the small local company Cott Corporation. It sold well: by 1991, Wal-Mart, the US discount giant, had followed suit with a Cott cola named Sam's American Choice. In Britain, Virgin and Sainsbury followed suit.

Typically, these colas retailed at 20 per cent less than the brand leaders – and gave the store a healthier margin too. They tasted good, and they were packaged with big-brand flair. Price competition had re-emerged in the cola market. Of course, supermarket sales are only part of the cola business. Sales in convenience stores, in vending machines, and in fast-food restaurants are another important part, and here years

of relentless marketing count for more than price.

Still, this was a serious threat. Coke and Pepsi fought back, with shrewdly placed discounts to retailers where the battle was fiercest. They stepped up promotions and intensified the image battle. By late last year, Cott's share price was suffering – and Pepsi executives were openly gloating, wondering aloud whether Cott could survive.

The new, blue Pepsi is a sign that the cola giants have regained their confidence and are back to using image rather than price as their principal weapon. Pepsi believes that the giants' ability to create global campaigns, drawing on international celebrities such as André Agassi and Cindy Crawford is one of their most powerful tools, something that a national or niche marketer can never afford to employ. This is just one of the economies of scale at the giants' disposal – Cott has to pay much more than them for bottles and cans, for example, simply because it buys relatively few by comparison.

The overall numbers are telling. Beverage Digest reports that in the US – the main battleground – the Coca-Cola company's soft-drinks, under all their brands, have 41.9 per cent of the market. PepsiCo's range of brands has 31.0 per cent – and Cott has no more than 2.1 per cent. Other own-label brands, mostly low-price, low-quality ones, have another 2.6 per cent. The Dr Pepper/Cadbury's brands have a respectable 16.3 per cent between them. But in such a competitive market even that may not be enough for success. Other, very small, brands account for the remaining 6.1 per cent.

These figures underline that the flurry of price competition is over, and the giants are back to doing what they do best. In recent years, the distinction between them has become, perhaps, a little clearer. Coke's mastery of mainstream "feelgood" images and its superb marketing have

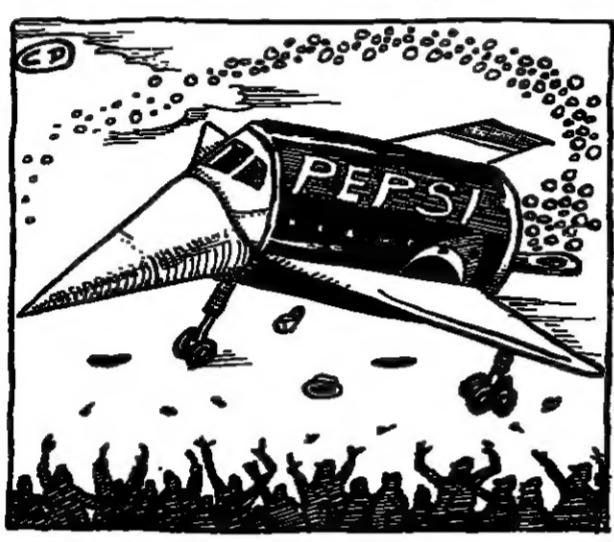
given it a much stronger position internationally.

Pepsi's more glamorous set of images has given it – at least so its marketers believe – a stronger hold over the most voracious consumers of soft drinks, young men. It has even succeeded in selling them a diet drink, traditionally something they have scorned as a girl's taste. Pepsi Max manages to avoid the metallic after-taste traditionally associated with diet colas; but just as important has been the relentlessly masculine image which Pepsi has attached to it.

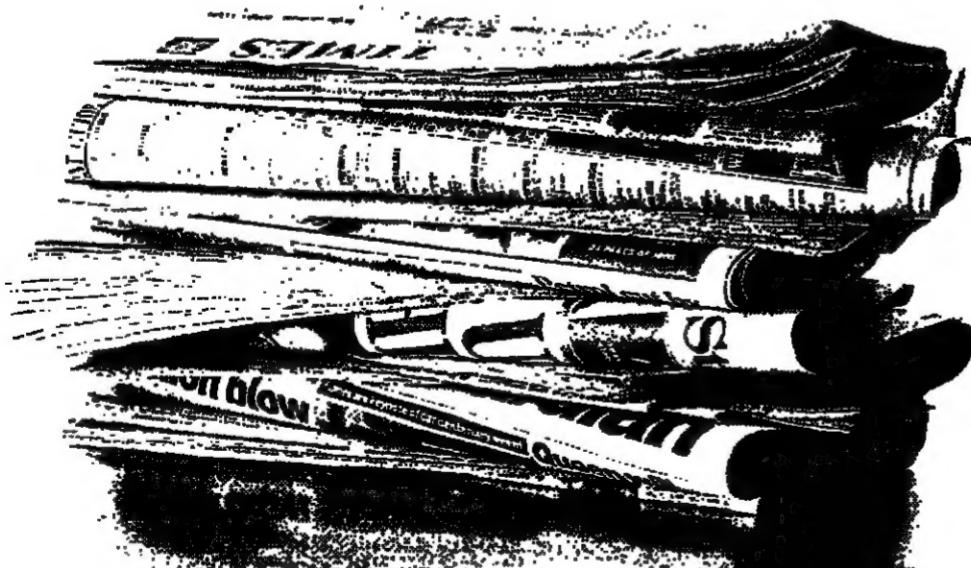
So successful has Pepsi Max been that the company is now using some of the same colour and advertising themes for its main brand as it seeks to tackle Coke's international dominance. The new blue Pepsi livery, launched this week at Gatwick airport outside London, will be in 20 countries by the end of the year and in the rest of Pepsi's markets outside North America by the end of 1997.

In making this switch, Pepsi is taking a number of risks. First, red is traditionally regarded as a stronger colour than blue for mass-market products. In many markets, the leading brand has attempted to appropriate red: when IBM, Big Blue itself, set up its own high street shop in the 1980s, it plumped for a red decor in deference to the advice of its retailing advisers. For Pepsi to make a play with blue represents a studiedly unconventional move. Second, by attempting to transfer the values successfully developed for Pepsi Max to the main brand, the company risks weakening the unique attributes of the diet drink without strengthening Pepsi itself.

Such image transplants are always risky. But in making these calculations, Pepsi can comfort itself that it is back on the familiar ground of image manipulation and "psychic benefits". The price competition genie, which Pepsi once summoned up so effectively, is back in its bottle.



For the most influential theatre reviews in London, see The Times, The Evening Standard or the concierge at The Savoy.



Luxury Breaks at The Savoy range from £125 per person sharing a room SAVOY (including breakfast). For further details call 0171-8364343 or fax 0171-2406040. THE SAVOY GROUP

FOR DETAILS OF LUXURY BREAKS AT THE SAVOY'S SISTER HOTELS: THE BERKELEY AND CLARIDGE'S IN LONDON, AND THE LYON ARMS IN THE COTSWOLDS, CALL 0171-8323080. MEMBER OF The Leading Hotels of the World

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 373 5938 (please set fax to 'fine'), e-mail: [letters.editor@ft.com](mailto:letters.editor@ft.com). Translation may be available for letters written in the main international languages.

### Minimum wage can help in reviving demand

From Prof Sir Hans Singer.

Sir, Michael Prowse ("Jobless by decree", April 1) is very rough on economists who disagree with his view that "minimum wage legislation is a foolish way to help low-income workers". He writes that "some economists are too emotionally committed to higher minimum wages to think clearly". I feel tempted – to reply that some economists are too emotionally committed against minimum

wages to think clearly.

Briefly, no flexibility in the labour market and no absence of a minimum wage will induce employers to take on workers if the level of effective demand is insufficient to provide a market for their products. The best way of maintaining effective demand would be by active public investment or by promoting private investment for example, infrastructure investment collectively supported by the European

Union (considering that all EU countries suffer from unemployment). Failing that, support for essential consumption is a close second-best way of reviving effective demand.

Minimum wages fall within this second-best category. They have the additional objective of reducing the heavy income inequalities which will make any of the policies favoured by Mr Prowse unsustainable in the long run. Failing a macro-economic effective

demand approach, reductions of the labour force by individual employers will cease to be a measure of efficiency but will be wasted in unemployment.

This may sound foolishly Keynesian to Mr Prowse but not to all FT readers, nor all politicians.

Hans Singer,  
Institute of Development  
Studies,  
University of Sussex,  
Brighton BN1 9RE, UK

### Widespread confusion generated by BSE

From Bedi Singh.

Sir, My simplistic view of the moral issue re BSE is thus:

- God creates cattle – programs them to eat greens.
- God creates man – programs him to eat meat and greens.
- Man plays God – cattle are re-programmed to eat meats.
- Cattle get confused and go mad.

Unfortunately, it now seems we are all confused about who is accountable to remedy the situation. Slaughter costs seem astronomical and may well desist many farmers and allied businesses. But it will make everyone physically and psychologically secure.

Sounds a bit like when we discovered that nuclear power was really not all that good for us. Look at the potentially huge costs of decommissioning and cleaning up that society now faces. But then who was to blame for that?

One way or another the poor taxpayer seems likely to shell out the repair costs. But then perhaps we need to start accepting the concept of natural justice and start paying more attention to what is going on around us in the world we live.

Bedi A. Singh,  
4855 Blackhorse Road,  
Rancho Palos Verdes,  
California 90275, US

### A magnet for those who wanted to join

From Mr Nicholas Phillips.

Sir, Mr Bill Cash's letter (April 2) prompts one or two comments.

First, variable geometry may well produce a hard core of member states moving to closer integration but it would be as a magnet for those member states which wanted to join, not those who were reluctant.

Second, competitive currencies cannot operate indefinitely within a single market without creating distortions which ultimately destroy that market. Is that what

what the present British government and British industry want? The German finance minister's proposals are designed to avoid that happening.

Third, Mr Cash repeats the assertion that the UK joined a Common Market, ostensibly for reasons of free trade. The preamble to the Rome Treaty refers to an ever-closer union among the peoples of Europe and to claim, as some British politicians do, that the original EEC was only about free trade, demonstrates either dishonesty or ignorance.

Fourth, a state's national interest would best be protected by a written, and readable, constitution of the European Union which defined the powers of its institutions and those of its member states. That, however, brings us to the question of federalism and the dialogue of the deaf.

Nicholas Phillips  
chairman,  
Nicholas Phillips Associates,  
35 rue Joseph II,  
Box 9,  
B-1040 Brussels,  
Belgium

### Put jobs and sovereignty question to test

From Mr John Wilkinson, MP.

Sir, Philip Stephens, in his article "Invitation to honesty in the halfway house" (April 2), makes some questionable assumptions in his familiar theme of attacking the Tory Eurosceptics. The term Eurosceptic is itself a misnomer.

A more accurate description is Eurorealists. They are Conservatives who, by intellectual conviction, realise that an economically and politically more satisfactory relationship with Europe must be found by Britain than the integrationist Maastricht treaty model of a European union to be achieved via economic and monetary union.

Mr Stephens asserts that the electorate "understands the link between Europe and prosperity". Indeed it does. It recognises Maastricht-style

convergence as a mechanism for wilful deflation at the expense of growth and jobs, and for a wasteful transfer of resources to subsidise uneconomic production in less competitive parts of Europe.

Lastly, Mr Stephens claims that "voters would not hesitate for long before opting for jobs ahead of the political abstraction of sovereignty".

Then let us put the matter to the test in a referendum on the principle of the issues at stake, in advance of any government decision on participation in a single European currency.

John Wilkinson,  
House of Commons,  
London SW1A 0AA,  
UK

From Mr Denis Goddard.

Sir, Philip Stephens' well-known views strongly

supporting the case for the UK to be even more integrated into a German-dominated Europe, are familiar to readers of his column.

Unfortunately, at times statements are made showing bias not supported by logic. His statement that "the voters would not hesitate for long before opting for jobs ahead of the political abstraction of sovereignty" ("Invitation to honesty in the halfway house") calls for a different interpretation.

In the present relative performance and problems of the respective European labour markets, the British public would opt for both jobs and sovereignty.

Denis Goddard,  
Haimhauserstrasse 3a,  
8003 Munich,  
Germany

### BOOK REVIEW • Michael Thompson-Noel

THE END OF THE WORLD: By John Leslie  
Routledge, £16.99

## An eye-opening test of human complacency

Are you aware of all the threats to humankind? Up to speed on the risk of human extinction caused by nuclear war, the greenhouse effect, or the runaway spread of incurable diseases? How about asteroids and comets, or a massive astronomical explosion? Genetic engineering? Nanotechnology?

Is it possible that some lone scientist, working late one night and worrying about his golf swing, could produce a new Big Bang, right there in the laboratory? All he would have to do is compress a hundred-thousandth of a gramme of matter into an impractically small volume, and – poof!

If you are familiar with the size (large or small) of these risks, perhaps you have also heard of the "doomsday argument", which first popped into the brain of Cambridge university cosmologist Brandon Carter in about 1980. If you know about this argument – it belongs to probability theory – this book may not strike you as shocking.

On the other hand, if you believe that everything on the planet is hunky-dory, bar a smidgin of overpopulation and pollution, perhaps your complacency has been insufficiently tested. This book may change your mind, for it is a gothic little number that will make your flesh creep.

John Leslie is a philosophy professor – nothing wrong with that – who is also at home with the latest ideas in physics and cosmology, which is why his book is subtitled *The Science and Ethics of Human Extinction*.

It mainly discusses the doomsday argument, which maintains that the risks we face as a species are more dangerous than generally thought. Indeed, the doomsday argument, says Prof Leslie, pushes us towards a spooky thought that our chances of surviving for many more centuries are

But only a third of *The End of the World* is remotely airy-fairy. In the main it is well written and enjoyably frightening. Top people ought to read it. It may change the way they think and act.

All they need to remember is what Bismarck said about the opening of Beethoven's *Appassionata* sonata: "If I listened to this movement frequently, I would become increasingly bold."

The End of the World is available from FT Bookshop by ringing FreeCall 0500 418 419 (UK) or +44 181 964 1351 (outside UK). Free p&p in UK.

كتاب من الأجل

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Thursday April 4 1996

## A referendum life raft

More than 20 years ago the then Mr James Callaghan likened the referendum on UK membership of the European Community to a "rubber life raft" which would keep the Labour government afloat. Mrs Margaret Thatcher, the leader of the Conservative opposition, retorted that it was a "device of demagogues and dictators". Now Mr John Major's government has clambered into the same life raft by promising a referendum on a single European currency. Lady Thatcher fully approves. In politics, circumstance is all.

Referendums do not sit easily within the UK's unwritten constitution. The central constitutional principle of the sovereignty of parliament is profoundly antithetical to direct popular decision-making. The 1975 plebiscite on Britain's membership of the Community is the only precedent for such a UK-wide poll, though there have been referendums in Northern Ireland, Scotland and Wales. So it is no accident that Mr Major's decision, like the then Labour government's, derives not from constitutional logic but from the quest to bridge divisions over Europe within his own party.

That said, it was inevitable and almost certainly right for the prime minister to indicate that the Conservative manifesto would contain a pledge for a referendum on the single currency. Differences over Europe run across the main parties rather than between them, limiting voters' choice. The election will be held before it is clear whether Germany and France intend to go ahead with a single currency and, if they do, in which direction. A Conservative government might exercise the option it negotiated at Maastricht.

### Cabinet infighting

So, the best argument for a referendum is that the election will not give voters the opportunity to address the fundamental constitutional implications of participation in economic and monetary union. More immediately, yesterday's agreement should end the cabinet infighting which had threatened the resignation of Mr Kenneth Clarke, the chancellor. Mr Clarke is not entirely happy with the outcome, but the statement released by Mr Major represents a compromis-

mise to which the cabinet's European enthusiasts and sceptics have all put their name.

Mr Clarke has also ensured that the pledge includes a series of commonsense parameters on the nature of such a poll. It would take place only after a recommendation from the cabinet that sterling should be part of a single currency. Once the cabinet had taken a decision in favour, all of its members would be bound to support that view under the doctrine of collective responsibility. That doctrine was cynically abandoned by the Labour government in 1976.

### Genuine option

The referendum would be held after the cabinet's decision had been endorsed by the passage of the appropriate legislation. It would pose a neutral question and the outcome would be decided by a simple majority of those voting. The government will not promise any other plebiscites.

Most significantly, the decision has been taken in the context of firm agreement within the cabinet that it will not seek further to appease Conservative sceptics by ruling out participation in the next parliament. Sitting next to the chancellor, Mr Malcolm Rifkind, the foreign secretary, declared yesterday that there is "possibility" other than that the government will preserve a genuine option.

Doubtless Mr Major will now put Labour under pressure to offer a similar pledge. So far Mr Tony Blair, the Labour leader, has said only that he would require the consent of the voters either in a general election or a referendum. But some 50 Labour MPs have already expressed outright opposition to a single currency.

The prime minister, however, would be misguided to assume that he has bridged the divide in his own party. Some sceptics are already demanding a referendum on the outcome of the EU's inter-governmental conference. And Mr Michael Portillo, the defence secretary, is among several cabinet ministers who have indicated they would never support the abolition of sterling. It is far from clear that Mr Major's referendum life raft will prove seaworthy.

## Megamedia in Europe

Does it help to be big in European television? From the rash of recent alliances between media groups, many companies think it does. Given the proliferation of channels now underway, they are probably right. New channels require large investment. A joint venture with the right partners reduces the risk of loss, at least, and offers a chance to dominate the emerging market for pay TV. European Union and national competition authorities are not blind to the threat, but tackling it will tax their sophistication and speed to the full.

This week Compagnie Luxembourgeoise de Télédiffusion, the Luxembourg-based media group, revealed plans to merge its radio and television interests with those of Bertelsmann, the privately owned German group. That follows the pact agreed last month between Bertelsmann, Mr Rupert Murdoch's News Corporation, and French media group Canal Plus and Havas.

Such alliances often founder on disputes. But if they survive, the deals will give Bertelsmann a stronger hold on German terrestrial TV, where it has been tussling with CLT for control of RTL, Germany's largest commercial TV station. Perhaps more important, the moves help Bertelsmann and CLT compete for the growing pay TV and digital pay TV markets.

### Mature market

The European television advertising market which supports traditional commercial television is mature; advertising revenues are broadly linked to economic growth, and an increase in the number of channels is unlikely to boost revenues further. But the technology of pay TV, which requires viewers to pay for programmes, offers a new hope of a dramatic expansion.

The largest groups have already invested in booking satellite capacity for transmission of hundreds of new channels. It is far from clear that demand for these exists. Whether viewers sign up to new services will depend crucially on programming.

However, prices of European programme rights are soaring as new channels start up. No group

can now hope to replicate the success of KirchGruppe, the German-based programming giant, which mapped up the rights to hours of Hollywood programmes in the 1980s. Since then, Hollywood studios have opened their eyes to the potential value of the European market.

Much of the rationale of recent alliances therefore lies in reducing competition for programming, and reducing the risk of investment in new channels. Media groups often argue that if consumers are to get the benefit of new channels, companies must be allowed to align together to reduce risk. Even so, they rightly point out, they may still lose a fortune.

### Tricky questions

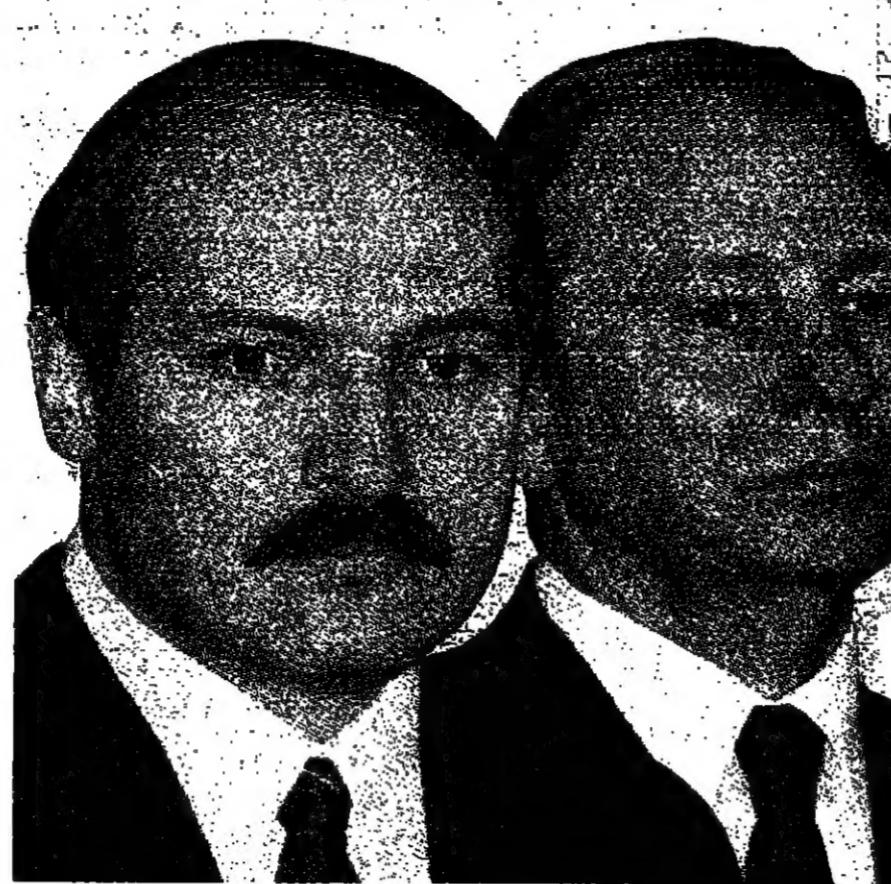
But whether the ventures prove commercially worthwhile or not, the allegations raise a handful of tricky competition questions. For a start, there is the risk that one group will corner the market in some types of programming. It might then control the terms on which the handful of small pay TV companies acquired much of their programming. It might also ratchet up the price of subscriptions once viewers have invested in the technology to decode pay TV signals. As UK experience shows, if one company owns the rights to the technology which scrambles signals, it may also be able to set the terms on which new pay TV channels start up.

Those issues now face the German Cartel Office and the European Commission, which must decide whether to approve this week's deal. The answers depend on judgments about the definition of television markets which competition authorities worldwide find fiendishly hard. Do different types of programming – or different languages – constitute different markets? Is pay TV a separate market from terrestrial?

In previous cases of proposed media alliance, the German and European competition authorities have navigated these questions sensibly. Given the speed of change in pay TV, however, they should take particular note of the risk that today's trendsetter will become tomorrow's monopolist.

## COMMENT &amp; ANALYSIS

### Russia looks beyond its borders



From left to right:  
Alexander Lukashenko of Belarus,  
Leonid Kuchma of Ukraine and  
Boris Yeltsin of Russia

## A dangerous urge to expand

Ukraine is becoming the testing ground of Russia's neo-imperialist ambitions, say Chrystia Freeland and Matthew Kaminski

From Peter the Great to Joseph Stalin, Russians endured centuries of oppression at home in exchange for expansion abroad. But when he first swept to power in 1991, Mr Boris Yeltsin, the Russian president, broke that mould. He liberated his fellow Russians by abolishing the Communist party's stranglehold on political power and helped to free their neighbours by signing the treaty that dissolved the Soviet Union.

Many Russian observers viewed the treaty with Belarus purely as an election gambit by Mr Yeltsin, whose Communist rivals have tried to label him as the man who destroyed the Soviet Union – a country the majority of Russians say they would like to restore. But Mr Yeltsin's attempt to overtake the nationalist bandwagon by becoming its leader could have dangerous consequences. both inside Russia and beyond its borders.

The Russian president's tentative efforts to resurrect the empire he helped tear apart have created a political dilemma for western governments, especially the US.

On the one hand, western leaders are desperate for Mr Yeltsin to win his election battle with Mr Gennady Zyuganov, the Communist candidate.

Over the past few months they have offered the Kremlin leader almost unstinting support. Following strong political pressure from Washington and Bonn, the International Monetary Fund recently approved a \$10.2bn loan for Russia.

Germany has pledged an additional DM4bn (\$2.7bn). France and Japan will pitch in with smaller sums.

Yet at the same time the west is becoming increasingly anxious about a possible resurgence of Russian expansionism. For now, the chief targets of western ire are Russian Communists, who brought down a half of criticism two weeks ago when they pushed through a parliamentary resolution annulling the treaty which dismantled the Soviet Union. Mr Warren Christopher, the US secretary of state, con-

demned the vote as "highly irresponsible" and warned that "the tide of history cannot be turned back".

As Mr Yeltsin steps up his own vote-winning efforts to turn back history's tide, he and his administration could come under fire as well. One sign of a hardening western attitude to Russia, even under Mr Yeltsin's rule, is the uncompromising stance western leaders have recently taken on the eastern enlargement of Nato.

Last month Mr Christopher insisted that "Nato has made a commitment to take in new members and it must not and will not keep new democracies in the waiting room forever". That message was reinforced a few days later by Mr Javier Solana, Nato's general secretary, who travelled to Moscow to tell the Russians that, whether they liked it or not, the alliance would admit some of Russia's former Warsaw Pact satellite states.

**B**ut the real key to western efforts to put a brake on Russian expansionism is Ukraine, the second most powerful former Soviet republic which is led by Mr Leonid Kuchma. Although Ukrainians backed independence in a nine-to-one margin in a 1991 referendum, Russian nationalists have never reconciled themselves to the loss of the state they view as their ancestral homeland. Now that Belarus has returned to the fold, Ukraine is emerging as the testing ground of Russia's neo-imperialist aspirations.

At the opulent celebrations this week of the union between Belarus and Russia, Ukraine was frequently evoked. Alexei II, who is waging his own battle against Ukrainian priests who have broken with the Moscow church, pointedly described Russia and Belarus as "two fraternal peoples baptised together with the kindred Ukrainian people in the

same Kiev font". Mr Gennady Seleznyov, the Communist speaker of parliament, went further, openly calling on Ukraine to join the new SSR.

But Mr Anton Buteiko, Ukraine's deputy foreign minister, insisted this week that Ukraine had "already made its choice in the December 1991 referendum, and that choice is to live as an independent state". "We would oppose attempts to re-establish the union which existed before", he added.

Not so long ago, this sort of assertion of Ukraine's desire to live independently from Russia would have met a cold reception from the west. In the summer of 1991, Mr George Bush, then US president, instructed Ukrainians to stay in the Soviet Union. US pundits swiftly dubbed his address the "chicken Kiev" speech.

But over the past five years, western and especially US policy towards Ukraine has taken a U-turn. Ukraine is now the third largest recipient of US aid, trailing only Israel and Egypt, and Kiev has become a frequent destination for senior western leaders, who are vocal in their support for its status as an independent state.

A measure of the intense interest the west is taking in Ukraine's survival was the snap decision this week by the British and German foreign ministers to visit Kiev after Mr Yeltsin postponed a planned summit meeting for the sixth time, a move seen as a reflection of tension between the two states.

According to Mr Zbigniew Brzezinski, former US national security adviser and one of the early advocates of strong western support for Kiev, the new strategy is based on the principle that, by bolstering Ukraine, the west can prevent Russia from re-emerging as an expansionist state, at least in Europe.

The administration in the US has accepted the idea that an independent Ukraine is in the US interest because it transforms Russia

into a post-imperial state." Mr Brzezinski argues. "And without becoming a post-imperial state, Russia cannot become a democracy."

Mr Brzezinski's second point – that Russian expansionism imperils not only its neighbours, but Russian democracy itself – is coming to worry some of Russia's increasingly marginalised reformers. Many of them believe that Moscow's bloody 15-month effort to suppress separatists in Chechnya, a breakaway region within the boundaries of the Russian Federation, has already coarsened Russian democracy.

They fear that trying to bring back former Soviet states could also trigger unrest. An anti-union demonstration this week by more than 20,000 protesters in Minsk, the capital of normally quiescent Belarus, highlighted this danger. Re-integration could pose an even greater threat to economic reforms.

A currency union with economically backward Belarus, for example, could jeopardise Russia's fragile macro-economic stabilisation.

As Mr Sergei Kovaliev, former dissident and one of Russia's most respected democrats, warned Mr Yeltsin this year: "Perhaps you believe you are building a Great Russia for the good of its citizens... [but instead] you are recreating the old Bolshevik quagmire."

Despite the Russian president's recent lurch towards the populist chauvinism of the Communists, most western leaders would still disagree with Mr Kovaliev's severe verdict.

But just in case Mr Yeltsin does complete his imperialist metamorphosis – or in the event that the openly expansionist Communists win the elections – the west is hedging its bets. That is why, over the next few months, high profile western visitors will continue flocking to Ukraine – and when they get there, chicken Kiev will not be on the menu.

### Financial Times

#### 100 years ago

##### Warning on Argentina

The St. Andrew's Gazette, an able monthly journal published in Buenos Aires, takes occasion

in its last issue to utter a warning against a too confident belief in the economic revival of Argentina. It points out that the fall in the gold premium is by no means an unmixed blessing. The harvest, it adds, is deficient in some quarters, and the export of livestock is not so profitable as had been supposed. Considering the immense development of Argentina during the last two years, we cannot help thinking that the St. Andrew's Gazette errs a little on the side of over-caution.

#### 50 years ago

##### U.S. production at peak

Production in the U.S. of goods

and services for the civilian

market is higher to-day than

ever before in the nation's

history in war or in peace, and is

still going up, says President

Harry S. Truman in a formal

statement. But he warned that if

the current coal strike involving

400,000 miners was prolonged it

would undoubtedly wipe out the

whole progress made to date in

reconversion. The President was

commenting on the quarterly

report of Mr John W. Snyder,

Director of War Mobilisation and

Reconversion.

### Blown out

■ New York City's mayor Rudolph Giuliani has pulled the plug on plans to run guided tours of the Fresh Kills landfill on Staten Island.

At 3,000 acres it's the world's largest garbage dump, with 2 per cent of global methane gas emissions.

Not that Giuliani doesn't think there's money in it – how could he, given his office? – just that local politicians were unhappy. "The signal it was sending was completely wrong," says Vito Fossella, a Staten Island councilor. So a different signal is being emitted – a large raspberry.

### Grey ceiling

■ Turning 50 is unfashionable at Lehman Brothers – even more so than on the rest of Wall Street.

After a painful round of cost-cutting, the investment bank has reshuffled its management to unleash two senior citizens on a different job –

livening up the revenue entry of

